

# Annual Budget

## Fiscal Year 2012



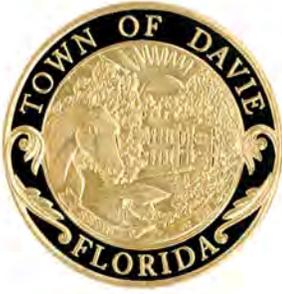
**Town of Davie, Florida**

# Town of Davie Annual Budget Fiscal Year 2012



**Councilmember Susan Starkey, Councilmember Marlon Luis  
Mayor Judy Paul  
Councilmember Bryan Caletka and Vice Mayor Caryl Hattan**

**Richard Lemack, Town Administrator  
Macciano Lewis, Assistant Town Administrator  
William Ackerman, Budget and Finance Director  
Colleen Ryan, Budget Manager**



## OFFICE OF THE TOWN ADMINISTRATOR

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August 31, 2011

**TOWN COUNCIL**  
Judy Paul  
MAYOR

Dear Mayor, Vice Mayor and Councilmembers:

**COUNCILMEMBERS**

The Proposed Fiscal Year 2012 Operating Budget for the Town of Davie is hereby submitted for your consideration. The Fiscal Year 2012 proposed budget is \$238,580,197 for all funds; an increase of 25% compared to the original Fiscal Year 2011 Adopted Budget of \$191,488,635.

Bryan Caletka  
*District 1*

The effects of the recent recession are still evident as the Town's primary revenue source, property taxes, continues to be affected by the real estate market. According to the Broward County Property Appraiser's Office, the Town of Davie experienced a 1.2% decrease in gross taxable value; \$6,572,436,113 as of July 1, 2011 compared to \$6,653,602,018 for the prior year. Based on the proposed millage rate of 4.8122 for Fiscal Year 2012, approximately \$31,627,877 would be generated in property tax revenue compared to \$32,019,794 for Fiscal Year 2011 with an adopted millage rate of 4.8124. Of note, the loss in gross taxable value from tax year 2009 to 2010 was 8.8%. Arguably, there is a direct correlation to foreclosure activity within the Town of Davie; in 2009, there were 396 foreclosures, 535 during 2010 and 178 for 2011 through July 1, 2011.

Vice Mayor  
Caryl Hattan  
*District 2*

Susan Starkey  
*District 3*

Marlon Luis  
*District 4*

In tax year 2009, the Town of Davie experienced \$98,079,053 in new taxable value to the tax roll, which was due primarily to the issuance of 533 certificates of occupancy, with notable projects such as the Bill Seidle Commercial Building, the Wolf in the Woods Commercial Building and the Sheridan House Commercial Building. For tax year 2010, the amount was \$43,427,154 and due primarily to issuance of 442 certificates of occupancy with some notable projects including West Port Business Park commercial building, Pelican shops at Davie LLC commercial building, and Jedco Inc. commercial building. The tax 2011 amount fell to \$13,791,070, when only 169 certificates of occupancy were issued.

The Community Redevelopment Agency (CRA) continues to experience losses in property value. As of July 1, 2011, the taxable value for the CRA is approximately \$382,439,390, compared to \$408,569,150 for the prior year, which is essentially a 6.4% decrease. From tax year 2009 to 2010, the loss was 17.08%. The CRA is in the process of finalizing the *Town of Davie Community Redevelopment Agency Redevelopment Plan*, which is expected to trigger growth and development opportunities throughout the CRA District and surrounding communities.

Town Council has made a number of adjustments in response to these tough economic times. With Florida's unemployment rate continually hovering around 10%, consumer spending has decreased, which has invariably affected State shared revenues, such as sales tax. In general, all revenue sources have been negatively affected. As such, staff has been asked to lower overtime time costs where applicable, to seek lower costs from vendors, and to consolidate functions allowing vacant positions to be eliminated or converted to part-time.

Despite the current economic environment, the Town of Davie has made a commitment to continue providing quality core services for residents. The Fiscal Year 2012 Proposed Operating Budget is highlighted by the following:

- ✓ Reduced Millage Rate;
- ✓ Reduced Voted Debt Millage Rate;
- ✓ Reduced Solid Waste Assessment;
- ✓ No Fire Assessment Increase;
- ✓ No use of General Fund Undesignated Reserves (except for the FY 2012 CIP);
- ✓ No Layoffs; and
- ✓ No Reduction of Services.

While we were fortunate to achieve the above for Fiscal Year 2012, there are a number of challenges expected in the coming years. Hence, an emphasis has been made regarding the following priorities going forward:

#### **Fiscal/Operations Accountability**

Moving forward, each Fiscal Year Operating Budget process will be inclusive of a 5-Year Financial Forecast for the various operating funds, which will ensure better preparation for any perceived financial uncertainty. The same will be applied to our Capital Improvement Plan as long-term financial planning will better prepare us for the multitude of public/private development expected in the coming years. Councilmembers will be provided quarterly reports on the financial status of the Town's operating funds. Also, a number of proposed changes will be proposed relative to our Purchasing Code in order to streamline

processes and decrease administrative costs for the Towns numerous solicitations.

### **Economic Development**

Continued efforts are needed to grow the Town's tax base, and this is especially critical given property tax is the General Fund's primary revenue source. In order to avoid tax base stagnation, we must increase the capacity of communities by enhancing their quality of life and preparing the communities for sustainable economic growth. The appropriate staff has been appointed to explore a number of avenues for economic development opportunities. This is inclusive of working with Community Redevelopment Agency.

### **Overall Infrastructure Demands**

The prospect of future development and redevelopment of our neighborhoods and commercial nodes makes investment in our public infrastructure essential. This will serve as part of the solution in attracting quality development and investment in our neighborhoods, particularly in and around the Downtown area. Moreover, this investment will serve as a business incentive for additional tax revenues to our Town; quality infrastructure will allow for an easier transformation of substandard lands and facilities into revenue generators for the future and provide an overall tax break to our residents and businesses. Thus, the infrastructure investment to be made over the next several years is vital to the future of our Town.

#### *Budget Process*

The Town of Davie kicked off its Fiscal Year 2012 budget process on February 16, 2011, with a Goal Setting Session between staff and Council. Within this session, Council was advised preliminary budget projections for Fiscal Year 2012 had indicated a shortfall in excess of \$4 million. However, even prior to kicking off the Fiscal Year 2012 Budget process, the projected deficit increased to as high as \$5.5 million.

In March 2011, all Department directors and the Town Administrator's Office initiated efforts to reducing expenses and researching new revenue sources. All Department budgets were submitted by mid-April. In May, more adjustments were made to Department budgets resulting in a reduction of the deficit by approximately \$2 million.

Based on a number of initiatives and updated revenue projections from the State and the Property Appraiser's Office, the Town presented to Council a balanced budget for the first Budget Workshop on June 14, 2011. The Fiscal Year 2012 Proposed General Fund Operating Budget does include utilizing one-time revenue sources of approximately \$3.6 million. After receiving recommendations from the Town Council,

staff updated the budget and continued to look for additional savings. Departments have updated their budget narratives and organization charts to properly reflect Council's direction. The Town subsequently had two additional Budget Workshops, July 27, 2011 and August 17, 2011, during which Council provided their input and direction to staff.

### *Proposed Fiscal Year 2012 Budget in Brief*

The initial General Fund budget gap for Fiscal Year 2012 was an estimated \$5.5 million. Staff was tasked to evaluate and provide recommendations to allow for reducing the projected deficit. A number of initiatives were implemented.

#### *Consolidation of Functions/Positions*

The Town reviewed vacant positions in an attempt to improve overall efficiencies. Based on this review, the following vacant positions were eliminated for FY 2012: Public Information Officer, Property Clerk, Fire Rescue Aide, Maintenance Tech 1, Maintenance Tech 1 PT and Project Manager. The elimination of the above positions saved the Town approximately \$440,000.

In addition, the Town took some vacant positions and either converted or reclassified those positions. The purpose of these conversions or reclassifications was to save money and to increase efficiency. For example, in order to have an additional presence on the streets, the Police Department eliminated a vacant Major position and replaced it with a Police Officer. In conjunction with eliminating the Major position, the Police Department will be promoting three (3) Lieutenants to Captains positions to promote development within the Department. Also, the Town reclassified a Fire Support Services Manager to a Fire Support Services Coordinator. The Town reclassified a Public Works Operations Supervisor to an Equipment Operator and a Parks and Recreation Administrative Secretary to a Secretary Part Time. Lastly, in the Community Redevelopment Agency, although currently filled, the Town has eliminated a Planner III position. Overall, conversion and reclassification changes resulted in savings of approximately \$215,000.

#### *Revenue Initiatives*

Within the General Fund, there are some divisions that generate revenue and should be self-sufficient. Therefore, those divisions should be paying their fair share to the General Fund for services rendered by other Town support departments. For example, the Building Division should be paying the cost of getting items on the Council Agenda or the cost of processing payroll for the Building Division. The Engineering Division and the Community Redevelopment Agency should also be paying for their costs. Therefore, the Town developed a cost allocation plan that properly charges these

types of functions to self-sustaining departments. The total revenue generated for FY 2012 will be over \$745,000 and includes some charge backs from previous years (\$429,000). The Town already receives an administrative fee from the Water and Sewer Fund, which increased by approximately \$245,000 for FY 2012.

The Town also used \$2.5 million of one-time revenue sources from the Vehicle Maintenance Fund (\$1.0 million) and the Self-Insurance Fund (\$1.5 million) to balance the General Fund for FY 2012. It is important to note that in the Vehicle Maintenance Fund the Town considerably reduced the amount of vehicles to purchase for FY 2012, compared to previous years.

### *Expenditure Initiatives*

Inclusive in the initial \$5.5 million deficit were COLA and/or step increases for the Executive, Management, Non-Represented and Fire Union employees. These salary increases were subsequently removed from the budget. Additionally, Public Works was able to reduce its Contractual Maintenance account by approximately \$200,000. This cut should not impact the services offered to the residents of the Town.

Increases in expenditures are due to a variety of reasons. For example, payroll and payroll related expenditures increased due to the general employees union contract (FOPA) and the police union contract (FOP). Also, pension expenses are anticipated to increase by approximately \$900,000. Fiscal Year 2012 also will be the first time the Town budgets for accruals cash-in for Police and Fire personnel. The approximate cost is \$900,000.

### **General Fund**

The General Fund is the largest fund. By definition, all services not specifically funded by other sources, such as the Water and Sewer Funds or the Golf Fund, are funded by the General fund. The General Fund is the Town's primary operating fund, and as such, it supports services within the Town such as the Town Council, Town Administration, Police, Fire, Public Works, Special Events and Cultural Arts, Parks and Recreation, Planning and Zoning, Debt Service, Budget and Finance, Human Resources/Risk Management, Town Clerk, Town Attorney, Building (self-sufficient), Engineering (self-sufficient), and Housing and Community Development. In addition, the General Fund is responsible for major transfers to fund Technology Information Management Systems, Self Insurance (health and workers compensation) and Vehicle Maintenance on behalf of the Town.

The Fiscal Year 2012 Proposed General Fund Budget totals \$93,874,287, an increase of \$2.7 million or 3% compared to the original Fiscal Year 2011 adopted budget amount of \$91,179,886. The increase is due primarily to payroll and related payroll

expenditures. Contractually, the represented general employees and the police union employees will be receiving a step or cost of living adjustment increase for Fiscal Year 2012. Also, as noted above under Expenditure Initiatives, Fiscal Year 2012 will be the first time the Town budgets for accruals cash-in for Police and Fire personnel.

### **Other Funds**

Town services such as water and sewer services, self-insurance and golf operations management are budgeted within other funds and are significant in the overall operation of the Town. Other funds the Town maintains include the following: Community Redevelopment Agency, Community Development Block Grant, Impact Fees (Fire, Police, General Government and Parks and Open Space), Forfeiture, Community Endowment, Capital Projects, Vehicle Maintenance, Technology and Information Management and Building Maintenance.

#### ***Water and Wastewater Funds***

The purpose of the Water and Sewer Funds are to provide water and wastewater management services to the citizens in the Town's water district. For Fiscal Year 2012, these funds total \$87.0 million, an increase of \$24.8 million, or 40% compared to the original Fiscal Year 2011 Adopted Budget. This increase is due largely to the capital expenditures associated with the construction of the new Water and Sewer Facility. The estimated time of the completion of the new Water and Sewer Facility is summer of 2013.

During Fiscal Year 2007, the Town hired a consultant to review the Town's water and sewer rate structure. Their review determined that the Town had an aging water plant that would not be able to handle future capacity for the Regional Activity Center and the Transit Oriented Corridor. In order to fund a new water plant and to add capacity to the Town's system, the consultant strongly recommended that the Town must significantly increase rates. The Town implemented the new water and sewer rate structure in January 2008, which will lead to water and sewer operating revenues keeping pace with the water and sewer operating expenses. This Council approved rate structure, which includes increased rates through December 2012, also will assist the Town in the future to meet its debt service coverage ratio requirements. The next rate increase is scheduled for October 1, 2011 and is 9% for water and 16% for wastewater.

#### ***Golf Fund***

The Golf Fund provides for the financial activity associated with golf operations. The golf operations have been contracted with a management company that is in charge of the everyday operations of the golf course. The management company is responsible for paying all of the expenses related to running the golf course and for collecting the

revenue related to running the golf course. Based on the contract between the Town and the management company, the Town generates revenue from the management company.

### *Self Insurance Fund*

The Self-Insurance Fund provides a central risk financing mechanism and self-insurance reserve for the payment of claims related to workers' compensation and employee benefits such as health and disability insurance. The Fund is administered by the Human Resources Department which is also responsible for securing third-party administrators for the management of claims. In Fiscal Year 2012, appropriations for this fund total \$11.2 million, an increase of \$.9 million or 11% compared to the Fiscal Year 2011 Adopted Budget. The primary reason for the increase is the \$1.5 million transfer to the General Fund.

### Conclusion

For Fiscal Year 2012, the Town of Davie was successful in addressing its financial challenges by proactively engaging staff and soliciting input and direction from Town Council ensuring the budget deficit was responsibly eliminated.

Services will continue to be provided at a high level to our residents; however, a review of the overall structure of our operation will be ongoing in order to evaluate and rethink the way we do business. With the uncertainty of the economic climate, the growth in expenses may outpace revenues, which is due primarily to the stagnation in revenues and personnel contractual obligations.

Finally, my thanks to the Mayor and Councilmembers for their leadership and forethought in ensuring the Town continues to assess and implement a progressive approach to superior fiscal management.

