

**Executive Summary**  
**Town of Davie**  
**Consolidated Plan for FY 2007-2012**  
**Community Development Block Grant (CDBG)**

Davie's population grew above 50,000 residents in 1996; and, Davie became an "entitlement recipient" of Federal Community Development Block Grant (CDBG) funds from the United States Department of Housing and Urban Development (HUD) starting in 1997. The goals of the CDBG program are to:

develop viable urban communities by providing decent housing and a suitable living environment;

expand economic opportunities for low and moderate income individuals and families; and

strengthen the partnerships between all levels of government and the private sector, including for-profit and not-for-profit organizations, in the production of affordable housing sufficient to meet the needs of the community.

The Town adopted its first Consolidated Plan for Federal Funds in July 1997, which identified the Town's housing and community development needs, and outlined funding strategies to address such. This Plan also shaped the various federally funded programs into a 5-year neighborhood and community development strategy.

The Town's Consolidated Plan also serves as:

a long and short-term planning document for the Town of Davie, which builds on a participatory process from the grassroots level;

an application for the federal funds;

a strategy to be followed in carrying out HUD programs; and

an annual action plan that provides a basis for assessing and monitoring program performance.

Long-range goals and objectives were developed based on the needs identified by the residents. When the second Consolidated Plan for FY 2002-2007 was developed, the Town's goals and objectives were expanded, but kept within the same basic framework of the original Plan.

Although there have been significant achievements since the first two Consolidated Plans were adopted, the majority of the goals and objectives are still generally applicable to the new Plan for FY 2007-2012. However, based on recent studies and

quality of life surveys, new items were added and some others clarified. Thus, the Town will pursue the following long-range goals and objectives for this Consolidated Plan:

to rehabilitate, construct and/or expand public facilities and infrastructure e.g., street improvements (improved lighting, landscaping, drainage, sidewalks, streets, connections to sewer systems, etc., the installation or replacement of water lines, and the renovation of existing public (community) facilities.

to upgrade the existing housing stock and provide loans and/or grants to income-eligible homeowners to make home repairs and replace existing substandard/leaking roofs, or “harden” the structures to protect them from Hurricanes.

to expand affordable rental housing and homeownership opportunities for Davie residents, especially housing for low and very low-income families and individuals, and Davie’s workforce.

to enhance and/or increase park and recreation opportunities and expand programs that serve at-risk youth e.g. the renovation of existing parks (e.g. improved lighting, landscaping, equipment), construction of new parks or recreation facilities, the provision of services, or acquisition for new facilities.

to provide swale area drainage (percolation), positive discharge drainage, and the connection of low/moderate income homes to the new or existing sewer systems e.g. connections to the sewer laterals.

to promote economic development initiatives and stimulate the local economy through neighborhood revitalization, commercial revitalization, or facade renovation programs.

to minimize the displacement of Davie residents and mitigate adverse effects caused by federally assisted activities, and to provide fair and adequate relocation benefits when needed.

to assist mobile home residents who are being permanently and involuntarily displaced due to the redevelopment of mobile home parks.

to upgrade and/or supplement the existing transportation and mobility services in Davie, especially those needed by low and moderate income persons and individuals with special needs.

to undertake Fair Housing outreach and education campaigns to ensure that Davie residents have the widest range of housing choices.

to remove architectural barriers and impediments to the elderly and to the physically, mentally, or developmentally disabled.

to promote the county-wide strategies and efforts aimed at addressing homelessness, and provide homeless prevention and emergency assistance programs and services.

to provide social services related to healthcare, mental healthcare, housing, food, transportation, emergency assistance, etc.

to expand affordable child day care and after-school opportunities for at-risk youth.

to remove slums, blight & blighting conditions i.e., clearance, demolition, and code enforcement.

to encourage the retention of significant historic structures and historic preservation efforts.

to improve the Town's capacity to plan and administer its CDBG funds, undertake comprehensive planning activities, and apply for other HUD Community Planning and Development (CPD) programs or related grants.