Respectfully Submitted,



Richard J. Lemack  
Town Administrator

**TOWN OF DAVIE**  
**FY 2011 - 2012 ANNUAL BUDGET**

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**TOWN OF DAVIE**  
**FY 2011 - 2012 ANNUAL BUDGET**

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# Town of Davie

## Council District Map

**LEGEND**

**Council Districts**

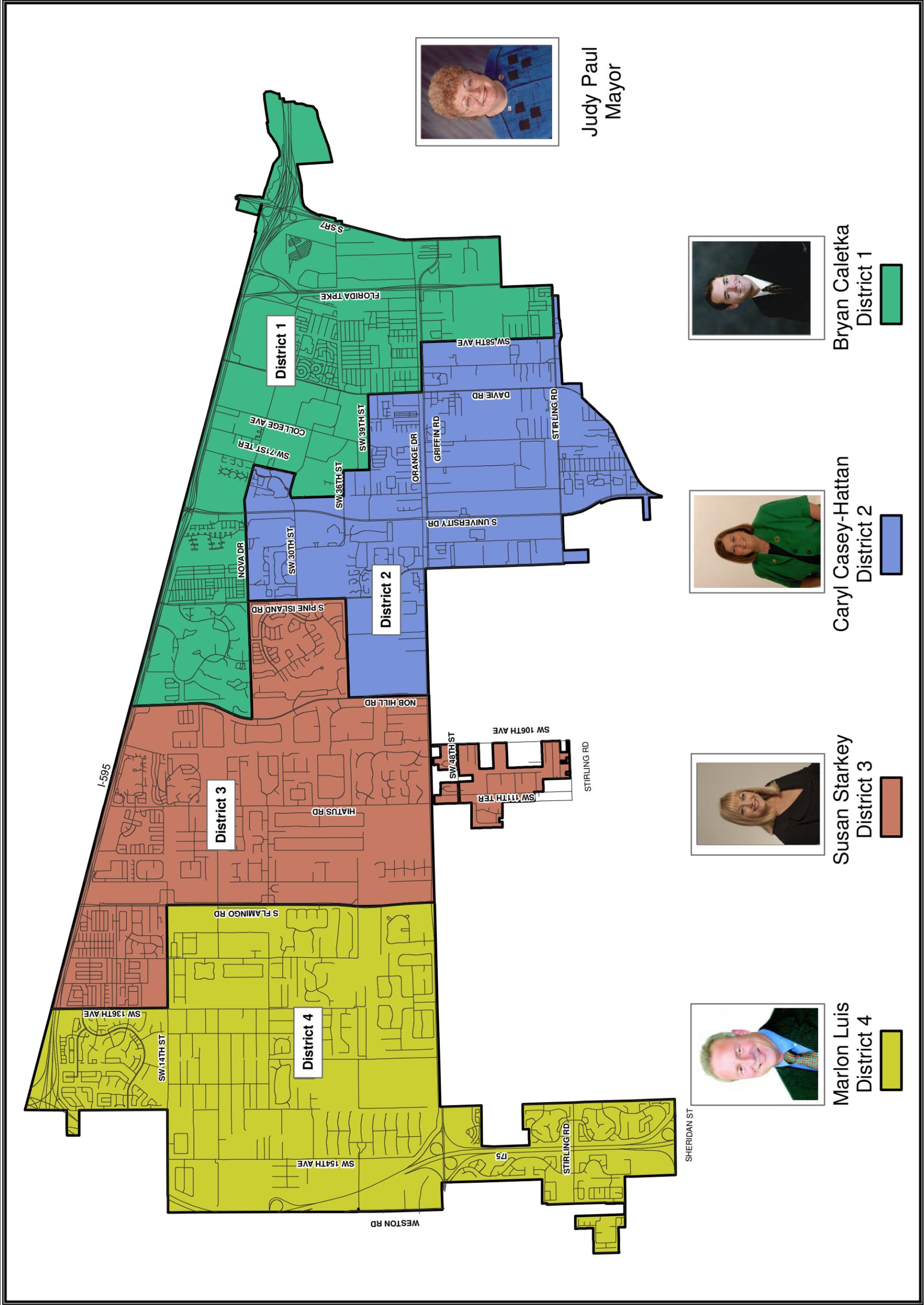
- District 1 Bryan Caletka
- District 2 Caryl Casey-Hattan
- District 3 Susan Starkey
- District 4 Marlon Luis

Mayor - Judy Paul



1:60,000

Prepared by the Town of Davie  
GIS Division,  
Prepared by I. DeGroot  
May 4, 2010



Judy Paul  
Mayor



Bryan Caletka  
District 1



Caryl Casey-Hattan  
District 2



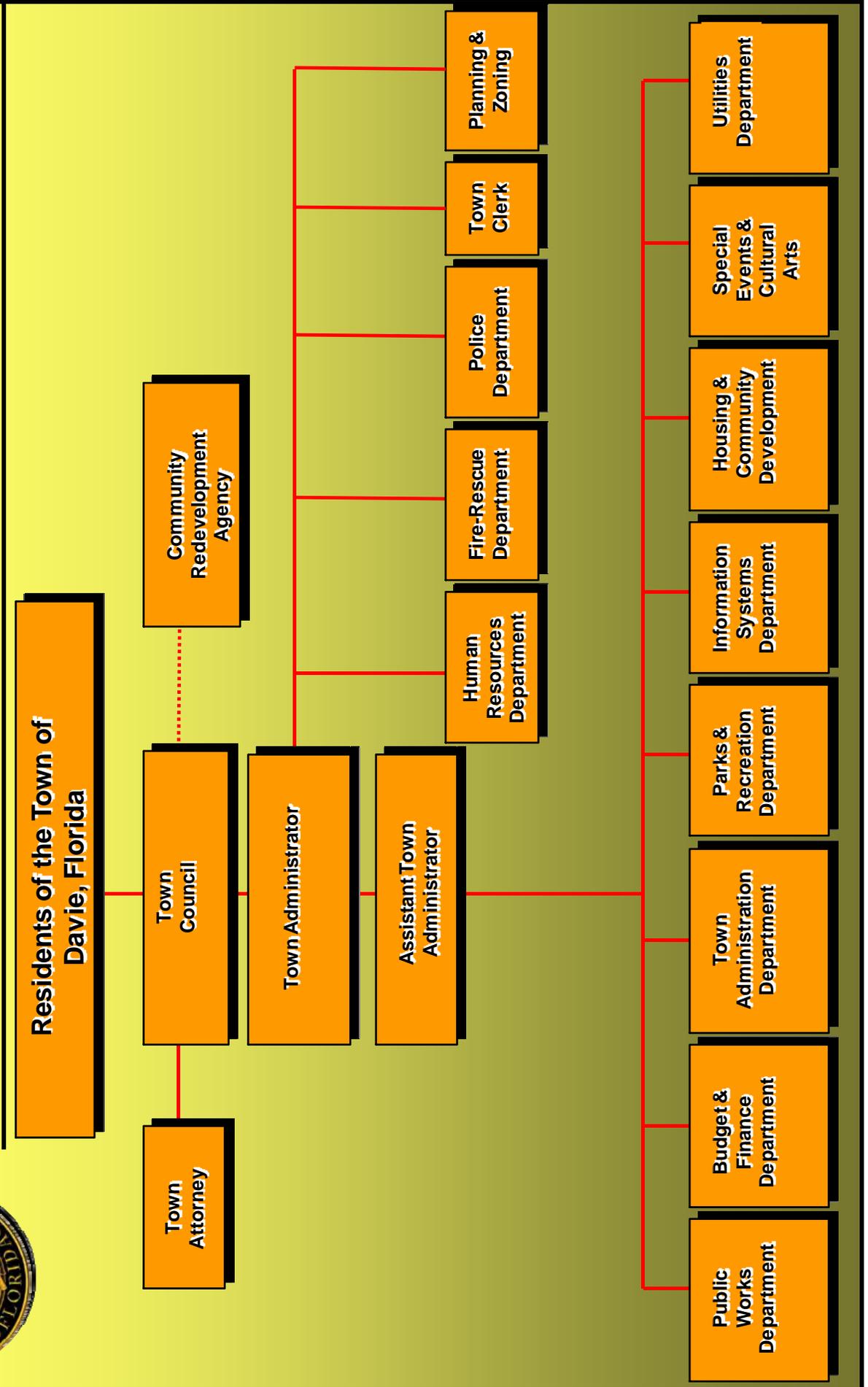
Susan Starkey  
District 3



Marlon Luis  
District 4



# Davie, Florida



# BUDGET CALENDAR

**START**



**January:** Revenue estimating begins. Budget Calendar & Instructions are drafted.

**February:** Town Council holds annual Vision & Goal Setting Session. Payroll estimating begins. Request forms distributed to Departments for technology, fleet, and position changes.

**October 1:** Adopted budget goes into effect. Finance certifies TRIM compliance to State of Florida.

**Prior to October 1:** Budget is loaded into the accounting system and placed on Town's website.

**September:** Budget is legally adopted by ordinance following two public hearings.

**August:** Third Budget Workshop is held. Final revisions are made to the draft budget. Town Administrator submits the Budget Message & recommended Budget to the Town Council.

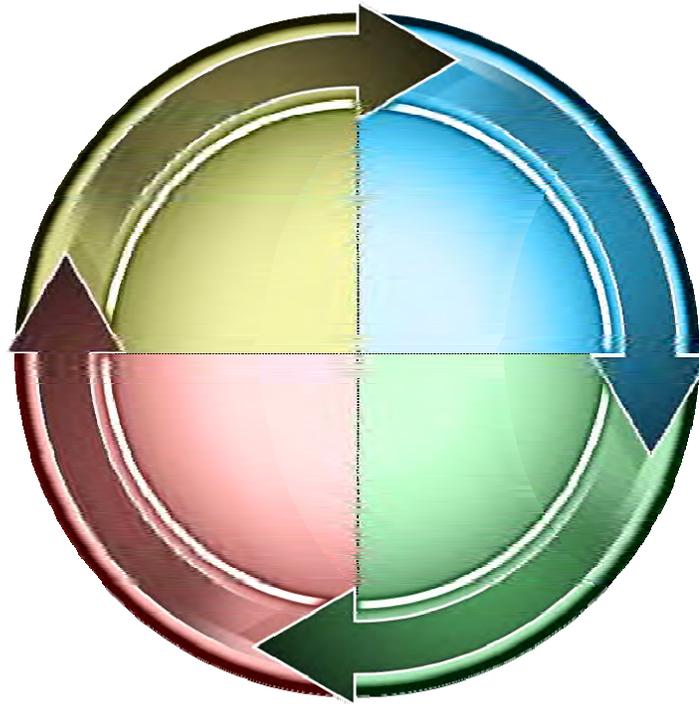
**July:** Property Appraiser certifies taxable value of the Town. State provides intergovernmental revenue estimates. Second budget workshop is held. Capital Budget is adopted. Preliminary special assessments rates and millage rate are determined for placement on TRIM Notice.

**June:** Property Appraiser delivers estimate of taxable values. Departments prepare budget narratives. Town Administrator submits the proposed budget to the Town Council. First budget workshop is held.

**May:** Town Administrator meets with Department Directors to review the requested budget. Finance revises draft budget. Updated budget provided to the Town Administrator for consideration.

**March:** Budget kick-off held. Instructions, calendar and draft payroll projection are distributed to Directors. Departments submit fleet, technology and position requests. Budgets for Town-wide expenses are developed & distributed.

**April:** Departments submit budget requests. Finance reviews & analyzes requests, revises payroll, updates revenue projections, and prepares the combined budget for submission to the Town Administrator.



# Davie at a glance



- *Established 1925*
- *Incorporated 1961*
- *Land Area in Miles: 35.59*
- *Five-member Town Council, nonpartisan, an at-large Mayor and four Councilmembers elected by districts*
- *Town Administrator appointed by the Town Council*

## Demographics

### Population

1980	20,515
1990	47,143
2000	75,720
2011	92,146

**Median Age** 37.3

**Number of Households** (Amer. Com Survey) 34,893

**Median Household Income**(Amer. Com Survey) \$57,400

### Racial Composition

White	51%
Hispanic	29%
African American	8%
Asian American	5%
Other	7%



## Education

<b>Number of Public Schools</b>	11
Elementary	7
Middle School	2
High School	2
<b>Number of Private Schools (K-1 2)</b>	16

### Accredited Higher Educational Institutions 7

- Nova Southeastern University
- Florida Atlantic University
- University of Florida
- Broward College (BC)
- McFatter Vocational
- Broward County Fire Academy
- Police Academy (located at BC)





**Economics**

**Property Tax Millage Rate**

Operating Millage Rate	4.8122
Voter Approved Debt	0.7885
Total	5.6007

**Bond Ratings**

Moody’s Investors Services A2/A1  
 Standard and Poors A+  
 Fitch Rating Services A/A

**Police**

Sworn Police Officers	172
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**Fire Rescue**

Certified Firefighters	136
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**Parks, Open Space, & Rec Facilities**

Number of Town-owned Park Sites	45
Acreage Total (Town)	989
County/State-owned Parks in Davie	5
Acreage Total (County/State)	928
Park Attendance	325,000
Sports Programs (participants)	7,000
Summer Camp	400
Aquatics Program Participants	1,700
Multipurpose Open Gym Usage	5,000
Athletic Field Rentals	550
Meeting Room Rentals	550
Shelter Rentals	360
Volunteer Hours	70,000

**Public Works**

Roadways Maintained in Miles	304
Paved Recreational Trails Maintained in Miles	135
Equestrian Trails	86
Parks & Open Space Maintained	47
Structures Maintained (243,392 sq. ft.)	222

Drainage Structures maintained	2,691
Street lamps	3,684
Sports Lights	1,000
Irrigation Systems	31

**Utility District**

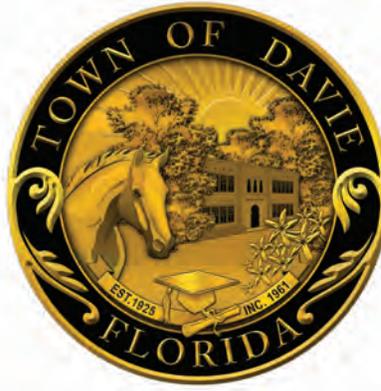
Size in square miles: (approximately)	12
Miles of Water Lines	161
Fire Hydrants (estimate)	1,100
Miles Gravity Sewer Mains/	
Miles Force Main Piping	71/26
Manholes/Lift Stations	1,658/62
Water Treatment Capacity in MGD*	5.53
Wastewater Treatment Capacity in MGD	5.0
Average Water Flow in MGD	4.2
Average Wastewater Flow in MGD	3.5
Number of Accounts	9,805
Population	33,229

\*MGD=Million Gallons per Day

**Total Town Staff**

Full time	598
Part time	63
Mayor & Town Council	5
Total Budgeted Positions	666





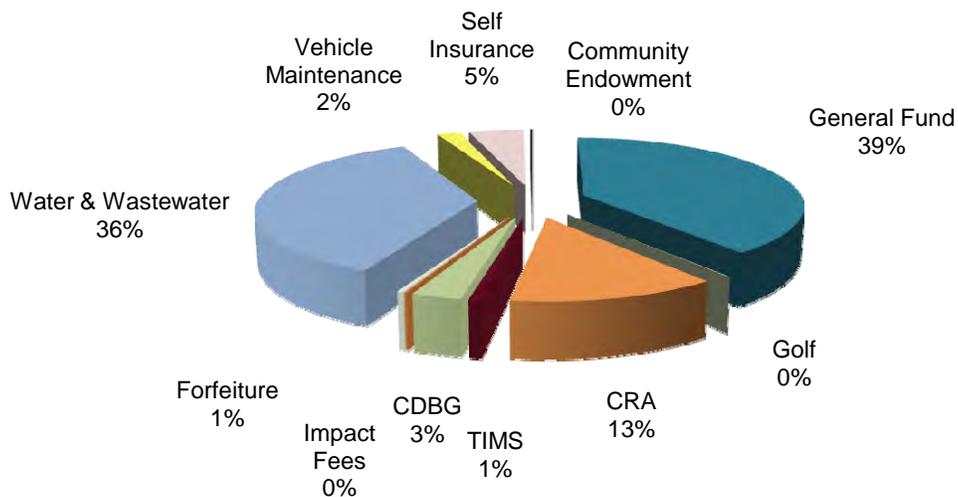
**FY 2011/2012 BUDGET SUMMARY  
ALL FUNDS**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>	<b>% of Total</b>	<b>% +/- from FY 2011</b>
<b>REVENUES / SOURCES</b>					
Ad Valorem Taxes	\$ 43,304,819	\$ 39,148,392	\$ 37,674,051	15.8%	-3.8%
Local Option Taxes	1,598,862	1,676,761	1,632,991	0.7%	-2.6%
Utility Services Taxes	6,758,401	6,278,600	6,358,500	2.7%	1.3%
Other General Taxes	5,394,486	5,204,424	4,881,575	2.0%	-6.2%
Permits, Fees & Special Assessments	20,008,904	20,834,361	21,103,277	8.8%	1.3%
Intergovernmental	13,349,610	15,016,214	16,379,096	6.9%	9.1%
Charges for Service	37,004,381	38,515,074	41,338,040	17.3%	7.3%
Judgments, Fines & Forfeits	866,006	596,650	591,800	0.2%	-0.8%
Miscellaneous	5,654,062	4,919,097	4,347,407	1.8%	-11.6%
Other Sources	1,335,629	59,299,062	104,590,379	43.8%	76.4%
<b>TOTAL REVENUES</b>	<b>135,275,160</b>	<b>191,488,635</b>	<b>\$ 238,897,116</b>	<b>100.0%</b>	<b>24.8%</b>
<b>EXPENDITURES BY FUND TYPE</b>					
General Fund	\$ 95,494,963	\$ 91,179,886	\$ 93,874,287	39.3%	3.0%
Special Revenue Funds	7,661,384	21,910,003	40,214,612	16.8%	83.5%
Enterprise Funds	15,218,780	62,146,270	87,167,538	36.5%	40.3%
Internal Service Funds	15,499,882	16,252,476	17,640,679	7.4%	8.5%
<b>TOTAL EXPENDITURES</b>	<b>133,875,009</b>	<b>191,488,635</b>	<b>238,897,116</b>	<b>100.0%</b>	<b>24.8%</b>

## FY 2011/2012

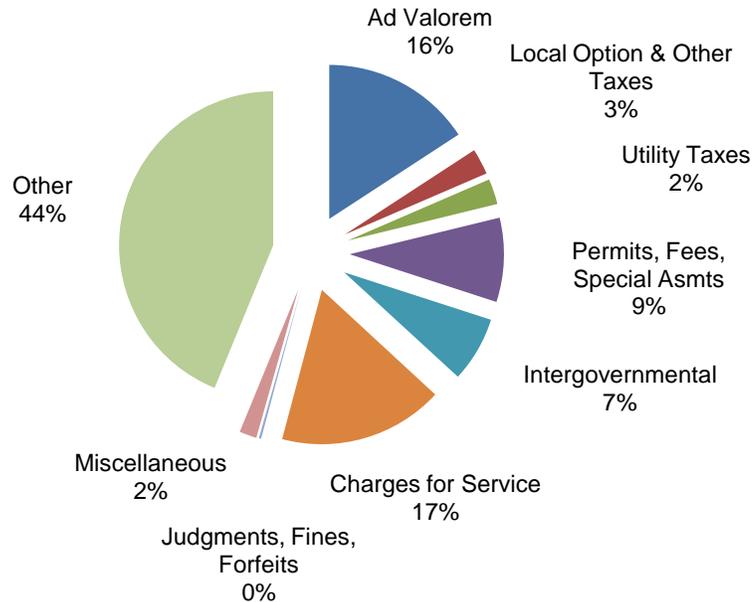
### ESTIMATED REVENUES BY FUND

Fund	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Estimated Revenue	% of Total Budget	+/- From Prior Yr
General Fund	\$ 95,326,091	\$ 91,179,886	\$ 93,874,287	39%	3%
Community Redevelop. Agency	3,625,254	12,261,371	31,096,901	13%	154%
Community Dev. Block Grant	2,038,488	6,937,037	7,442,042	3%	7%
Park & Open Space Impact Fees	10,183	35,000	25,000	0%	-29%
Fire Impact Fees	23,016	30,000	30,000	0%	0%
Police Impact Fees	18,909	331,120	267,000	0%	-19%
General Govt. Impact Fees	1,689	2,000	2,000	0%	0%
Forfeiture	181,276	1,923,110	1,012,730	0%	-47%
Community Endowment	144,198	390,365	338,939	0%	-13%
Water & Wastewater	17,810,416	24,069,000	30,513,717	13%	27%
Water & Wastewater Capital Proj.	155,342	38,077,270	56,462,714	24%	48%
Golf Fund	-	-	191,107	0%	N/A
Vehicle Maintenance	3,621,845	4,079,864	4,606,896	2%	13%
Self Insurance	10,688,948	10,064,042	11,168,940	5%	11%
Technology Info. Management	1,629,504	2,108,570	1,864,843	1%	-12%
<b>TOTAL ALL FUNDS</b>	<b>\$ 135,275,160</b>	<b>\$ 191,488,635</b>	<b>\$ 238,897,116</b>	<b>100%</b>	<b>25%</b>



**FY 2011/2012**  
**ESTIMATED REVENUES BY SOURCE**

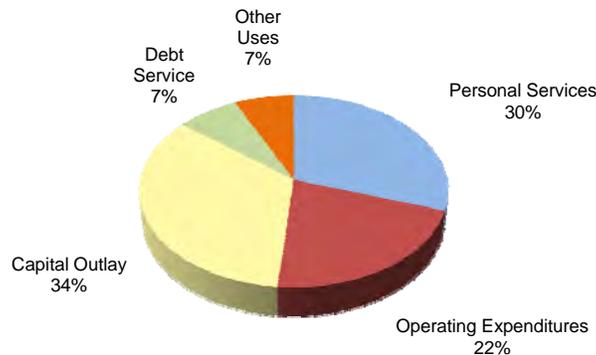
<b>Revenue Source</b>	<b>FY 2010 Actual</b>	<b>FY2011 Original Budget</b>	<b>FY 2012 Estimated Revenue</b>	<b>% of Total Budget</b>	<b>+/- From Prior Yr</b>
Ad Valorem Taxes	\$ 43,304,819	\$ 39,148,392	\$ 37,674,051	16%	-4%
Local Option Taxes	1,598,862	1,676,761	1,632,991	1%	-3%
Utility Services Taxes	6,758,401	6,278,600	6,358,500	3%	1%
Other General Taxes	5,394,486	5,204,424	4,881,575	2%	-6%
Permits, Fees, Spec. Asmts.	20,008,904	20,834,361	21,103,277	9%	1%
Intergovernmental	13,349,610	15,016,214	16,379,096	7%	9%
Charges for Service	37,004,381	38,515,074	41,338,040	17%	7%
Judgments, Fines, Forfeits	866,006	596,650	591,800	0%	-1%
Miscellaneous	5,654,062	4,919,097	4,347,407	2%	-12%
Other Sources	1,335,629	59,299,062	104,590,379	44%	76%
<b>TOTAL ALL FUNDS</b>	<b>\$ 135,275,160</b>	<b>\$ 191,488,635</b>	<b>\$ 238,897,116</b>	<b>100%</b>	<b>25%</b>



**FY 2011/2012**

**APPROPRIATIONS BY FUND & EXPENDITURE TYPE**

<b>Allocation of Expenditures</b>	<b>Personal Services</b>	<b>Operating Expenditures</b>	<b>Capital Outlay</b>	<b>Debt Service</b>	<b>Other Uses</b>	<b>Total</b>
<b>General Fund</b>						
Town Administrator	\$ 1,106,075	\$ 852,104	\$ 9,157	\$ -	\$ -	\$ 1,967,336
Town Attorney	-	375,000	-	-	-	375,000
Law Enforcement Services	31,262,955	5,152,118	334,116	-	-	36,749,189
Fire Protection Services	20,244,026	2,240,052	328,154	-	-	22,812,232
Building Division	2,272,823	900,290	77,905	-	-	3,251,018
Engineering Division	656,958	353,107	2,679	-	-	1,012,744
Planning & Zoning Division	708,732	369,238	16,072	-	-	1,094,042
Public Works	4,295,482	2,967,757	5,357	-	-	7,268,596
Parks & Recreation	2,291,691	1,179,571	33,020	-	-	3,504,282
Special Events & Cultural Arts	554,557	273,554	6,779	-	-	834,890
Human Resources	553,757	211,938	12,884	-	-	778,579
Risk Management	79,502	1,172,500	50,000	-	-	1,302,002
Budget & Finance	1,436,427	84,752	-	-	-	1,521,179
Town Clerk	541,857	253,130	1,500	-	-	796,487
Housing & Community Dev.	336,551	71,830	2,679	-	-	411,060
Debt Service	-	-	-	7,526,249	-	7,526,249
Non-Departmental	-	1,129,371	-	-	1,540,031	2,669,402
<b>SUBTOTAL GENERAL FUND</b>	<b>\$ 66,341,393</b>	<b>\$ 17,586,312</b>	<b>\$ 880,302</b>	<b>\$ 7,526,249</b>	<b>\$ 1,540,031</b>	<b>\$ 93,874,287</b>
<b>Other Funds</b>						
Community Redevelopment Agency	\$ 310,413	\$ 6,027,489	\$ 16,027,679	\$ 1,756,320	\$ 6,975,000	\$ 31,096,901
Community Dev. Block Grant	286,366	5,357,311	1,655,065	-	143,300	7,442,042
Parks/OS Impact Fees	-	-	-	-	25,000	25,000
Fire Impact Fees	-	-	-	-	30,000	30,000
Police Impact Fees	-	-	237,000	-	30,000	267,000
General Govt. Impact Fees	-	-	-	-	2,000	2,000
Forfeiture	-	1,012,730	-	-	-	1,012,730
Community Endowment	-	338,939	-	-	-	338,939
Water & Wastewater	3,610,081	7,882,333	11,977,874	1,657,759	5,385,670	30,513,717
Water & Wastewater Capital Proj.	-	39,858	50,000,000	6,422,856	-	56,462,714
Golf Fund	68,007	123,100	-	-	-	191,107
Vehicle Maintenance	55,346	2,757,655	793,895	-	1,000,000	4,606,896
Self Insurance	158,859	9,493,832	-	-	1,516,249	11,168,940
Technology Information Management	1,013,504	543,889	307,450	-	-	1,864,843
<b>SUBTOTAL OTHER FUNDS</b>	<b>\$ 5,502,576</b>	<b>\$ 33,577,136</b>	<b>\$ 80,998,963</b>	<b>\$ 9,836,935</b>	<b>\$ 15,107,219</b>	<b>\$ 145,022,829</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 71,843,969</b>	<b>\$ 51,163,448</b>	<b>\$ 81,879,265</b>	<b>\$ 17,363,184</b>	<b>\$ 16,647,250</b>	<b>\$ 238,897,116</b>



**FY 2011/2012**

**SUMMARY OF ADOPTED BUDGETS FY 2008 - FY 2012**

<b>Fund / Department</b>	<b>FY 2008 Original Budget</b>	<b>FY 2009 Original Budget</b>	<b>FY 2010 Original Budget</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Proposed Budget</b>	<b>+ / - From Prior Year</b>	<b>+ / - From FY 2008</b>
<b>General Fund</b>							
Town Administrator	\$ 2,467,619	\$ 2,267,864	\$ 1,990,594	\$ 1,900,832	\$ 1,967,336	3%	-20%
Town Attorney	555,000	599,741	482,590	368,000	375,000	2%	-32%
Law Enforcement Services	31,832,519	32,462,667	33,570,244	34,751,733	36,749,189	6%	15%
Fire Protection Services	23,329,167	21,863,571	22,036,464	21,783,345	22,812,232	5%	-2%
Building Division	4,045,699	3,628,393	2,727,546	2,672,767	3,251,018	22%	-20%
Development Services Admin.	345,136	-	-	-	-	N/A	-100%
Engineering Division	1,325,163	1,149,545	1,058,495	914,210	1,012,744	11%	-24%
Planning & Zoning Division	2,464,104	1,511,455	1,166,461	1,132,805	1,094,042	-3%	-56%
Code Enforcement Division	822,645	-	-	-	-	N/A	-100%
Public Works	6,838,455	7,503,771	7,528,284	7,840,144	7,268,596	-7%	6%
Parks & Recreation	4,503,111	4,276,542	3,618,766	3,544,145	3,504,282	-1%	-22%
Special Events & Cultural Arts	785,317	812,004	831,915	810,952	834,890	3%	6%
Human Resources	1,112,386	919,255	786,759	752,043	778,579	4%	-30%
Risk Management	-	-	1,502,137	1,372,791	1,302,002	-5%	N/A
Budget & Finance	1,446,401	1,332,323	1,331,573	1,284,628	1,521,179	18%	5%
Town Clerk	735,867	795,839	805,631	681,209	796,487	17%	8%
Housing & Community Dev.	445,825	422,924	395,099	414,177	411,060	-1%	-8%
Debt Service	8,423,228	8,528,065	7,587,997	7,610,401	7,526,249	-1%	-11%
Non-Departmental	4,760,009	3,620,425	3,611,083	3,345,704	2,669,402	-20%	-44%
<b>Total General Fund</b>	<b>\$ 96,237,651</b>	<b>\$ 91,694,384</b>	<b>\$ 91,031,638</b>	<b>\$ 91,179,886</b>	<b>\$ 93,874,287</b>	<b>3.0%</b>	<b>-2%</b>
<b>Other Funds</b>							
Community Redevelopment Agency	\$ 3,819,243	\$ 3,884,043	\$ 3,432,424	\$ 12,261,371	\$ 31,096,901	154%	714%
Community Dev. Block Grant	4,701,831	5,468,384	3,480,238	6,937,037	7,442,042	7%	58%
Parks/OS Impact Fees	-	40,000	25,000	35,000	25,000	-29%	N/A
Fire Impact Fees	-	50,000	539,332	30,000	30,000	0%	N/A
Police Impact Fees	-	125,000	80,000	331,120	267,000	-19%	N/A
General Govt. Impact Fees	-	-	-	2,000	2,000	0%	N/A
Forfeiture	-	665,250	2,963,334	1,923,110	1,012,730	-47%	N/A
Community Endowment	237,657	331,673	430,991	390,365	338,939	-13%	43%
Water & Wastewater	9,924,224	14,087,000	15,016,500	24,069,000	30,513,717	27%	207%
Water & Wastewater Capital Proj.	-	-	-	38,077,270	56,462,714	48%	N/A
Golf	-	-	-	-	191,107	N/A	N/A
Vehicle Maintenance	4,096,997	4,738,390	4,410,367	4,079,864	4,606,896	13%	12%
Self Insurance	8,146,615	7,365,000	10,328,971	10,064,042	11,168,940	11%	37%
Technology Information Management	2,290,617	1,767,943	2,960,841	2,108,570	1,864,843	-12%	-19%
<b>SUBTOTAL OTHER FUNDS</b>	<b>\$ 33,217,184</b>	<b>\$ 38,522,683</b>	<b>\$ 43,667,998</b>	<b>\$ 100,308,749</b>	<b>\$ 145,022,829</b>	<b>45%</b>	<b>337%</b>
<b>TOTAL BUDGETED FUNDS</b>	<b>\$ 129,454,835</b>	<b>\$ 130,217,067</b>	<b>\$ 134,699,636</b>	<b>\$ 191,488,635</b>	<b>\$ 238,897,116</b>	<b>25%</b>	<b>85%</b>

## BUDGET SUMMARY

### Town of Davie - Fiscal Year 2011-2012

General Fund 4.8122  
Voted Debt 0.7885

ESTIMATED REVENUES	GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS	
Taxes:	<b>Millage Per \$1000</b>					
<b>Ad Valorem Taxes</b>	<b>4.8122</b>	\$ 30,146,483	\$ 2,604,320	\$ -	\$ -	\$ 32,750,803
<b>Ad Valorem Taxes (Voted Debt)</b>	<b>0.7885</b>	4,923,248	-	-	-	4,923,248
Local Option Taxes		1,632,991	-	-	-	1,632,991
Utility Service Taxes		6,358,500	-	-	-	6,358,500
Other General Taxes		4,881,575	-	-	-	4,881,575
Permits, Fees, Special Asmts		21,016,277	87,000	-	-	21,103,277
Intergovernmental		8,403,010	6,842,042	1,077,044	57,000	16,379,096
Charges for Services		6,681,663	600,000	20,799,000	13,257,377	41,338,040
Judgments, Fines, Forfeits		591,800	-	-	-	591,800
Miscellaneous		2,166,907	37,000	209,000	1,934,500	4,347,407
Other Sources		2,020,000	-	-	-	2,020,000
<b>TOTAL SOURCES</b>		<b>\$ 88,822,454</b>	<b>\$ 10,170,362</b>	<b>\$ 22,085,044</b>	<b>\$ 15,248,877</b>	<b>\$ 136,326,737</b>
Transfers In		2,659,549	-	5,385,670	-	8,045,219
Fund Balances/Reserves/Net Assets		2,392,284	30,044,250	59,696,824	2,391,802	94,525,160
<b>TOTAL REVENUES, TRANSFERS &amp; BALANCES</b>		<b>\$ 93,874,287</b>	<b>\$ 40,214,612</b>	<b>\$ 87,167,538</b>	<b>\$ 17,640,679</b>	<b>\$ 238,897,116</b>
EXPENDITURES	GENERAL FUND	SPECIAL REVENUE FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TOTAL ALL FUNDS	
Town Administrator	\$ 1,967,336	\$ -	\$ -	\$ -	\$ 1,967,336	
Town Attorney	375,000	-	-	-	375,000	
Law Enforcement Services	36,749,189	1,249,730	-	-	37,998,919	
Fire Protection Services	22,812,232	-	-	-	22,812,232	
Building Division	3,251,018	-	-	-	3,251,018	
Engineering Division	1,012,744	-	-	-	1,012,744	
Planning & Zoning Division	1,094,042	-	-	-	1,094,042	
Public Works	7,268,596	-	-	-	7,268,596	
Parks & Recreation	3,504,282	-	191,107	-	3,695,389	
Special Events/Cultural Arts	834,890	-	-	-	834,890	
Human Resources/Risk Mgt	2,080,581	-	-	9,652,691	11,733,272	
Budget & Finance	1,521,179	338,939	-	-	1,860,118	
Town Clerk	796,487	-	-	-	796,487	
Housing & Community Dev.	411,060	7,298,742	-	-	7,709,802	
Debt Service	7,526,249	-	8,080,615	-	15,606,864	
Non-Departmental	1,129,371	-	-	-	1,129,371	
Garage	-	-	-	3,606,896	3,606,896	
Community Redev. Agency	-	24,121,901	-	-	24,121,901	
Technology Info. Mgt.	-	-	-	1,864,843	1,864,843	
Utility Services	-	-	73,510,146	-	73,510,146	
<b>TOTAL EXPENDITURES</b>	<b>\$ 92,334,256</b>	<b>\$ 33,009,312</b>	<b>\$ 81,781,868</b>	<b>\$ 15,124,430</b>	<b>\$ 222,249,866</b>	
Transfers Out	1,454,500	143,300	5,385,670	2,516,249	9,499,719	
Fund Balances/Reserves/Net Assets	85,531	7,062,000	-	-	7,147,531	
<b>TOTAL APPROPRIATED EXPENDITURES, TRANSFERS, RESERVES &amp; BALANCES</b>	<b>\$ 93,874,287</b>	<b>\$ 40,214,612</b>	<b>\$ 87,167,538</b>	<b>\$ 17,640,679</b>	<b>\$ 238,897,116</b>	

The tentative, adopted, and/or final budgets are on file in the office of the above referenced taxing authority as a public record.