Each year within the five-year period covered by the Consolidated Plan, the Town must develop and submit to HUD, an Action Plan which contains the CDBG budget for that year. This Action Plan must be submitted to HUD on or before August 16th of each year.

The Town's Housing and Community Development Office is responsible for the planning, preparation, implementation, and monitoring of the Consolidated Plan and all incremental One-Year Action Plan activities.

### **Community Involvement and Citizen Participation**

The Town's Consolidated Plan was the result of an exhaustive data analysis and an extensive citizen participation process, and represents collaboration between the Town, local social service providers, faith-based not-for-profits, housing providers, the Community Redevelopment Agency (CRA), and other residents in Davie. Both the Consolidated Plan for 2007-2012 and the Action Plan for FY 2007/08 were developed in accordance with the Town's Citizen Participation Plan which sets forth the Town's policies and procedures for citizen participation.

The Town strives to ensure citizen involvement, in an advisory role, in the planning, implementation, and assessment of the programs covered by the Consolidated Plan and each Action Plan. In developing the Consolidated Plan, the Town encouraged the participation of all of its residents, especially from those in designated CDBG Target Areas where funds are proposed to be expended.

**Proposed Funding for FY 2007/08 CDBG Action Plan - \$654,088**

**2007-1 Emergency Assistance/Homeless Prevention Program \$34,013** - Provision of emergency financial assistance on a Town-wide basis to eligible lower-income Davie residents to prevent homelessness and/or address emergency situations such as the need for food, shelter, transportation, etc. Funds may be provided contractually through a not-for-profit sub-recipient agency i.e., the Hope Outreach Center, Inc., or under the direction of the Town's Housing & CD Director. (Public Service)

**2007-2 Orange Park After-School Program for At Risk Youth \$58,900** - Provision of structured after-school & evening programs for at-risk youth/teens living in the Orange Park Area north of 14th Street, south of I-595, between 130th-136th Avenues. (Public Service)

**2007-3 Scholarship Program for Target Area Children \$5,200** – Provision of fee waivers/scholarship opportunities for the children of lower-income target area residents, to allow them to participate in recreational, educational, or vocational opportunities e.g. Summer Camp. (Public Service)

**2007-4 Neighborhood Service Center – One-Stop-Shop \$375,000** - The Town of Davie purchased the facility located at 4700 SW 64<sup>th</sup> Avenue (formerly known as the JENNMAR Building) in June of 2007, for the purpose of creating a Neighborhood Service Center (One-Stop-Shop) for the provision of social services and housing services to Davie's lower-income and at-risk residents. The Town of Davie fronted the acquisition costs with General Funds; and, CDBG funds will be allotted over a 3-5 year period to fully cover the expenses for both the acquisition and renovation of the facility. (Acquisition and Capital Improvements)

**2007-5 CDBG Target Area Improvement Program \$50,157-** Capital, street, and park improvements in the CDBG Target Areas, as follows: "Western" Target Area a/k/a "Orange Park" north of 14<sup>th</sup> Street, south of State Road 84, between 130th and 136th Avenues; "Southern" Target Area a/k/a "Driftwood" situated south of Stirling Road, east of 78th Avenue, and north and west of the Davie Road Extension; and, the "Eastern" Target Area bounded on the north by SW 29th Street (near Nova Drive), to the west by Davie Road, to the East by the Florida Turnpike; and, the southern boundary is approximately one block south of Griffin Road and is aligned with the Davie CRA Area.

Improvements may include but are not limited to: improvements to existing community centers e.g. the Neighborhood Service Center, public facilities/parks; new or refurbished sidewalks, resurfaced streets, traffic calming alternatives, street lighting improvements, landscaping, and drainage. (Street and Capital Improvements)

**2007-6 Fair Housing, Citizen Participation & Support Services \$130,818** - To plan, administer, & monitor the CDBG funds and activities; undertake comprehensive planning activities; apply for other related grants; expand Fair Housing Education & Outreach Programs designed to remove impediments to fair housing choices and provide a wide range of housing opportunities for Davie residents; participate in

homeless assistance initiatives; prepare Environmental Review Records/Assessments, etc. (Planning/Admin., Fair Housing, Citizen Participation & Support Services).

All of the activities identified above will principally benefit low/moderate income residents of the Town of Davie, and no displacement or relocation of Davie residents or businesses is anticipated.

### **Categories of Persons Affected**

The income levels for the CDBG Program are outlined below. The U.S. Department of HUD bases these definitions on the total adjusted gross income for each household, as measured by the family size. The income levels published by HUD for 2007 follow:

<b>Household Size</b>	<b>Low Income (50% of Median)</b>	<b>Moderate Income (80 % of Median)</b>
1	\$21,500	\$34,350
2	\$24,550	\$39,300
3	\$27,650	\$44,200
4	\$30,700	\$49,100
5	\$33,150	\$53,050

According to the 2000 Census, Davie has a fairly large number of households that are considered "at-risk. For example:

- .40.5% of Davie households earned less than \$34,999 (80% of median income)
- .24.3% of Davie households earned less than \$24,999 (50% of median income)
- .14.0% of Davie households earned less than \$14,999 (30% median income)
- . 8.0% of Davie households earn less than \$10,000 (poverty level)

The rule-of-thumb is that a household should not pay more for rent/utilities or mortgage PITI, than 30% of their adjusted household income, or they are considered cost-burdened. According to the Census:

- .45% of all Davie renters are cost-burdened; and,
- .30% of Davie home owners are cost-burdened

### **Davie CDBG Target Areas - Low and Moderate Income Concentrations**

The analysis outlined above revealed those Census Tracts and Block Groups in Davie that contain the highest concentrations of persons whose incomes are 80%< of the median income, and who would qualify for assistance under the CDBG Program. Based on this, information coupled with other indicators such as sub-standard housing, lack of infrastructure, lacking social services etc., the Town Council adopted three (3) geographic areas as "CDBG Target Areas" for redevelopment and revitalization, as follows:

**Western Target Area a/k/a Orange Park:** The Western Target Area is located north of SW 14<sup>th</sup> Street between 130th-136th Avenues, in Census Tract 703.05 BG 1, which encompasses the Orange Park Mobile Home Park, Flamingo Elementary School, and Western High School.

<b>Census Tract/Block Group</b>		<b>703.05 BG 1</b>
Total Population		3341
Low-Moderate Income Population	68%	
Unemployment Rate		4.92%
Average Household Income		\$40,669
Female Head of Households		31%
Housing units w/1.01+ Per. per Room	7%	
Housing Units w/ No Heating Fuel		8%

**Southern Target Area a/k/a Driftwood:** The Southern Target Area is located in CT 705.02 BG 1& 2; and, is situated south of Stirling Road, east of 78th Avenue, and north and west of the Davie Road Extension.

<b>Census Tract/Block Group</b>		<b>705.02 BG 1&amp; 2</b>
Total Population		4,729
Low/Moderate Income Population	80%	
Unemployment Rate		6.57%
Average Household Income		\$30,055
Female Head of Households		51%
Housing units w/1.01 + Per. per Room	3%	
Housing Units w/ No Heating Fuel		1%

**Eastern Target Area a/k/a/ Eastside:** The Eastern Target Area is bounded to the north by SW 29th Street (near Nova Drive), to the south by Orange Drive, and was formerly bounded to the west by Davie Road, and to the East by the Florida Turnpike. The Eastern Target Area boundaries were amended by the Town Council to coincide with the Davie CRA area and to encompass Davie's new Neighborhood Service Center "One-Stop-Shop."