**FY 2011/2012**

**SCHEDULE OF BUDGETED TRANSFERS**

<b>Fund</b>	<b>Transfer From</b>	<b>Transfer To</b>
General Fund	\$ 1,454,500	\$ 2,659,549
Community Development Block Grant	143,300	
Capital Projects Fund (CIP adopted separately)		1,454,500
Water & Wastewater	5,385,670	
Water & Wastewater Capital Projects		5,385,670
Vehicle Maintenance Fund	1,000,000	
Self Insurance Fund	1,516,249	
Total Transfers	9,499,719	9,499,719

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
<b>Town Administrator</b>	Mayor	1	1	1	1	1	1
	Council Members	4	4	4	4	4	4
	Administrative Aide	2	3	2	2	2	2
	Assistant Town Administrator	1	1	1	1	1	1
	Executive Asst. to TA	1	0	1	0	0	0
	Town Administrator	1	1	1	1	1	1
	Clerk Typist I	1	0	0	0	0	0
	Economic Dev Manager	0	0	1	1	1	1
	GIS Manager	1	1	1	1	1	0
	Grants Specialist	1	1	1	0	0	0
	Grants Coordinator	0	0	0	1	1	1
	Intergovernmental Affairs Manager	0	0	0	0	0	1
	Program Manager	2	2	2	1	1	0
	Public Information Officer	1	1	1	1	1	0
	Public Relations Coordinator	1	1	1	1	1	1
	Secretary (Conf.)	1	1	1	1	1	1
	<i>Dept. Subtotal</i>		<b>18</b>	<b>17</b>	<b>18</b>	<b>16</b>	<b>16</b>
<b>Budget &amp; Finance</b>	Accountant I	1	1	1	1	1	1
	Accountant II	2	1	1	1	1	1
	Accounting Manager	1	1	1	1	1	1
	Administrative Aide	1	1	1	1	0	0
	Budget & Finance Director	1	1	1	1	1	1
	Budget Assistant PT	0	0	0	0	0	1
	Budget Manager	0	0	1	1	1	1
	Buyer	2	2	2	2	2	2
	Cashier/Receptionist	2	2	2	2	2	2
	Clerk Customer Relations I	1	1	1	1	1	1
	College Intern	4	4	4	0	1	1
	Customer Relations Supervisor	1	1	1	1	1	1
	Deputy Budget & Finance Dir.	1	1	1	1	1	1
	Finance & Budget Analyst	1	1	0	0	0	0
	Finance Clerk I	2	2	2	2	2	2
	Finance Clerk II	1	1	1	1	1	1
	Finance Coordinator	0	0	0	0	1	1
	Fixed Asset Specialist PT	0	0	0	0	0	1
	Payroll Supervisor	0	0	0	0	1	1
	Payroll Assistant	1	1	1	1	0	0
	Payroll Technician	1	1	1	1	1	1
	Permit Clerk	0	0	0	1	0	0
	Procurement Manager	1	1	1	1	1	1
Revenue Specialist	0	0	0	0	0	0	
<i>Dept. Subtotal</i>		<b>24</b>	<b>23</b>	<b>23</b>	<b>20</b>	<b>20</b>	<b>22</b>
<b>TIMS</b>	Administrative Secretary	1	1	1	1	0	0
	College Intern	1	1	1	1	1	1
	GIS Manager	0	0	0	0	0	1
	Information Specialist I	4	4	4	4	4	4
	Information Specialist II	1	1	1	1	1	1
	Information Systems Director	1	1	1	1	1	1
	Information Systems Supervisor	1	1	1	1	1	1

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
	MIS Librarian	0	0	0	0	1	1
	Network Support Technician	0	0	0	1	1	1
	<i>Dept. Subtotal</i>	<b>9</b>	<b>9</b>	<b>9</b>	<b>10</b>	<b>10</b>	<b>11</b>
<b>Town Clerk</b>	Administrative Secretary	1	1	1	1	1	1
	Assistant Town Clerk	1	1	1	1	1	1
	Graduate Intern	1	0	0	0	0	0
	Office Assistant	2	2	2	3	3	3
	Secretary	1	1	1	0	0	0
	Town Clerk	1	1	1	1	1	1
	<i>Dept. Subtotal</i>	<b>7</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<b>Human Resources</b>	Administrative Aide	1	1	1	1	1	1
	Asst. Human Resources Dir.	1	1	0	0	0	0
	High School Intern	2	0	0	0	0	0
	Human Resource Analyst	1	1	1	1	1	1
	HR Labor Relations	1	0	0	0	0	0
	HR Assistant	3	3	1	1	1	1
	HR Coordinator	0	1	2	2	2	2
	HR Director	1	1	1	1	1	1
	HR Technician	1	1	1	1	0	0
	Risk Management Technician	0	0	0	0	1	1
	Risk Manager	0	0	0	1	1	1
	<i>Dept. Subtotal</i>	<b>11</b>	<b>9</b>	<b>7</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>Development Svcs</b>	Administrative Secretary	1	1	0	0	0	0
<i>Code</i>	Chief Code Compliance Inspector	1	1	0	0	0	0
	Clerk Typist II	1	1	0	0	0	0
	Code Compliance Inspector	4	3	0	0	0	0
	Code Compliance Inspector II	1	1	0	0	0	0
	Code Compliance Officer	1	1	0	0	0	0
	Secretary	<u>1</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<i>Subtotal</i>	<b>10</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Engineering</b>	Administrative Secretary	1	1	0	0	0	0
	Asst. Town Engineer	1	1	1	1	0	1
	Building Inspector	0	0	0	0	0	0
	Chief Engineering Inspector	1	1	1	1	1	1
	Engineering Inspector	3	3	3	3	3	3
	Engineer II	1	1	0	0	0	0
	Office Supervisor	0	0	1	1	1	1
	Permit Clerk	1	1	1	1	1	1
	Town Eng./Asst. Dev Svc Dir.	<u>1</u>	<u>1</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<i>Subtotal</i>	<b>9</b>	<b>9</b>	<b>8</b>	<b>7</b>	<b>6</b>	<b>7</b>
<b>P&amp;Z</b>	Administrative Secretary	1	1	1	0	0	0
	Chief Landscape Inspector	1	1	1	0	0	0
	College Intern	0	1	0	0	0	0
	Deputy Planning & Zoning Manager	1	1	1	1	1	1
	Landscape Inspector	1	1	1	1	0	0
	Office Supervisor	1	1	1	1	1	1

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
	Permit Clerk	1	1	1	0	1	1
	Planner I	2	1	1	1	1	1
	Planner II	3	3	2	2	1	1
	Planner III	1	1	1	1	1	1
	Planning & Zoning Manager	1	1	1	1	1	1
	Urban Forester	1	1	0	0	0	0
	Zoning Clerk	1	1	1	0	0	0
	Zoning Inspector	1	1	1	0	0	0
	Zoning Tech I	<u>1</u>	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<i>Subtotal</i>	<b>17</b>	<b>17</b>	<b>13</b>	<b>8</b>	<b>7</b>	<b>7</b>
<i>Administration</i>	Asst to Dev Svcs Director	1	1	0	0	0	0
	Director Dev Svc/Engineer	1	1	0	0	0	0
	Economic Development	<u>1</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Subtotal</i>	<b>3</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	
<i>Building</i>	Administrative Secretary	1	1	0	0	0	0
	Building Inspector	11	9	0	0	0	0
	Building Official	1	1	0	0	0	0
	Bldg Plans Examiner	9	8	0	0	0	0
	Chief Bldg. Inspector	1	1	0	0	0	0
	Chief Electrical Inspector	1	1	0	0	0	0
	Chief Mechanical Inspector	1	1	0	0	0	0
	Chief Plumbing Inspector	1	1	0	0	0	0
	Clerk Typist I	2	1	0	0	0	0
	Clerk Typist II	0	0	0	0	0	0
	College Intern	1	0	0	0	0	0
	Deputy Building Official	1	1	0	0	0	0
	Electrical Inspector	2	2	0	0	0	0
	Mechanical Inspector	2	1	0	0	0	0
	Office Supervisor	1	1	0	0	0	0
	Permit Clerk	8	7	0	0	0	0
	Permit Examiner	1	1	0	0	0	0
	Plumbing Inspector	2	1	0	0	0	0
	Program Manager	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<i>Subtotal</i>	<b>46</b>	<b>38</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<i>Dept. Subtotal</i>		<b>85</b>	<b>75</b>	<b>21</b>	<b>15</b>	<b>13</b>	<b>14</b>
<b>Law Enforcement</b>	Administrative Aide	1	1	1	1	1	1
	Administrative Secretary	4	4	5	5	4	4
	Chief Code Compliance Inspector	0	0	1	1	1	1
	Assistant Police Chief	0	0	0	0	0	0
	Chief of Police	1	1	1	1	1	1
	College Intern	3	3	3	0	0	0
	Clerk Typist II PT	0	0	1	1	1	1
	Code Compliance Inspector	0	0	3	3	3	3
	Code Compliance Inspector II	0	0	1	1	1	1
	Code Compliance Official	0	0	1	1	1	1
	Community Affairs Rep PT	1	1	1	1	1	0
	Crime Analyst	0	0	0	0	0	1
	Crime Scene Technician	3	2	2	2	2	2

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
	Dispatch Supervisor	0	0	0	0	2	1
	Dispatcher	0	0	0	0	13	13
	Finance Clerk I	2	1	1	1	1	1
	Finance Clerk I PT	1	1	1	1	0	0
	Finance Clerk II	1	1	1	1	1	1
	High School Intern	0	0	0	0	0	0
	Human Resources Coordinator	1	1	1	1	1	1
	Office Supervisor	4	4	4	4	2	2
	Police Captain	3	3	0	0	0	3
	Police Lieutenant	9	7	7	6	6	3
	Police Major	2	1	3	3	3	2
	Police Officer	149	140	140	135	136	143
	Police Reserve	6	6	0	0	0	0
	Police Program Specialist	0	1	1	1	1	1
	Police Sergeant	20	20	20	20	20	20
	Police Service Aide	13	12	12	11	11	11
	Police Service Aide, Special Assignment	36	34	34	32	19	14
	Property Clerk	0	0	0	0	0	2
	Property Supervisor	0	0	0	0	0	1
	Secretary	0	0	1	0	0	0
	Victim Advocate	0	0	0	0	0	1
	<i>Dept. Subtotal</i>	<b>260</b>	<b>244</b>	<b>246</b>	<b>233</b>	<b>232</b>	<b>236</b>
<b>Fire Protection</b>	Administrative Aide	1	1	0	1	1	1
	Administrative Secretary	1	1	1	1	1	1
	Assistant Fire Chief	3	3	2	2	2	2
	Assistant to DS Director	0	0	1	0	0	0
	Assistant Town Administrator	0	0	0	1	1	0
	Clerk Typist I	2	2	2	2	1	1
	Clerk Typist II	2	2	2	2	3	3
	Deputy Fire Chief	1	1	1	1	1	1
	Fire Administrative Analyst	0	0	1	1	1	1
	Fire Admin Services Manager	1	1	0	0	0	0
	Fire Battalion Chief	7	6	6	6	6	6
	Fire Captain	5	5	6	6	21	21
	Fire Chief	1	1	1	0	0	1
	Fire Division Chief	0	0	0	0	0	0
	Fire Driver Engineer	26	24	24	24	24	24
	Fire Inspector	4	4	4	4	3	3
	Fire Inspector Supervisor	1	1	1	1	1	1
	Fire Lieutenant	25	21	21	21	20	21
	Fire Marshal	1	1	1	1	1	1
	Fire Plans Examiner	1	1	0	0	0	0
	Fire Support Services Coordinator	0	0	0	0	0	1
	Fire Support Services Manager	1	1	1	1	1	0
	Fire Rescue Captain	0	0	0	0	6	6
	Fire Training Officer	1	1	0	0	0	0
	Fire Rescue Service Aide	2	2	2	2	2	1
	Firefighter/Paramedic	<u>86</u>	<u>82</u>	<u>74</u>	<u>70</u>	<u>50</u>	<u>49</u>
	<i>Subtotal</i>	172	161	151	147	146	145