<b>Census Tract/Block Group</b>		<b>701.01 BG 1&amp;2 - 706.00 BG 1&amp;2</b>
Total Population		7,437
Low/Moderate Income Population	77%	
Unemployment Rate		7.10%
Average Household Income		\$31,707
Female Head of Households		36%
Housing units w/1.01 + Per. per Room	9%	
Housing Units w/ No Heating Fuel		5%

When the Consolidated Plan 2002-2007 was prepared, an analysis of the Town's demographic profile was undertaken to define specific geographic areas where there

are concentrations of low/moderate income families and minority residents. This analysis revealed that the following areas contained the highest concentration of low/moderate income persons who would qualify for assistance under the CDBG Program:

<b>Census Tract</b>	<b>Block GroupNumber</b>	<b>Low/Mod</b>	<b>Low/Mod</b>
			<b>Percent</b>
7.01	1	2,307	59.8 %
7.01	9	378	61.2 %
7.03	2	1,412	36.8 %
7.05	2	1,728	53.7 %
7.06	1	1,243	38.7 %
8.03	9	188	79.0 %

### **Target Area Needs Assessment Surveys**

The Town’s Neighborhood Revitalization Program (NRP) staff undertook extensive surveys in the spring of 2007 in order to obtain information on what “quality of life” issues were facing the residents, in order to prioritize the identified needs within each CDBG Target Area. Using the information gained through this process, the following needs were identified in the CDBG Target Areas:

#### **Driftwood**

- Crime Reduction
- Affordable Childcare
- Affordable Rental Housing
- Healthcare – Affordable/Available
- First Time Home Buyers Programs

#### **Orange Park**

- Crime Reduction
- Affordable Rental Housing
- Mobile Home Repair Grants
- Affordable Childcare
- Healthcare – Affordable/Available

#### **Eastside**

- Crime Reduction
- First-Time Home Buyers Programs
- Healthcare – Affordable/Available
- Affordable Childcare
- Affordable Rental Housing

### **Geographic Distribution of FY 2007/08 CDBG Funds**

The Town will attempt to equitably distribute CDBG funds throughout the three (3) low/moderate income areas over the five-year period covered by this Consolidated Plan; however, conditions will be re-evaluated on an annual basis, so that funding recommendations can reflect the current needs of the Target Areas.

### **Eastern Target Area:**

- .Open and operate the new Neighborhood Service Center (One-Stop-Shop) at 4700 Davie Road to provide rent-free space to not-for-profit providers, so funds can be redirected to homeless prevention and emergency assistance for food, medications, clothing, family counseling, legal aid, job creation and retention programs, etc.
- .Rental housing and home-ownership opportunities for Davie residents, e.g. Town-wide First-Time Homebuyer/Purchase Assistance Program, that enables Davie renters to become homeowners.
- .Single-Family (townhomes and condos) Home Repair and Hardening Grant Programs.
- .Programs to assist Davie residents who are involuntarily displaced as a result of condo conversions or mobile home park closures, to secure comparable replacement housing.
- .Mobile Home Repair or Replacement Program for Hurricane Wilma Victims i.e., funds to repair mobile homes, or, if mobile home cannot be brought up to code (i.e., wind-storm rated) the grant would cover cost to remove sub-standard unit, purchase of new unit, and installation.
- .Relocation/Rental Assistance Program for Hurricane Wilma Victims which provides financial assistance to disaster victims for either replacement housing or rental assistance.
- .Purchase Assistance for Mobile Home Owners who were Hurricane Wilma Victims i.e., down-payment and closing costs assistance for credit-worthy mobile home owners who are seeking to transition to site-built housing.
- .Generators for Essential Public Facilities, e.g., for EOC's, Emergency Shelters, e.g., Pine Island Community Center, Fire Administration (secondary EOC) Ivanhoe Fire Station #91, and Neighborhood Service Center (NSC).
- .Seek private funding or grants for subsidized or affordable child day care programs.
- .Continue to work with Memorial Healthcare Systems (MHS) to provide low-cost or free health services to Davie residents living in the Eastern and Driftwood Target Areas, provide back-to-school health fairs, and coordinate mobile healthcare vans for children (Joe DiMaggio) and adults.

- .Expand the Earned Income Tax Credit (EITC) Program for Davie Target Area residents, coordinate mobile van for free tax preparation, and market program to increase participation.
  - .Continue to work with Children's Services Council (CSC) and Memorial Healthcare Systems (MHS) to expand funding for the MOST Maximizing Out of School Time Programs at the Potter Park Facility and fund similar programs in the other Target areas.
  - .Continue working with the FBI and the FBI Citizens Alumni Academy to provide scholarships for at-risk Davie Teens to participate in the FBI Junior Academy Programs.
  - .Continue working with the Headstart Programs to expand the Love to Read-Love to Achieve Reading Programs in Davie Elementary Schools.
  - .Work with the Davie Police Department, Community Oriented Policing Unit, on new Crime Prevention Programs, and seek Law Enforcement Trust Funds (LETF) or other grants to fund new programs to prevent and reduce crime.
  - .Emergency financial assistance to prevent homelessness and/or address emergency situations such as the need for food or shelter.
  - .Fair Housing Education and Outreach Services, training, and other activities.
  - .Provision of regional homeless assistance and homeless prevention programs, and local grants for homeless prevention and emergency assistance to forestall evictions or foreclosures.
  - .Credit repair and enhancement programs to assist families in becoming self-sufficient.
- Southern Target Area (Driftwood):**

- .Develop a new gymnasium or covered basketball facility for the kids at the Rick and Rita Case Boys and Girls Club in the Driftwood Target Area.
- .Open and operate the new Neighborhood Service Center (One-Stop-Shop) at 4700 Davie Road to provide rent-free space to not-for-profit providers, so funds can be redirected to homeless prevention and emergency assistance for food, medications, clothing, family counseling, legal aid, job creation and retention programs, etc.
- .Rental housing and home-ownership opportunities for Davie residents, e.g. Town-wide First-Time Homebuyer/Purchase Assistance Program, that enables Davie renters to become homeowners.
- .Single-Family (townhomes and condos) Home Repair and Hardening Grant Programs.

.Programs to assist Davie residents who are involuntarily displaced as a result of condo conversions or mobile home park closures, to secure comparable replacement housing.

.Relocation/Rental Assistance Program for Hurricane Wilma Victims which provides financial assistance to disaster victims for either replacement housing or rental assistance.

.Purchase Assistance for Mobile Home Owners who were Hurricane Wilma Victims i.e., down-payment and closing costs assistance for credit-worthy mobile home owners who are seeking to transition to site-built housing.

.Generators for Essential Public Facilities, e.g., for EOC's, Emergency Shelters, e.g., Pine Island Community Center, Fire Administration (secondary EOC) Ivanhoe Fire Station #91, and Neighborhood Service Center (NSC).

.Seek private funding or grants for subsidized or affordable child day care programs.

.Continue to work with Memorial Healthcare Systems (MHS) to provide low-cost or free health services to Davie residents living in the Eastern and Driftwood Target Areas, provide back-to-school health fairs, and coordinate mobile healthcare vans for children (Joe DiMaggio) and adults.

.Expand the Earned Income Tax Credit (EITC) Program for Davie Target Area residents, coordinate mobile van for free tax preparation, and market program to increase participation.

.Continue to work with Children's Services Council (CSC) and Memorial Healthcare Systems (MHS) to expand funding for the MOST Maximizing Out of School Time Programs at the Potter Park Facility and fund similar programs in the other Target areas.

.Continue working with the FBI and the FBI Citizens Alumni Academy to provide scholarships for at-risk Davie Teens to participate in the FBI Junior Academy Programs.

.Continue working with the Headstart Programs to expand the Love to Read-Love to Achieve Reading Programs in Davie Elementary Schools.

.Work with the Davie Police Department, Community Oriented Policing Unit, on new Crime Prevention Programs, and seek Law Enforcement Trust Funds (LETF) or other grants to fund new programs to prevent and reduce crime.

.Emergency financial assistance to prevent homelessness and/or address emergency situations such as the need for food or shelter.

.Fair Housing Education and Outreach Services, training, and other activities.

.Provision of regional homeless assistance and homeless prevention programs, and local grants for homeless prevention and emergency assistance to forestall evictions or foreclosures.

.Credit repair and enhancement programs to assist families in becoming self-sufficient.

**Western Target Area (Orange Park):**

.Develop a working relationship with the North Broward Hospital District to develop free or low-cost health programs for residents of the Orange Park Target Area in Western Davie.