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012	
<i>Building</i>	Administrative Secretary	0	0	1	1	1	1	
	Building Inspector	0	0	6	2	2	2	
	Building Official	0	0	1	1	1	1	
	Bldg Plans Examiner	0	0	8	6	6	6	
	Chief Bldg. Inspector	0	0	1	1	1	1	
	Chief Electrical Inspector	0	0	1	1	1	1	
	Chief Mechanical Inspector	0	0	1	1	1	1	
	Chief Plumbing Inspector	0	0	1	1	1	1	
	Clerk Typist I	0	0	1	0	0	0	
	Electrical Inspector	0	0	1	1	1	1	
	Mechanical Inspector	0	0	1	0	0	0	
	Office Supervisor	0	0	1	1	1	1	
	Permit Clerk	0	0	7	6	5	5	
	Permit Examiner	0	0	1	1	1	1	
	Program Manager	0	0	1	1	1	1	
	<i>Subtotal</i>		0	0	33	24	23	23
		<i>Dept. Subtotal</i>	<b>172</b>	<b>161</b>	<b>184</b>	<b>171</b>	<b>169</b>	<b>168</b>
<b>Public Works</b>	Administrative Aide	0	0	0	0	1	1	
	Assistant Public Works Director	0	0	1	1	1	1	
	Assistant Public Works Manager	2	2	0	0	0	0	
	Caretaker	1	1	1	1	1	1	
	Chief Landscape Inspector	0	0	0	0	1	1	
	Clerk Typist I	1	1	1	0	0	0	
	Clerk Typist II	2	2	1	1	1	1	
	Construction Technician	1	1	1	1	1	1	
	Crew Leader	8	7	8	8	8	8	
	Equipment Operator	1	1	2	2	2	3	
	Laborer PT Seasonal	4	0	0	0	0	0	
	Landscape Inspector	0	0	0	0	1	1	
	Maintenance Technician I, Will Call	0	0	0	1	1	1	
	Maintenance Services Supervisor	1	1	4	4	0	0	
	Maintenance Technician I, PT	0	0	0	0	2	1	
	Maintenance Technician I	36	34	32	31	29	27	
	Maintenance Technician II	0	0	0	0	0	1	
	Maintenance Technician III	1	1	1	1	1	1	
	Office Supervisor	1	1	1	1	0	0	
	Operations Supervisor	8	8	3	3	3	2	
	Project Manager	2	2	2	2	2	1	
Public Works/Capital Proj Dir	1	1	1	1	1	1		
Superintendent	0	0	0	0	4	4		
Urban Forester	0	0	1	1	1	1		
	<i>Dept. Subtotal</i>	<b>70</b>	<b>63</b>	<b>60</b>	<b>59</b>	<b>61</b>	<b>58</b>	
<b>Special Projects</b>	Administrative Secretary	1	1	1	1	1	1	
	Equipment Operator	1	1	1	1	1	1	
	Events Specialist	1	1	1	1	1	1	
	Maintenance Technician	2	2	2	2	2	2	
	Recreation Leader	1	1	1	1	1	1	
	Special Projects Director	1	1	1	1	1	1	
	<i>Dept. Subtotal</i>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
<b>Parks &amp; Recreation</b>	Activity Leader	11	0	0	0	0	0
	Administrative Aide	0	0	0	0	0	0
	Administrative Secretary	1	1	1	1	1	0
	Clerk Typist I	1	1	1	0	0	0
	Clerk Typist II	2	2	2	2	2	2
	Counselor	24	0	0	0	0	0
	Crew Leader	6	6	6	5	5	5
	Fitness Coordinator	1	1	1	1	1	1
	Fitness Specialist	1	1	1	1	1	1
	Fitness Technician	1	1	1	1	1	1
	Golf Course Manager PT	0	0	0	0	0	1
	Junior Counselor	4	0	0	0	0	0
	Maintenance Tech I, Will Call	1	1	1	0	0	0
	Maintenance Tech I	3	3	3	0	0	0
	Operations Supervisor	2	2	2	1	1	1
	Park Ranger FT	1	2	2	4	4	3
	Park Ranger PT	11	6	5	5	5	7
	Park Ranger Supervisor	0	0	0	0	0	0
	Parks & Recreation Director	1	1	1	1	1	1
	Pool Lifeguard, BBR PT Seasonal	0	0	0	4	4	4
	Pool Lifeguard, PT Regular	10	10	10	6	6	6
	Pool Lifeguard, PT Seasonal	18	18	18	18	18	18
	Program Supervisor	13	0	0	0	0	0
	Recreation Attendant PT	14	13	11	11	11	11
	Recreation Attendant, Will Call	5	1	1	0	0	0
	Recreation Coordinator	2	2	2	1	1	1
	Recreation Leader FT	6	6	6	2	2	2
	Recreation Leader PT	6	3	3	3	3	3
	Recreation Leader, Will Call	3	1	1	0	0	0
	Secretary PT	0	0	0	0	0	1
Secretary	1	1	1	1	1	1	
	<i>Dept. Subtotal</i>	<b>149</b>	<b>83</b>	<b>80</b>	<b>68</b>	<b>68</b>	<b>70</b>
<b>Water &amp; Sewer</b>	Administrative Aide	1	1	1	1	1	1
	Assistant Town Engineer	0	0	0	0	1	0
	Assistant Utilities Director/Town Engineer	0	0	1	1	1	1
	Field Customer Service	2	2	2	2	2	2
	Lead Operator	2	2	2	2	2	2
	Lift Station Operator	3	3	3	3	3	4
	Lift Station Trainee	0	0	1	1	1	0
	Office Assistant	1	1	1	1	1	1
	Plant Operator I	7	7	7	7	10	10
	Plant Operator II	7	7	7	7	4	4
	Plant Operator Trainee	1	1	1	1	1	1
	Plant Operator Will Call	0	0	0	0	0	1
	Superintendent of Operations, UT	2	2	2	2	2	2
	Util Field Technicians I /Trainees	4	4	5	5	8	8
	Util Field Technician II	4	4	4	4	1	1
	Util Maintenance Mechanic	1	1	1	1	1	1
	Util Maintenance Supervisor	1	1	1	1	1	1
	Utilities Director	1	1	1	1	1	1
	Utilities Engineer	0	0	0	1	0	0
		<i>Dept. Subtotal</i>	<b>37</b>	<b>37</b>	<b>40</b>	<b>41</b>	<b>41</b>

## MULTI-YEAR COMPARISON OF BUDGETED POSITIONS BY DEPARTMENT

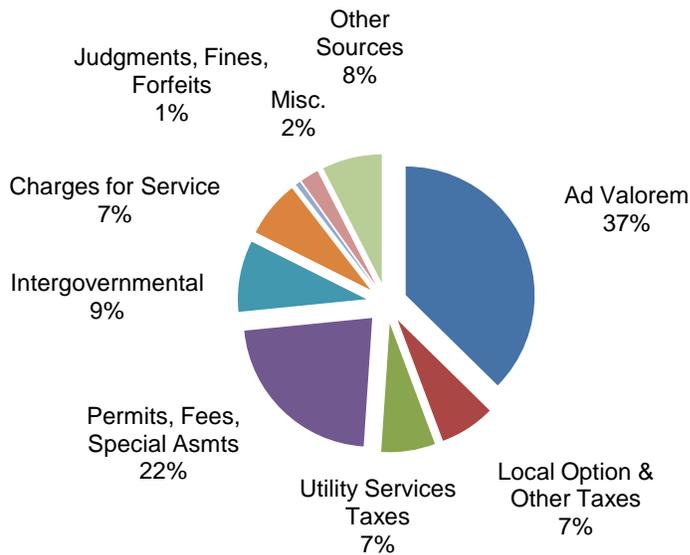
Department	Title of Position	Funded Positions FY2007	Revised Positions FY 2008*	Funded Positions FY2009	Funded Positions FY 2010	Funded Positions FY2011	Funded Positions FY2012
<b>T.A. Capital OU Town Admin Off.</b>	Crew Leader	0	0	0	0	0	0
	Construction Tech.	0	0	0	0	0	0
	Laborer	0	0	0	0	0	0
	Maintenance Tech I	0	0	0	0	0	0
	Project Manager	0	0	0	0	0	0
	Seasonal Laborer	0	0	0	0	0	0
	<i>Dept. Subtotal</i>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Housing &amp; Community Development</b>	Assistant to Department Director	0	0	0	1	1	1
	Clerk Typist I	0	0	0	0	0	0
	Assistant Programs Manager	0	0	0	0	0	0
	Crew Leader	1	1	0	0	0	0
	Housing & Community Dev. Dir.	1	1	1	1	1	1
	Neighborhood Resource Spec	2	2	2	2	2	2
	Neighborhood Revit Pgm	1	1	1	0	0	0
	Office Supervisor	1	1	1	1	0	0
	Program Manager PT	0	0	0	0	0	1
	Programs Specialist	1	1	1	1	1	1
	Programs Specialist PT	0	0	0	0	0	2
	Secretary PT	0	0	0	0	1	1
	Recreation Leader	1	0	0	0	0	0
	Youth Coordinator	1	1	0	0	0	0
<i>Dept. Subtotal</i>		<b>9</b>	<b>8</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>9</b>
<b>Community Redevelopment Agency</b>	Administrative Secretary	0	0	0	0	0	0
	Administrative Aide	0	0	0	0	1	1
	Assistant to Department Director	1	1	1	1	0	0
	Code Compliance Inspector	1	1	1	0	0	0
	Planner II	1	0	0	0	0	0
	Planner III	0	0	1	1	1	0
	Redevelopment Administrator	1	1	1	1	1	1
	<i>Dept. Subtotal</i>	<b>4</b>	<b>3</b>	<b>4</b>	<b>3</b>	<b>3</b>	<b>2</b>
<b>Positions Subtotal</b>		<b>862</b>	<b>745</b>	<b>711</b>	<b>663</b>	<b>660</b>	<b>666</b>
<b>FF/PO Retiree through payroll</b>		<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>	<b>1</b>
<b>TOTAL POSITIONS</b>		<b>863</b>	<b>746</b>	<b>712</b>	<b>664</b>	<b>661</b>	<b>667</b>

\* During FY2008, 11 vacant sworn positions were eliminated in the Police Department related to execution of a new Collective Bargaining Agreement with the Fraternal Order of Police. 52 summer/seasonal positions were eliminated from the Parks & Recreation Department due to the private contracting of the Town's summer camp programs.

## FY 2011/2012

### GENERAL FUND REVENUES BY SOURCE

Revenue Source	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Estimated Revenue	% of Total Budget
Ad Valorem Taxes	\$ 34,236,656	\$ 30,772,435	\$ 30,146,483	32.1%
General Obligation Taxes	5,445,566	5,514,586	4,923,248	5.2%
Local Option Taxes	1,598,862	1,676,761	1,632,991	1.7%
Utility Services Taxes	6,758,401	6,278,600	6,358,500	6.8%
Other General Taxes	5,394,486	5,204,424	4,881,575	5.2%
Permits, Fees & Special Asmts	19,955,107	20,662,361	21,016,277	22.4%
Intergovernmental	11,130,836	7,688,981	8,403,010	9.0%
Charges for Service	5,243,808	5,929,074	6,681,663	7.1%
Judgments, Fines & Forfeits	732,831	596,650	591,800	0.6%
Miscellaneous	3,493,980	2,763,788	2,166,907	2.3%
Other Sources	1,335,559	4,092,226	7,071,833	7.5%
<b>TOTAL REVENUES</b>	<b>\$ 95,326,092</b>	<b>\$ 91,179,886</b>	<b>\$ 93,874,287</b>	<b>100.0%</b>



**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**  
**GENERAL FUND REVENUES BY SOURCE**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R5 - Ad Valorem - Operating</u>				
3110100 - Ad Valorem	\$33,963,010	\$30,682,435	\$30,432,207	\$30,046,483
3110200 - Ad Valorem-Ad Valorem Delinquent	\$273,646	\$90,000	\$355,456	\$100,000
<b>R5 - Ad Valorem - Operating Totals</b>	<b>\$34,236,656</b>	<b>\$30,772,435</b>	<b>\$30,787,663</b>	<b>\$30,146,483</b>
<u>R10 - Ad Valorem - Debt Service</u>				
3110500 - Ad Valorem-Ad Valorem Open Space	\$731,960	\$737,669	\$732,850	\$694,312
3110501 - Ad Valorem-Open Spc \$25M GO 2006	\$1,888,041	\$1,902,112	\$1,889,089	\$1,868,774
3110600 - Ad Valorem-Public Safety	\$784,389	\$788,675	\$783,241	\$653,727
3110601 - Ad Valorem 1998 Prks	\$933,637	\$976,120	\$969,466	\$601,904
3110602 - Ad Val-Pub Safety GO Fire 2006	\$1,107,539	\$1,110,010	\$1,102,562	\$1,104,531
<b>R10 - Ad Valorem - Debt Service Totals</b>	<b>\$5,445,566</b>	<b>\$5,514,586</b>	<b>\$5,477,208</b>	<b>\$4,923,248</b>
<u>R15 - Local Option Taxes</u>				
3123008 - Mass Transit Gas Tax	\$112,494	\$114,600	\$95,701	\$100,021
3124109 - Local Option Fuel Tax	\$1,486,368	\$1,562,161	\$1,260,796	\$1,532,970
<b>R15 - Local Option Taxes Totals</b>	<b>\$1,598,862</b>	<b>\$1,676,761</b>	<b>\$1,356,497</b>	<b>\$1,632,991</b>
<u>R25 - Utility Services Taxes</u>				
3141703 - FPL Utility Service Tax	\$6,587,206	\$6,140,000	\$5,267,222	\$6,200,000
3144010 - Peoples Gas	\$11,530	\$13,000	\$9,173	\$13,000
3144011 - Boyes Gas	\$7,053	\$4,000	\$7,531	\$6,000
3148015 - Amerigas	\$9,516	\$15,600	\$6,153	\$8,500
3148019 - ACME (Suburban Propane)	\$11,166	\$9,000	\$8,380	\$10,000
3148037 - BP Energy	\$34,187	\$14,000	\$20,133	\$30,000
3148039 - Heritage Propane	\$83,848	\$70,000	\$78,556	\$77,000
3149000 - Misc Utility Taxes	\$13,894	\$13,000	\$12,634	\$14,000
<b>R25 - Utility Services Taxes Totals</b>	<b>\$6,758,401</b>	<b>\$6,278,600</b>	<b>\$5,409,781</b>	<b>\$6,358,500</b>
<u>R30 - Other General Taxes</u>				
3150101 - Communications Services Tax	\$4,326,512	\$4,194,055	\$3,443,785	\$3,916,391
3150102 - Comm Svc Tax-CST-DOR Audit Adj	\$166,555	\$130,369	\$108,641	\$65,184
3160602 - Local Business Tax - Town	\$820,454	\$810,000	\$779,487	\$820,000
3161002 - Local Business Tax - County	\$80,964	\$70,000	\$51,681	\$80,000
<b>R30 - Other General Taxes Totals</b>	<b>\$5,394,486</b>	<b>\$5,204,424</b>	<b>\$4,383,594</b>	<b>\$4,881,575</b>
<u>R35 - Permits, Fees and Special Assessments</u>				
3221101 - Building Permits	\$2,540,640	\$2,630,000	\$3,760,153	\$3,609,695
3221102 - Engineering Permits	\$708,577	\$650,000	\$642,173	\$656,460
3231603 - FPL Franchise Fee	\$6,194,801	\$6,870,000	\$4,886,219	\$6,450,000
3237605 - Waste Mgt / Residential FF	\$1,010,836	\$1,122,617	\$1,064,136	\$840,890
3237610 - Waste Mgt / Commercial FF	\$1,887,290	\$1,920,000	\$1,558,717	\$1,803,200
3239608 - Towing FF	\$230,000	\$230,000	\$172,500	\$230,000
3239609 - Paradise Trash Hauler FF	\$6,554	\$6,516	\$3,484	\$6,500
3251031 - Sunnyslane Farms Assessment	\$1,214	\$1,320	\$773	\$1,200
3252100 - Fire Assessment	\$7,009,411	\$6,837,482	\$7,453,879	\$6,861,271
3252101 - Fire Assessment Delinq.	\$9,082	\$10,000	\$50,466	\$15,000
3252104 - Fire, Res New Constr Spec Assess	\$13,425	\$30,000	\$13,843	\$30,000

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY SOURCE**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
3290001 - Backflow Recert. Fees	\$0	\$0	\$0	\$90,000
3290005 - Parking	\$15,039	\$14,000	\$6,888	\$8,000
3290013 - Tree Preservation	\$71,429	\$10,000	\$50,685	\$10,000
3290015 - Landscape Inspection & Permit Fees	\$0	\$10,400	\$27,868	\$10,400
3290020 - Fire CO Safety Inspection	\$23,621	\$24,000	\$23,931	\$24,000
3290021 - Education & Training Fee	\$21,749	\$42,610	\$43,694	\$70,000
3290022 - Technology Fee	\$57,914	\$63,820	\$92,093	\$90,000
3290077 - Temporary Use Permit Fee	\$8,305	\$10,947	\$7,945	\$8,630
3290078 - Cost Recovery Revenue	\$86,969	\$95,210	\$0	\$95,210
3290100 - Building Inspections	(\$1,198)	\$0	(\$4)	\$0
3290110 - Building Overtime Fee	\$10,172	\$27,000	\$28,258	\$45,000
3290111 - Engineering Overtime Fee	\$0	\$6,960	\$0	\$0
3291102 - Zoning Fees	\$40,615	\$36,063	\$49,571	\$49,219
3291104 - Development Review	\$8,663	\$13,416	\$5,564	\$11,102
3291105 - Engineering Services	\$0	\$0	\$350	\$500
3291108 - Cost Recovery Applicant Fee	\$0	\$0	(\$470)	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$19,955,107</b>	<b>\$20,662,361</b>	<b>\$19,942,717</b>	<b>\$21,016,277</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$161,543	\$295,150	\$285,028	\$752,051
3310101 - FEMA Grants	\$3,827,860	\$0	\$0	\$0
3340100 - State Grants	\$115,615	\$107,500	\$499,622	\$110,250
3351209 - State Revenue Sharing	\$1,960,511	\$1,987,856	\$1,734,105	\$2,106,802
3351409 - Mobile Home Licenses	\$79,011	\$75,000	\$75,758	\$76,500
3351509 - Alcohol Beverage Licenses	\$45,341	\$42,000	\$41,873	\$44,000
3351809 - Half Cent Sales Tax	\$4,645,920	\$4,612,921	\$4,036,902	\$4,819,028
3352109 - FF Supplemental Compensation	\$45,941	\$40,000	\$44,339	\$44,000
3354900 - Transportation Maintenance Revenue	\$0	\$61,446	\$0	\$61,446
3359001 - Seminole Compact Revenue Sharing	\$0	\$150,000	\$27,263	\$150,000
3370100 - Grants from Local Units	\$20,000	\$78,175	\$49,729	\$0
3370101 - Mass Transit Grant	\$136,484	\$145,821	\$104,860	\$145,821
3370102 - Mass Transit/SFEC Pass Through	\$92,610	\$93,112	\$70,560	\$93,112
<b>R45 - Intergovernmental Totals</b>	<b>\$11,130,836</b>	<b>\$7,688,981</b>	<b>\$6,970,041</b>	<b>\$8,403,010</b>
<u>R55 - Charges for Services</u>				
3411117 - Other Misc. Building Revenue	\$96,615	\$59,130	\$34,478	\$77,460
3413000 - Misc Fees General Gov't	\$922,252	\$1,485,634	\$904,307	\$527,215
3413001 - Waste Management Admin Fee	\$50,000	\$0	\$0	\$0
3413011 - Administrative Fees	\$6,293	\$56,790	\$2,802	\$821,177
3413062 - Registration Fees	\$800	\$400	\$600	\$800
3419010 - Shenandoah Street Lights	\$2,036	\$2,034	\$1,526	\$2,035
3421008 - School Resource Program	\$193,630	\$145,630	\$188,445	\$231,260
3421009 - Police Service - NSU Contract	\$326,284	\$341,080	\$258,310	\$341,080
3421010 - Broward College Svc Contract	\$67,492	\$210,856	\$180,450	\$210,856
3421012 - Police Services	\$16,380	\$20,000	\$15,136	\$698,140
3421013 - Police Special Detail	\$942,084	\$780,000	\$659,467	\$780,000
3421014 - PD Overtime Reimbursement	\$148,795	\$60,000	\$54,990	\$60,000
3421015 - Witness Fees/Court Liaison	\$0	\$0	\$3,783	\$1,200