.Expand the programs for at-risk youth at the Orange Park Community Center in Western Broward e.g., to provide after-school and evening activities for at-risk youth.

.Open and operate the new Neighborhood Service Center (One-Stop-Shop) at 4700 Davie Road to provide rent-free space to not-for-profit providers, so funds can be redirected to homeless prevention and emergency assistance for food, medications, clothing, family counseling, legal aid, job creation and retention programs, etc.

.Rental housing and home-ownership opportunities for Davie residents, e.g. Town-wide First-Time Homebuyer/Purchase Assistance Program, that enables Davie renters to become homeowners.

.Single-Family (townhomes and condos) Home Repair and Hardening Grant Programs.

.Programs to assist Davie residents who are involuntarily displaced as a result of condo conversions or mobile home park closures, to secure comparable replacement housing.

.Mobile Home Repair or Replacement Program for Hurricane Wilma Victims i.e., funds to repair mobile homes, or, if mobile home cannot be brought up to code (i.e., wind-storm rated) the grant would cover cost to remove sub-standard unit, purchase of new unit, and installation.

.Relocation/Rental Assistance Program for Hurricane Wilma Victims which provides financial assistance to disaster victims for either replacement housing e.g. rental assistance.

.Purchase Assistance for Mobile Home Owners who were Hurricane Wilma Victims i.e., down-payment and closing costs assistance for credit-worthy mobile home owners who are seeking to transition to site-built housing.

.Generators for Essential Public Facilities, e.g., for EOC's, Emergency Shelters, e.g., Pine Island Community Center, Fire Administration (secondary EOC) Ivanhoe Fire Station #91, and Neighborhood Service Center (NSC).

- .Seek private funding or grants for subsidized or affordable child day care programs.
- .Expand the Earned Income Tax Credit (EITC) Program for Davie Target Area residents, coordinate mobile van for free tax preparation, and market program to increase participation.
- .Continue to work with Children's Services Council (CSC) and Memorial Healthcare Systems (MHS) to expand funding for the MOST Maximizing Out of School Time Programs at the Potter Park Facility and fund similar programs in the other Target areas.
- .Continue working with the FBI and the FBI Citizens Alumni Academy to provide scholarships for at-risk Davie Teens to participate in the FBI Junior Academy Programs.
- .Continue working with the Headstart Programs to expand the Love to Read-Love to Achieve Reading Programs in Davie Elementary Schools.
- .Continue to work with Memorial Healthcare Systems (MHS) to provide low-cost or free health services to Davie residents living in the Eastern and Driftwood Target Areas, provide back-to-school health fairs, and coordinate mobile healthcare vans for children (Joe DiMaggio) and adults.
- .Work with the Davie Police Department, Community Oriented Policing Unit, on new Crime Prevention Programs, and seek Law Enforcement Trust Funds (LETF) or other grants to fund new programs to prevent and reduce crime.
- .Emergency financial assistance to prevent homelessness and/or address emergency situations such as the need for food or shelter.
- .Fair Housing Education and Outreach Services, training, and other activities.
- .Provision of regional homeless assistance and homeless prevention programs, and local grants for homeless prevention and emergency assistance to forestall evictions or foreclosures.
- .Credit repair and enhancement programs to assist families in becoming self-sufficient

### **Disaster Recovery Grant Programs (CDBG)**

On 8/2/06, the Davie Town Council adopted a Resolution authorizing the Town's Director of Housing and Community Development to submit Davie's Grant Application for 2005 CDBG Disaster Recovery Funds to Broward County, who submitted an application which included all municipalities, to the State of Florida Department of Community Affairs (DCA). The Town's Director of Housing and Community Development was authorized to act on behalf of the Town in all matters related to the grant application process, to prepare all necessary grant documents, housing plans,

programs and projects, etc., necessary for the implementation of disaster recovery housing initiatives.

\$ 1,275,000 Mobile Home Repair or Replacement Program - Funds to repair mobile homes, or, if mobile home cannot be brought up to code (i.e., wind-storm rated post 1994 units) the grant would cover cost to remove sub-standard unit, purchase of new unit, and installation. \$25,000 x 51 Households.

\$ 225,000 Relocation/Rental Assistance Program - Financial assistance to disaster victims for either replacement housing or. rental assistance. \$6,250 x 36 Households.

\$ 480,000 Home Repair Hardening Program – Home Repair program targeted at “hardening” existing single-family homes/townhomes/condos with hurricane resistant materials, e.g. roofing, hurricane shutters, windstorm rated windows. \$ 40,000 x 12 Housing Units.

\$ 540,000 Purchase Assistance for Mobile Home Owners - Down-payment and closing cost assistance for credit-worthy mobile home owners who are seeking to transition to site-built housing. \$60,000 x 9 Households.

\$ 789,741 Generators for Essential Public Facilities - Provide permanent generators for EOC's, Emergency Shelters, e.g., Pine Island Community Center, Fire Administration (secondary EOC) Ivanhoe Fire Station #91, and Neighborhood Service Center. 4 Public Facilities x \$197,435 (average)

### **Actions to Overcome Gaps in Service**

The Town of Davie will take the following actions to overcome gaps in its delivery of affordable housing and related support services:

- .Continue to identify opportunities to expand the supply of decent, safe and sanitary affordable and workforce housing in Davie for all income levels by providing both rental and homeownership opportunities.
- .Explore the possibility of creating a Minimum Housing Code for the Town of Davie to ensure that the existing dwelling units are maintained in an acceptable standard which insures health and safety.
- .Explore the opportunity to implement Inclusionary Zoning provisions or Linkage Ordinances related to affordable housing, to create mixed use and/or mixed income properties.
- .Establish an Affordable Housing Trust Fund to finance urgently needed workforce and affordable housing opportunities.

- .Establish policies and procedures to protect mobile home occupants who are permanently and involuntarily displaced by the redevelopment of mobile home parks.
- .Expand programs to ensure that Davie's mobile home occupants evacuate during a Hurricane or Tropical Storm, by providing pet vaccination and neutering services, developing pet-friendly shelters, and providing police protection of their household valuables.
- .Open and operate Davie's first Neighborhood Service Center at 4700 SW 64<sup>th</sup> Avenue in Davie and enhance the level of social services available to Davie's low income and at-risk populations.
- .Expand the Neighborhood Revitalization Program to further grass-roots neighborhood revitalization, deter youth gangs, create economic self-sufficiency, and reduce crime.
- .Develop a child care center which provides subsidized or affordable child care and after-school programs.
- .Create a Learning Center in Harmony Village which will provide educational, vocational and technical training, as well as computer and InterNet opportunities.
- .Continue to coordinate with the Broward County Housing Authority (BCHA) to enhance the lives of persons living in public housing or Section 8 units located in the Town of Davie.
- .Evaluate opportunities to upgrade and supplement the existing transportation and mobility services in Davie, especially those needed by lower income persons and individuals with special needs.
- .Expand the single-family loan and/or grant program which will provide the financial assistance needed by many low/moderate income homeowners to make minor repairs to their homes, and replace existing substandard and leaking roofs.
- .Expand CDBG funded homeless prevention activities and participate in regional planning activities through Broward County to address the problems of homelessness.
- .Develop a gymnasium at the Rick and Rita Case Boys and Girls Club, so that the youth and teens can be protected from inclement weather.
- .Refine and streamline Disaster Recovery Initiatives, to assist Davie residents impacted by a Hurricane or other natural disaster. Work with FEMA, CERT, HUD, and Adopt-A-Hurricane Family organizations to ensure that Davie residents are properly rehoused in sustainable housing.
- .Support and share information with local and Broward-based service providers to identify resources available to serve special needs populations.

.Continue to promote the development of new single-family, affordable homes in the Eastside neighborhood of Davie in conjunction with the Housing Finance Authority of Broward County and the Davie Community Redevelopment Agency

.Continue to promote economic development initiatives that result in job training, job creation or job retention, and new developments which will expand the Town's tax base.

.Undertake an educational campaign on fair housing, to ensure that Davie residents have the widest range of housing choices.