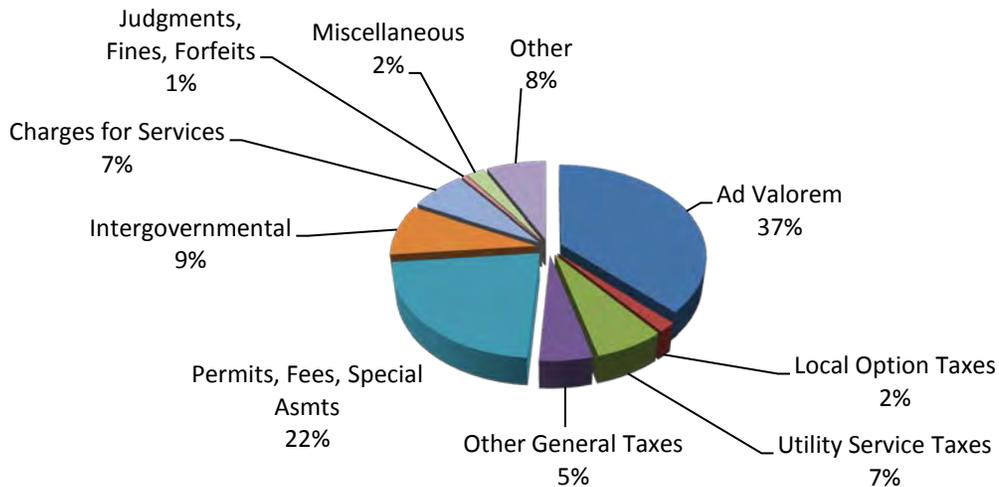
**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY SOURCE**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
3421030 - Alarm Registration	\$29,610	\$27,500	\$17,775	\$20,000
3422014 - Fire Special Detail	\$51,041	\$50,000	\$31,788	\$50,000
3422016 - Fire Prevention Service	\$18,003	\$4,000	\$11,640	\$3,000
3422019 - Contractual Svcs Pine Islnd Ridg	\$0	\$0	\$1	\$0
3425017 - Annual Fire Inspections	\$216,551	\$270,000	\$227,090	\$450,000
3426001 - EMS Transport Revenue	\$1,582,348	\$1,756,000	\$1,309,944	\$1,756,000
3429000 - Gun Range User Fees	\$0	\$0	\$1,000	\$3,000
3429021 - EMS Community Programs	\$4,915	\$2,500	\$3,054	\$3,500
3437001 - PW Overtime Reimbursement	\$0	\$0	\$0	\$5,000
3472025 - Day Camp Registration	\$34,934	\$56,500	\$18,815	\$60,000
3472027 - Football/Cheerleading Revenue	\$37,220	\$52,000	\$21,805	\$51,700
3472028 - Baseball Revenue	\$91,711	\$97,350	\$66,810	\$81,250
3472029 - Softball Revenue	\$6,840	\$34,730	\$7,490	\$10,000
3472030 - Soccer Revenue	\$103,545	\$138,825	\$69,770	\$126,700
3472031 - 5 on 5 Soccer	\$25,990	\$0	\$24,610	\$0
3472032 - Miscellaneous Recreation	\$8,486	\$10,750	\$20,437	\$4,700
3472036 - Recreational Classes	\$47,345	\$72,300	\$64,531	\$95,430
3472037 - Pool Admissions Daily	\$26,393	\$6,750	\$22,983	\$7,000
3472038 - Pool Memberships	\$3,770	\$3,085	\$3,525	\$4,125
3472040 - Fitness Room Daily	\$460	\$0	\$0	\$0
3472042 - PIMPC Rentals	\$25,131	\$23,220	\$19,091	\$24,000
3472045 - Pool & Fitness Room Daily	\$4,734	\$3,000	\$2,971	\$3,000
3472046 - Pool & Fitness Room Membership	\$47,000	\$49,075	\$36,445	\$49,500
3472047 - Inline Hockey	\$0	\$6,150	\$0	\$0
3472048 - Basketball	\$22,985	\$26,175	\$29,400	\$30,000
3472050 - Skateboard Area	\$0	\$0	\$20	\$0
3472051 - Robbins Lodge Rental Revenue	\$31,087	\$25,000	\$20,947	\$32,025
3472052 - Tournament Fees	\$20,928	\$22,500	\$10,100	\$22,000
3472057 - PIMPC Memberships	\$572	\$200	\$10	\$600
3472058 - PIMPC Daily Fees	\$7,446	\$6,000	\$5,312	\$8,000
3474033 - Special Events	\$22,103	\$23,910	\$22,046	\$29,910
<b>R55 - Charges for Services Totals</b>	<b>\$5,243,808</b>	<b>\$5,929,074</b>	<b>\$4,373,704</b>	<b>\$6,681,663</b>
<u>R65 - Judgments, Fines and Forfeits</u>				
3511001 - Court Fines	\$483,176	\$375,000	\$331,044	\$400,000
3515001 - Police Education, \$2 Penalty	\$22,692	\$17,500	\$14,220	\$17,500
3519100 - Restitutions	\$1,087	\$0	\$1,039	\$0
3519101 - Seized Tag Revenue	\$200	\$300	\$100	\$300
3541103 - Parking Citations	\$4,986	\$6,500	\$1,268	\$4,000
3541105 - Alarm Violations	\$35,665	\$23,000	\$24,775	\$25,000
3541106 - Pretrial Diversion Program	\$35,910	\$15,000	\$15,000	\$30,000
3541108 - Nuisance Abatement	\$31,329	\$9,350	\$0	\$20,000
3541109 - Other Code Enforcement	\$61,564	\$105,000	\$84,320	\$50,000
3541110 - Cost Recovery Rev, Code Enforcmt	\$56,222	\$45,000	\$48,560	\$45,000
3541200 - Unsafe Structure Violations	\$0	\$0	\$5,099	\$0
<b>R65 - Judgments, Fines and Forfeits Totals</b>	<b>\$732,831</b>	<b>\$596,650</b>	<b>\$525,425</b>	<b>\$591,800</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**  
**GENERAL FUND REVENUES BY SOURCE**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$127,581	\$144,000	\$83,682	\$100,000
3611010 - Interest on Fire/EMS	\$5,466	\$6,200	\$400	\$5,000
3611020 - Investment Earnings	\$1,957,623	\$1,400,000	\$1,048,507	\$700,000
3613000 - Net Appreciation in FV	\$289,396	\$0	\$27,630	\$0
3614021 - Gain/Loss on Sale of Investments	(\$360,127)	\$0	(\$248,391)	\$0
3620015 - Temporary Tower Lease	\$279,475	\$294,878	\$290,039	\$307,349
3620037 - Other Rents & Royalties	\$293,184	\$254,050	\$185,387	\$294,108
3640001 - Sale of Surplus Property	\$111,166	\$5,000	\$35,586	\$5,000
3660001 - Contributions & Donations	\$158,878	\$150,400	\$116,869	\$146,250
3660027 - Boys & Girls Club	\$200	\$0	\$333	\$200
3693001 - Settlements	\$0	\$0	\$150,000	\$0
3699022 - Recycling Rev, Resident	\$354,573	\$249,600	\$357,358	\$350,000
3699024 - Recycling Sales Revenue	\$210,718	\$183,150	\$103,711	\$201,000
3699110 - Concession Revenue	\$65,848	\$76,510	\$48,248	\$58,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$3,493,980</b>	<b>\$2,763,788</b>	<b>\$2,199,359</b>	<b>\$2,166,907</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$96,775	\$50,000	\$476,846	\$2,659,549
3820110 - Contribution from Enterprise Ops	\$1,238,784	\$1,548,095	\$1,419,087	\$2,020,000
3940001 - From General Fund Reserves	\$0	\$1,970,464	\$0	\$1,876,500
3940011 - From Bldg/Eng Reserves	\$0	\$523,667	\$0	\$515,784
<b>R80 - Other Sources Totals</b>	<b>\$1,335,559</b>	<b>\$4,092,226</b>	<b>\$1,895,933</b>	<b>\$7,071,833</b>
<b>Fund Total: General Fund</b>	<b>\$95,326,091</b>	<b>\$91,179,886</b>	<b>\$83,321,921</b>	<b>\$93,874,287</b>



## FY 2011/2012

### GENERAL FUND REVENUES BY DEPARTMENT

Revenue Source	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Estimated Revenue	% of Budget
General Operating	\$ 78,442,585	\$ 74,123,758	\$ 74,221,504	79.06%
Town Administrator	384,415	373,533	338,954	0.36%
Law Enforcement	2,594,173	2,365,566	3,632,280	3.87%
Fire Rescue	9,477,833	9,460,782	10,056,428	10.71%
Building Division	2,285,579	2,506,350	3,336,549	3.55%
Engineering	708,577	656,960	746,960	0.80%
Planning & Zoning	149,761	222,346	173,385	0.18%
Public Works	168,965	178,821	86,846	0.09%
Parks & Recreation	690,753	866,660	848,430	0.90%
Special Events & Cultural Arts	226,245	226,420	202,660	0.22%
Risk Management	16,220	50,000	50,000	0.05%
Budget & Finance	61,821	55,500	75,291	0.08%
Town Clerk	111,713	70,000	105,000	0.11%
Housing & Community Development	7,451	23,190	-	0.00%
<b>TOTAL REVENUES</b>	<b>\$ 95,326,091</b>	<b>\$ 91,179,886</b>	<b>\$ 93,874,287</b>	<b>100.00%</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - GENERAL OPERATING REVENUES**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R5 - Ad Valorem - Operating</u>				
3110100 - Ad Valorem	\$33,963,010	\$30,682,435	\$30,432,207	\$30,046,483
3110200 - Ad Valorem-Ad Valorem Delinquent	\$273,646	\$90,000	\$355,456	\$100,000
<b>R5 - Ad Valorem - Operating Totals</b>	<b>\$34,236,656</b>	<b>\$30,772,435</b>	<b>\$30,787,663</b>	<b>\$30,146,483</b>
<u>R10 - Ad Valorem - Debt Service</u>				
3110500 - Ad Valorem-Ad Valorem Open Space	\$731,960	\$737,669	\$732,850	\$694,312
3110501 - Ad Valorem-Open Spc \$25M GO 2006	\$1,888,041	\$1,902,112	\$1,889,089	\$1,868,774
3110600 - Ad Valorem-Public Safety	\$784,389	\$788,675	\$783,241	\$653,727
3110601 - Ad Valorem 1998 Prks	\$933,637	\$976,120	\$969,466	\$601,904
3110602 - Ad Val-Pub Safety GO Fire 2006	\$1,107,539	\$1,110,010	\$1,102,562	\$1,104,531
<b>R10 - Ad Valorem - Debt Service Totals</b>	<b>\$5,445,566</b>	<b>\$5,514,586</b>	<b>\$5,477,208</b>	<b>\$4,923,248</b>
<u>R15 - Local Option Taxes</u>				
3124109 - Local Option Fuel Tax	\$1,486,368	\$1,562,161	\$1,260,796	\$1,532,970
<b>R15 - Local Option Taxes Totals</b>	<b>\$1,486,368</b>	<b>\$1,562,161</b>	<b>\$1,260,796</b>	<b>\$1,532,970</b>
<u>R25 - Utility Services Taxes</u>				
3141703 - FPL Utility Service Tax	\$6,587,206	\$6,140,000	\$5,267,222	\$6,200,000
3142000 - Sprint Spectrum	\$0	\$0	\$0	\$0
3142010 - Public Service Tax - Southern Bell	\$0	\$0	\$0	\$0
3144010 - Peoples Gas	\$11,530	\$13,000	\$9,173	\$13,000
3144011 - Boyes Gas	\$7,053	\$4,000	\$7,531	\$6,000
3148012 - Coast Gas	\$0	\$0	\$0	\$0
3148015 - Amerigas	\$9,516	\$15,600	\$6,153	\$8,500
3148019 - ACME (Suburban Propane)	\$11,166	\$9,000	\$8,380	\$10,000
3148023 - Siegel Gas	\$0	\$0	\$0	\$0
3148037 - BP Energy	\$34,187	\$14,000	\$20,133	\$30,000
3148039 - Heritage Propane	\$83,848	\$70,000	\$78,556	\$77,000
3149000 - Misc Utility Taxes	\$13,894	\$13,000	\$12,634	\$14,000
<b>R25 - Utility Services Taxes Totals</b>	<b>\$6,758,401</b>	<b>\$6,278,600</b>	<b>\$5,409,781</b>	<b>\$6,358,500</b>
<u>R30 - Other General Taxes</u>				
3150101 - Communications Services Tax	\$4,326,512	\$4,194,055	\$3,443,785	\$3,916,391
3150102 - Comm Svc Tax-CST-DOR Audit Adj	\$166,555	\$130,369	\$108,641	\$65,184
3160602 - Local Business Tax - Town	\$820,454	\$810,000	\$779,487	\$820,000
3161002 - Local Business Tax - County	\$80,964	\$70,000	\$51,681	\$80,000
<b>R30 - Other General Taxes Totals</b>	<b>\$5,394,486</b>	<b>\$5,204,424</b>	<b>\$4,383,594</b>	<b>\$4,881,575</b>
<u>R35 - Permits, Fees and Special Assessments</u>				
3231603 - FPL Franchise Fee	\$6,194,801	\$6,870,000	\$4,886,219	\$6,450,000
3237605 - Waste Mgt / Residential FF	\$1,010,836	\$1,122,617	\$1,064,136	\$840,890
3237610 - Waste Mgt / Commercial FF	\$1,887,290	\$1,920,000	\$1,558,717	\$1,803,200
3237611 - BFI Solid Waste FF	\$0	\$0	\$0	\$0
3239607 - A&B Towing FF	\$0	\$0	\$0	\$0
3239608 - Towing FF	\$230,000	\$230,000	\$172,500	\$230,000
3239609 - Paradise Trash Hauler FF	\$6,554	\$6,516	\$3,484	\$6,500
3251030 - Roadway Spec. Assessments	\$0	\$0	\$0	\$0
3251031 - Sunnyslane Farms Assessment	\$1,214	\$1,320	\$773	\$1,200
3252010 - Solid Waste Assessment	\$0	\$0	\$0	\$0
3252011 - Waste Mgmt, Del Spec. Assessment	\$0	\$0	\$0	\$0
3290019 - ROW Permit Fees	\$0	\$0	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$9,330,695</b>	<b>\$10,150,453</b>	<b>\$7,685,829</b>	<b>\$9,331,790</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - GENERAL OPERATING REVENUES**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$0	\$0	\$0
3310101 - FEMA Grants	\$3,827,860	\$0	\$0	\$0
3351209 - State Revenue Sharing	\$1,960,511	\$1,987,856	\$1,734,105	\$2,106,802
3351409 - Mobile Home Licenses	\$79,011	\$75,000	\$75,758	\$76,500
3351509 - Alcohol Beverage Licenses	\$45,341	\$42,000	\$41,873	\$44,000
3351809 - Half Cent Sales Tax	\$4,645,920	\$4,612,921	\$4,036,902	\$4,819,028
3352109 - FF Supplemental Compensation	\$45,941	\$40,000	\$44,339	\$44,000
3359001 - Seminole Compact Revenue Sharing	\$0	\$150,000	\$27,263	\$150,000
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
3381006 - Road Improvements	\$0	\$0	\$0	\$0
3381007 - Joint Projects	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$10,604,584</b>	<b>\$6,907,777</b>	<b>\$5,960,241</b>	<b>\$7,240,330</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$636,735	\$1,296,434	\$593,741	\$221,400
3413001 - Waste Management Admin Fee	\$50,000	\$0	\$0	\$0
3413011 - Administrative Fees	\$0	\$0	\$0	\$746,783
3413062 - Registration Fees	\$800	\$400	\$600	\$800
3419010 - Shenandoah Street Lights	\$2,036	\$2,034	\$1,526	\$2,035
3437016 - Tree Legacy	\$0	\$0	\$0	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$689,571</b>	<b>\$1,298,868</b>	<b>\$595,868</b>	<b>\$971,018</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$127,581	\$144,000	\$83,682	\$100,000
3611010 - Interest on Fire/EMS	\$5,466	\$6,200	\$400	\$5,000
3611020 - Investment Earnings	\$1,957,623	\$1,400,000	\$1,048,507	\$700,000
3613000 - Net Appreciation in FV	\$289,396	\$0	\$27,630	\$0
3614021 - Gain/Loss on Sale of Investments	(\$360,127)	\$0	(\$248,391)	\$0
3620015 - Temporary Tower Lease	\$279,475	\$294,878	\$290,039	\$307,349
3620037 - Other Rents & Royalties	\$125,159	\$0	\$41,835	\$39,708
3640001 - Sale of Surplus Property	\$111,166	\$5,000	\$35,586	\$5,000
3660001 - Contributions & Donations	\$59,470	\$59,400	\$48,926	\$55,500
3660027 - Boys & Girls Club	\$200	\$0	\$333	\$200
3693001 - Settlements	\$0	\$0	\$150,000	\$0
3699022 - Recycling Rev, Resident	\$354,573	\$249,600	\$357,358	\$350,000
3699024 - Recycling Sales Revenue	\$210,718	\$183,150	\$103,711	\$201,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$3,160,700</b>	<b>\$2,342,228</b>	<b>\$1,939,616</b>	<b>\$1,763,757</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$96,775	\$50,000	\$476,846	\$2,659,549
3820110 - Contribution from Enterprise Ops	\$1,238,784	\$1,548,095	\$1,419,087	\$2,020,000
3840000 - Proceeds of GLTD	\$0	\$0	\$0	\$0
3850000 - Proceeds from Refunding Bonds	\$0	\$0	\$0	\$0
3940001 - From General Fund Reserves	\$0	\$1,970,464	\$0	\$1,876,500
3940011 - From Bldg/Eng Reserves	\$0	\$523,667	\$0	\$515,784
3940120 - From Impact Fee Reserves	\$0	\$0	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$1,335,559</b>	<b>\$4,092,226</b>	<b>\$1,895,933</b>	<b>\$7,071,833</b>
<b>Revenue Grand Totals:</b>	<b>\$78,442,585</b>	<b>\$74,123,758</b>	<b>\$65,396,529</b>	<b>\$74,221,504</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GENERAL FUND REVENUES BY DEPARTMENT - TOWN ADMINISTRATOR

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R15 - Local Option Taxes</u>				
3123008 - Mass Transit Gas Tax	\$112,494	\$114,600	\$95,701	\$100,021
<b>R15 - Local Option Taxes Totals</b>	<b>\$112,494</b>	<b>\$114,600</b>	<b>\$95,701</b>	<b>\$100,021</b>
<u>R45 - Intergovernmental</u>				
3340100 - State Grants	\$22,827	\$20,000	\$0	\$0
3370100 - Grants from Local Units	\$20,000	\$0	\$49,729	\$0
3370101 - Mass Transit Grant	\$136,484	\$145,821	\$104,860	\$145,821
3370102 - Mass Transit/SFEC Pass Through	\$92,610	\$93,112	\$70,560	\$93,112
<b>R45 - Intergovernmental Totals</b>	<b>\$271,921</b>	<b>\$258,933</b>	<b>\$225,149</b>	<b>\$238,933</b>
<b>Revenue Grand Totals:</b>	<b>\$384,415</b>	<b>\$373,533</b>	<b>\$320,850</b>	<b>\$338,954</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - LAW ENFORCEMENT SERVICES**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3241111 - Police Impact Fees	\$0	\$0	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Totals</b>				
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$60,613	\$174,350	\$194,639	\$629,944
3340100 - State Grants	\$0	\$0	\$0	\$0
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$60,613</b>	<b>\$174,350</b>	<b>\$194,639</b>	<b>\$629,944</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$76,454	\$10,000	\$89,446	\$65,000
3421008 - School Resource Program	\$193,630	\$145,630	\$188,445	\$231,260
3421009 - Police Service - NSU Contract	\$326,284	\$341,080	\$258,310	\$341,080
3421010 - Broward College Svc Contract	\$67,492	\$210,856	\$180,450	\$210,856
3421012 - Police Services	\$16,380	\$20,000	\$15,136	\$698,140
3421013 - Police Special Detail	\$942,084	\$780,000	\$659,467	\$780,000
3421014 - PD Overtime Reimbursement	\$148,795	\$60,000	\$54,990	\$60,000
3421015 - Witness Fees/Court Liaison	\$0	\$0	\$3,783	\$1,200
3421030 - Alarm Registration	\$29,610	\$27,500	\$17,775	\$20,000
3424015 - PD/FD Accident Cost Recovery	\$0	\$0	\$0	\$0
3429000 - Gun Range User Fees	\$0	\$0	\$1,000	\$3,000
<b>R55 - Charges for Services Totals</b>	<b>\$1,800,729</b>	<b>\$1,595,066</b>	<b>\$1,468,802</b>	<b>\$2,410,536</b>
<u>R65 - Judgments, Fines and Forfeits</u>				
3511001 - Court Fines	\$483,176	\$375,000	\$331,044	\$400,000
3515001 - Police Education, \$2 Penalty	\$22,692	\$17,500	\$14,220	\$17,500
3519100 - Restitutions	\$1,087	\$0	\$1,039	\$0
3519101 - Seized Tag Revenue	\$200	\$300	\$100	\$300
3541103 - Parking Citations	\$4,986	\$6,500	\$1,268	\$4,000
3541105 - Alarm Violations	\$35,665	\$22,500	\$24,175	\$25,000
3541106 - Pretrial Diversion Program	\$35,910	\$15,000	\$15,000	\$30,000
3541108 - Nuisance Abatement	\$31,329	\$9,350	\$0	\$20,000
3541109 - Other Code Enforcement	\$61,564	\$105,000	\$84,320	\$50,000
3541110 - Cost Recovery Rev, Code Enforcmt	\$56,222	\$45,000	\$48,560	\$45,000
3541111 - Red Zone Violations, Civil Penalties	\$0	\$0	\$0	\$0
3550008 - Federal Forf Rev/Justice	\$0	\$0	\$0	\$0
3550010 - Federal Forf Rev/Treasury	\$0	\$0	\$0	\$0
3560010 - State Forfeiture Revenue	\$0	\$0	\$0	\$0
<b>R65 - Judgments, Fines and Forfeits Totals</b>	<b>\$732,831</b>	<b>\$596,150</b>	<b>\$519,726</b>	<b>\$591,800</b>
<u>R80 - Other Sources</u>				
3940001 - From General Fund Reserves	\$0	\$0	\$0	\$0
3940012 - From Child Safety Reserve	\$0	\$0	\$0	\$0
3940160 - From Forfeiture Fund Reserves	\$0	\$0	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$2,594,173</b>	<b>\$2,365,566</b>	<b>\$2,183,167</b>	<b>\$3,632,280</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - FIRE PROTECTION SERVICES**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3221101 - Building Permits	\$432,302	\$350,000	\$506,015	\$600,000
3241110 - Fire Impact Fees	\$0	\$0	\$0	\$0
3252100 - Fire Assessment	\$7,009,411	\$6,837,482	\$7,453,879	\$6,861,271
3252101 - Fire Assessment Delinq.	\$9,082	\$10,000	\$50,466	\$15,000
3252104 - Fire, Res New Constr Spec Assess	\$13,425	\$30,000	\$13,843	\$30,000
3290020 - Fire CO Safety Inspection	\$23,621	\$24,000	\$23,931	\$24,000
3290021 - Education & Training Fee	\$3,568	\$13,000	\$10,516	\$15,000
3290022 - Technology Fee	\$10,735	\$10,000	\$14,341	\$15,000
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$7,502,144</b>	<b>\$7,274,482</b>	<b>\$8,072,992</b>	<b>\$7,560,271</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$100,930	\$102,000	\$90,390	\$122,107
3340100 - State Grants	\$0	\$0	\$136,695	\$110,250
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$100,930</b>	<b>\$102,000</b>	<b>\$227,085</b>	<b>\$232,357</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$1,901	\$1,300	\$640	\$1,300
3422014 - Fire Special Detail	\$51,041	\$50,000	\$31,788	\$50,000
3422016 - Fire Prevention Service	\$18,003	\$4,000	\$11,640	\$3,000
3422018 - Contractual Services SW Ranches	\$0	\$0	\$0	\$0
3422019 - Contractual Svcs Pine Islnd Ridg	\$0	\$0	\$1	\$0
3424015 - PD/FD Accident Cost Recovery	\$0	\$0	\$0	\$0
3425017 - Annual Fire Inspections	\$216,551	\$270,000	\$227,090	\$450,000
3426001 - EMS Transport Revenue	\$1,582,348	\$1,756,000	\$1,309,944	\$1,756,000
3429021 - EMS Community Programs	\$4,915	\$2,500	\$3,054	\$3,500
<b>R55 - Charges for Services Totals</b>	<b>\$1,874,759</b>	<b>\$2,083,800</b>	<b>\$1,584,156</b>	<b>\$2,263,800</b>
<u>R65 - Judgments, Fines and Forfeits</u>				
3541105 - Alarm Violations	\$0	\$500	\$600	\$0
<b>R65 - Judgments, Fines and Forfeits Totals</b>	<b>\$0</b>	<b>\$500</b>	<b>\$600</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$9,477,833</b>	<b>\$9,460,782</b>	<b>\$9,884,833</b>	<b>\$10,056,428</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**  
GENERAL FUND REVENUES BY DEPARTMENT - BUILDING DIVISION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3221101 - Building Permits	\$2,108,337	\$2,280,000	\$3,254,138	\$3,009,695
3290021 - Education & Training Fee	\$18,181	\$29,610	\$33,178	\$55,000
3290022 - Technology Fee	\$47,179	\$53,820	\$77,751	\$75,000
3290100 - Building Inspections	(\$1,198)	\$0	(\$4)	\$0
3290110 - Building Overtime Fee	\$10,172	\$27,000	\$28,258	\$45,000
3291102 - Zoning Fees	\$0	\$0	\$0	\$0
3291105 - Engineering Services	\$0	\$0	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$2,182,671</b>	<b>\$2,390,430</b>	<b>\$3,393,322</b>	<b>\$3,184,695</b>
<u>R55 - Charges for Services</u>				
3411117 - Other Misc. Building Revenue	\$96,615	\$59,130	\$34,478	\$77,460
3413011 - Administrative Fees	\$6,293	\$56,790	\$2,802	\$74,394
<b>R55 - Charges for Services Totals</b>	<b>\$102,908</b>	<b>\$115,920</b>	<b>\$37,281</b>	<b>\$151,854</b>
<u>R65 - Judgments, Fines and Forfeits</u>				
3541200 - Unsafe Structure Violations	\$0	\$0	\$5,099	\$0
<b>R65 - Judgments, Fines and Forfeits Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,099</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$2,285,579</b>	<b>\$2,506,350</b>	<b>\$3,435,701</b>	<b>\$3,336,549</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - ENGINEERING DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3221102 - Engineering Permits	\$708,577	\$650,000	\$642,173	\$656,460
3290001 - Backflow Recert. Fees	\$0	\$0	\$0	\$90,000
3290060 - Stormwater Pollution Prevention	\$0	\$0	\$0	\$0
3290111 - Engineering Overtime Fee	\$0	\$6,960	\$0	\$0
3291105 - Engineering Services	\$0	\$0	\$350	\$500
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$708,577</b>	<b>\$656,960</b>	<b>\$642,523</b>	<b>\$746,960</b>
<b>Revenue Grand Totals:</b>	<b>\$708,577</b>	<b>\$656,960</b>	<b>\$642,523</b>	<b>\$746,960</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GENERAL FUND REVENUES BY DEPARTMENT - PLANNING & ZONING DIVISION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3290077 - Temporary Use Permit Fee	\$8,305	\$10,947	\$7,945	\$8,630
3290078 - Cost Recovery Revenue	\$86,969	\$95,210	\$0	\$95,210
3291102 - Zoning Fees	\$40,615	\$36,063	\$49,571	\$49,219
3291104 - Development Review	\$8,663	\$13,416	\$5,564	\$11,102
3291105 - Engineering Services	\$0	\$0	\$0	\$0
3291108 - Cost Recovery Applicant Fee	\$0	\$0	(\$470)	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$144,552</b>	<b>\$155,636</b>	<b>\$62,610</b>	<b>\$164,161</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$0	\$0	\$0
3340100 - State Grants	\$0	\$64,310	\$61,446	\$0
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$0</b>	<b>\$64,310</b>	<b>\$61,446</b>	<b>\$0</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$5,209	\$2,400	\$5,574	\$9,224
<b>R55 - Charges for Services Totals</b>	<b>\$5,209</b>	<b>\$2,400</b>	<b>\$5,574</b>	<b>\$9,224</b>
<b>Revenue Grand Totals:</b>	<b>\$149,761</b>	<b>\$222,346</b>	<b>\$129,630</b>	<b>\$173,385</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - PUBLIC WORKS DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3290013 - Tree Preservation	\$71,429	\$10,000	\$50,685	\$10,000
3290015 - Landscape Inspection & Permit Fees	\$0	\$10,400	\$27,868	\$10,400
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$71,429</b>	<b>\$20,400</b>	<b>\$78,553</b>	<b>\$20,400</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$18,800	\$0	\$0
3340100 - State Grants	\$85,337	\$0	\$85,337	\$0
3354900 - Transportation Maintenance Revenue	\$0	\$61,446	\$0	\$61,446
3370100 - Grants from Local Units	\$0	\$78,175	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$85,337</b>	<b>\$158,421</b>	<b>\$85,337</b>	<b>\$61,446</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$12,199	\$0	\$6,405	\$0
3437001 - PW Overtime Reimbursement	\$0	\$0	\$0	\$5,000
3437055 - Street Tree Program Revenue	\$0	\$0	\$0	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$12,199</b>	<b>\$0</b>	<b>\$6,405</b>	<b>\$5,000</b>
<b>Revenue Grand Totals:</b>	<b>\$168,965</b>	<b>\$178,821</b>	<b>\$170,295</b>	<b>\$86,846</b>

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - PARKS & RECREATION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3246110 - Park & O/S Impact Fees	\$0	\$0	\$0	\$0
3290005 - Parking	\$0	\$0	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$0	\$0	\$0
3340100 - State Grants	\$0	\$0	\$216,144	\$0
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$216,144</b>	<b>\$0</b>
<u>R55 - Charges for Services</u>				
3472022 - Fitness Center	\$0	\$0	\$0	\$0
3472023 - Adult Sports	\$0	\$0	\$0	\$0
3472025 - Day Camp Registration	\$34,934	\$56,500	\$18,815	\$60,000
3472027 - Football/Cheerleading Revenue	\$37,220	\$52,000	\$21,805	\$51,700
3472028 - Baseball Revenue	\$91,711	\$97,350	\$66,810	\$81,250
3472029 - Softball Revenue	\$6,840	\$34,730	\$7,490	\$10,000
3472030 - Soccer Revenue	\$103,545	\$138,825	\$69,770	\$126,700
3472031 - 5 on 5 Soccer	\$25,990	\$0	\$24,610	\$0
3472032 - Miscellaneous Recreation	\$8,486	\$10,750	\$20,437	\$4,700
3472036 - Recreational Classes	\$47,345	\$72,300	\$64,531	\$95,430
3472037 - Pool Admissions Daily	\$26,393	\$6,750	\$22,983	\$7,000
3472038 - Pool Memberships	\$3,770	\$3,085	\$3,525	\$4,125
3472039 - Aquatics Classes	\$0	\$0	\$0	\$0
3472040 - Fitness Room Daily	\$460	\$0	\$0	\$0
3472041 - Fitness Instruction	\$0	\$0	\$0	\$0
3472042 - PIMPC Rentals	\$25,131	\$23,220	\$19,091	\$24,000
3472045 - Pool & Fitness Room Daily	\$4,734	\$3,000	\$2,971	\$3,000
3472046 - Pool & Fitness Room Membership	\$47,000	\$49,075	\$36,445	\$49,500
3472047 - Inline Hockey	\$0	\$6,150	\$0	\$0
3472048 - Basketball	\$22,985	\$26,175	\$29,400	\$30,000
3472049 - Sports Camp	\$0	\$0	\$0	\$0
3472050 - Skateboard Area	\$0	\$0	\$20	\$0
3472051 - Robbins Lodge Rental Revenue	\$31,087	\$25,000	\$20,947	\$32,025
3472052 - Tournament Fees	\$20,928	\$22,500	\$10,100	\$22,000
3472057 - PIMPC Memberships	\$572	\$200	\$10	\$600
3472058 - PIMPC Daily Fees	\$7,446	\$6,000	\$5,312	\$8,000
3474033 - Special Events	\$2	\$0	\$0	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$546,578</b>	<b>\$633,610</b>	<b>\$445,072</b>	<b>\$610,030</b>
<u>R70 - Miscellaneous Revenues</u>				
3620037 - Other Rents & Royalties	\$128,425	\$214,050	\$112,332	\$219,400
3660001 - Contributions & Donations	\$0	\$1,000	\$639	\$1,000
3699110 - Concession Revenue	\$15,750	\$18,000	\$16,500	\$18,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$144,175</b>	<b>\$233,050</b>	<b>\$129,471</b>	<b>\$238,400</b>
<b>Revenue Grand Totals:</b>	<b>\$690,753</b>	<b>\$866,660</b>	<b>\$790,686</b>	<b>\$848,430</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - SPECIAL EVENTS & CULTURAL ARTS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3290005 - Parking	\$15,039	\$14,000	\$6,888	\$8,000
3290006 - Special Event Permit Revenue	\$0	\$0	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$15,039</b>	<b>\$14,000</b>	<b>\$6,888</b>	<b>\$8,000</b>
<u>R55 - Charges for Services</u>				
3472036 - Recreational Classes	\$0	\$0	\$0	\$0
3474033 - Special Events	\$22,101	\$23,910	\$22,046	\$29,910
<b>R55 - Charges for Services Totals</b>	<b>\$22,101</b>	<b>\$23,910</b>	<b>\$22,046</b>	<b>\$29,910</b>
<u>R70 - Miscellaneous Revenues</u>				
3620037 - Other Rents & Royalties	\$39,600	\$40,000	\$31,220	\$35,000
3660001 - Contributions & Donations	\$99,407	\$90,000	\$67,304	\$89,750
3699110 - Concession Revenue	\$50,098	\$58,510	\$31,748	\$40,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$189,105</b>	<b>\$188,510</b>	<b>\$130,272</b>	<b>\$164,750</b>
<b>Revenue Grand Totals:</b>	<b>\$226,245</b>	<b>\$226,420</b>	<b>\$159,206</b>	<b>\$202,660</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GENERAL FUND REVENUES BY DEPARTMENT - RISK MANAGEMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$16,220	\$50,000	\$39,646	\$50,000
<b>R55 - Charges for Services Totals</b>	<b>\$16,220</b>	<b>\$50,000</b>	<b>\$39,646</b>	<b>\$50,000</b>
<b>Revenue Grand Totals:</b>	<b>\$16,220</b>	<b>\$50,000</b>	<b>\$39,646</b>	<b>\$50,000</b>

TOWN OF DAVIE

**FY2012 ESTIMATED REVENUES**

**GENERAL FUND REVENUES BY DEPARTMENT - BUDGET & FINANCE**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$61,821	\$55,500	\$69,311	\$75,291
<b>R55 - Charges for Services Totals</b>	<b>\$61,821</b>	<b>\$55,500</b>	<b>\$69,311</b>	<b>\$75,291</b>
<b>Revenue Grand Totals:</b>	<b>\$61,821</b>	<b>\$55,500</b>	<b>\$69,311</b>	<b>\$75,291</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GENERAL FUND REVENUES BY DEPARTMENT - TOWN CLERK'S OFFICE

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$111,713	\$70,000	\$99,535	\$105,000
<b>R55 - Charges for Services Totals</b>	<b>\$111,713</b>	<b>\$70,000</b>	<b>\$99,535</b>	<b>\$105,000</b>
<b>Revenue Grand Totals:</b>	<b>\$111,713</b>	<b>\$70,000</b>	<b>\$99,535</b>	<b>\$105,000</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GENERAL FUND REVENUES BY DEPARTMENT - HOUSING AND COMMUNITY DEVELOPMENT

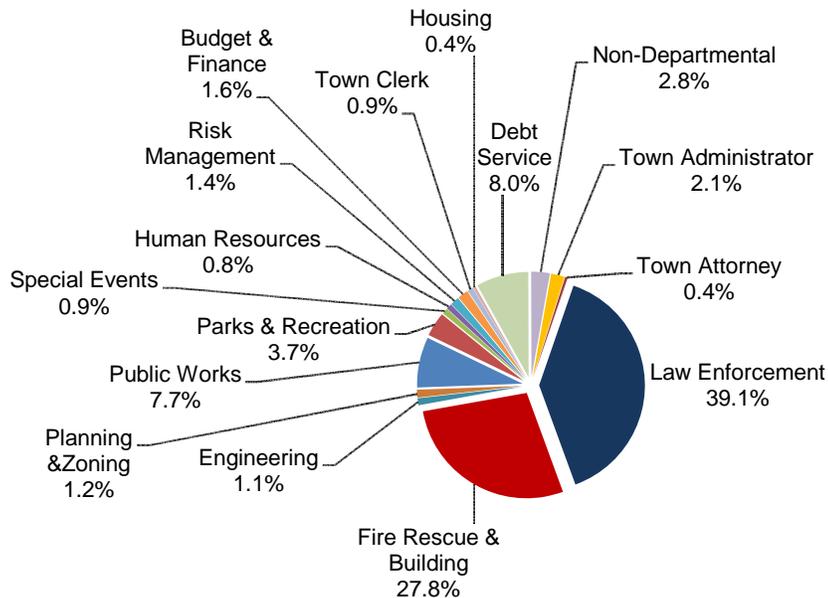
	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 001 General Fund</b>				
<u>R45 - Intergovernmental</u>				
3340100 - State Grants	\$7,451	\$23,190	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$7,451</b>	<b>\$23,190</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$7,451</b>	<b>\$23,190</b>	<b>\$0</b>	<b>\$0</b>

## FY 2011/2012

### GENERAL FUND APPROPRIATIONS BY DEPARTMENT

Department	FY 2010 Actual	FY 2011 Appropriation	FY 2012 Appropriation	% of Budget
Town Administrator	\$ 1,878,060	\$ 1,900,832	\$ 1,967,336	2.1%
Town Attorney	324,857	368,000	375,000	0.4%
Law Enforcement	33,434,657	34,751,733	36,749,189	39.1%
Fire Rescue & Building	24,677,235	24,456,112	26,063,250	27.8%
Engineering	903,990	914,210	1,012,744	1.1%
Planning & Zoning	845,587	1,132,805	1,094,042	1.2%
Public Works	7,603,713	7,840,144	7,268,596	7.7%
Parks & Recreation	3,443,188	3,544,145	3,504,282	3.7%
Special Events & Cultural Arts	823,249	810,952	834,890	0.9%
Human Resources	666,717	752,043	778,579	0.8%
Risk Management	1,201,802	1,372,791	1,302,002	1.4%
Budget & Finance	1,273,181	1,284,628	1,521,179	1.6%
Town Clerk	718,529	681,209	796,487	0.8%
Housing & Com. Dev.	349,469	414,177	411,060	0.4%
Debt Service	7,556,679	7,610,401	7,526,249	8.0%
Non-Departmental	9,794,052	3,345,704	2,669,402	2.8%
<b>Totals</b>	<b>\$ 95,494,965</b>	<b>\$ 91,179,886</b>	<b>\$ 93,874,287</b>	<b>100%</b>

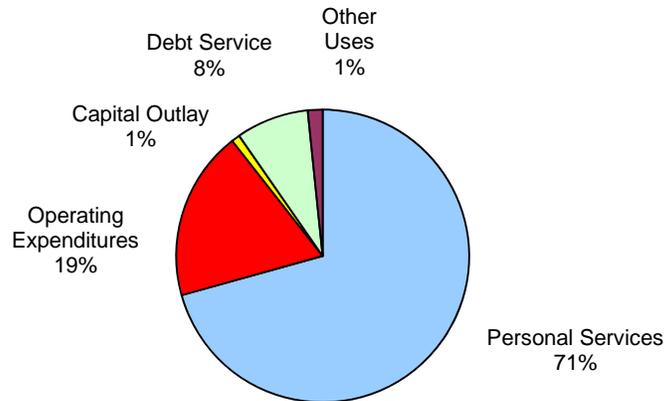
**Department Appropriations as a % of General Fund Budget**



**FY 2011/2012**

**GENERAL FUND APPROPRIATIONS  
BY DEPARTMENT AND EXPENDITURE TYPE**

<b>Department</b>	<b>Personal Services</b>	<b>Operating Expenditures</b>	<b>Capital Outlay</b>	<b>Debt Service</b>	<b>Other Uses</b>	<b>Total</b>
Town Administrator	\$ 1,106,075	\$ 852,104	\$ 9,157	\$ -	\$ -	\$ 1,967,336
Town Attorney	-	375,000	-	-	-	375,000
Law Enforcement Services	31,262,955	5,152,118	334,116	-	-	36,749,189
Fire Protection Services	20,244,026	2,240,052	328,154	-	-	22,812,232
Building Division	2,272,823	900,290	77,905	-	-	3,251,018
Engineering Division	656,958	353,107	2,679	-	-	1,012,744
Planning & Zoning Division	708,732	369,238	16,072	-	-	1,094,042
Public Works	4,295,482	2,967,757	5,357	-	-	7,268,596
Parks & Recreation	2,291,691	1,179,571	33,020	-	-	3,504,282
Special Events/Cultural Arts	554,557	273,554	6,779	-	-	834,890
Human Resources	553,757	211,938	12,884	-	-	778,579
Risk Management	79,502	1,172,500	50,000	-	-	1,302,002
Budget & Finance	1,436,427	84,752	-	-	-	1,521,179
Town Clerk	541,857	253,130	1,500	-	-	796,487
Housing & Community Dev.	336,551	71,830	2,679	-	-	411,060
Debt Service	-	-	-	7,526,249	-	7,526,249
Non-Departmental	-	1,129,371	-	-	1,540,031	2,669,402
<b>Totals</b>	<b>\$ 66,341,393</b>	<b>\$ 17,586,312</b>	<b>\$ 880,302</b>	<b>\$ 7,526,249</b>	<b>\$ 1,540,031</b>	<b>\$ 93,874,287</b>



FY 2011/2012

GENERAL FUND EXPENDITURES MULTI-YEAR COMPARISON

	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Appropriation	% of GF Budget	Change From FY11 Budget
<b>Town Administrator's Office</b>							
Personal Services	\$ 1,208,668	\$ 973,355	\$ 1,061,811	\$ 1,104,727	\$ 1,106,075		0%
Operating Expenditures	1,170,478	1,048,571	816,249	783,505	852,104		9%
Capital Outlay	15,318	5,585	-	12,600	9,157		-27%
Subtotal	2,394,464	2,027,511	1,878,060	1,900,832	1,967,336	2.1%	3%
<b>Budget &amp; Finance Department</b>							
Personal Services	1,138,395	1,160,960	1,163,512	1,189,002	1,436,427		21%
Operating Expenditures	273,355	98,527	98,139	95,626	84,752		-11%
Capital Outlay	2,807	11,480	11,530	-	-		0%
Subtotal	1,414,557	1,270,967	1,273,181	1,284,628	1,521,179	1.6%	18%
<b>Town Clerk's Office</b>							
Personal Services	498,250	543,195	512,573	521,136	541,857		4%
Operating Expenditures	228,419	227,206	205,141	158,838	253,130		59%
Capital Outlay	-	434	815	1,235	1,500		21%
Subtotal	726,669	770,835	718,529	681,209	796,487	0.8%	17%
<b>Code Enforcement Division</b>							
Personal Services	683,547	-	-	-	-		N/A
Operating Expenditures	123,821	15,000	-	-	-		N/A
Capital Outlay	-	-	-	-	-		N/A
Subtotal	807,368	15,000	-	-	-	0.0%	N/A
<b>Engineering Division</b>							
Personal Services	883,976	768,096	780,516	755,297	656,958		-13%
Operating Expenditures	140,531	132,813	119,456	158,913	353,107		122%
Capital Outlay	17,654	14,918	4,018	-	2,679		#DIV/0!
Subtotal	1,042,161	915,827	903,990	914,210	1,012,744	1.1%	11%
<b>Planning &amp; Zoning Division</b>							
Personal Services	865,353	814,787	668,540	766,726	708,732		-8%
Operating Expenditures	590,955	297,365	168,350	366,079	369,238		1%
Capital Outlay	529	20,995	8,697	-	16,072		#DIV/0!
Subtotal	1,456,837	1,133,147	845,587	1,132,805	1,094,042	1.2%	-3%
<b>Development Services Administration</b>							
Personal Services	258,514	(2,636)	-	-	-		N/A
Operating Expenditures	27,414	7,014	-	-	-		N/A
Capital Outlay	-	-	-	-	-		N/A
Subtotal	285,928	4,378	-	-	-	0.0%	N/A
<b>Law Enforcement Services</b>							
Personal Services	24,791,907	27,173,608	28,486,394	29,222,340	31,262,955		7%
Operating Expenditures	5,163,116	4,769,095	4,626,570	5,060,528	5,152,118		2%
Capital Outlay	247,165	453,180	321,693	468,865	334,116		-29%
Subtotal	30,202,188	32,395,883	33,434,657	34,751,733	36,749,189	39.1%	6%
<b>Fire Protection Services</b>							
<i>Fire Protection Services</i>							
Personal Services	18,703,651	19,043,591	19,653,712	19,416,059	20,244,026		4%
Operating Expenditures	2,451,424	2,485,480	1,992,373	2,226,948	2,240,052		1%
Capital Outlay	243,458	158,439	220,018	140,338	328,154		134%
Subtotal	21,398,533	21,687,510	21,866,103	21,783,345	22,812,232	24.3%	5%
<i>Building Division</i>							
Personal Services	3,008,528	2,914,599	2,214,765	2,270,525	2,272,823		0%
Operating Expenditures	452,683	345,668	423,835	380,087	900,290		137%
Capital Outlay	1,660	45,704	172,532	22,155	77,905		252%
Subtotal	3,462,871	3,305,971	2,811,132	2,672,767	3,251,018	3.5%	22%
<b>Public Works Department</b>							
Personal Services	3,364,104	3,737,984	4,246,274	4,285,442	4,295,482		0%
Operating Expenditures	2,952,797	3,524,167	3,357,439	3,094,077	2,967,757		-4%
Capital Outlay	101,635	1,000	-	275,975	5,357		-98%
Other Uses	-	-	-	184,650	-		-100%
Subtotal	6,418,536	7,263,151	7,603,713	7,840,144	7,268,596	7.7%	-7%

FY 2011/2012

GENERAL FUND EXPENDITURES MULTI-YEAR COMPARISON

	FY 2008 Actual	FY 2009 Actual	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Appropriation	% of GF Budget	Change From FY11 Budget
<b>Special Events &amp; Cultural Arts Department</b>							
Personal Services	508,869	510,593	549,804	557,099	554,557		0%
Operating Expenditures	217,833	233,936	273,128	249,753	273,554		10%
Capital Outlay	998	-	317	4,100	6,779		65%
Subtotal	727,700	744,529	823,249	810,952	834,890	0.9%	3%
<b>Parks &amp; Recreation Department</b>							
Personal Services	2,703,794	2,632,737	2,320,627	2,312,842	2,291,691		-1%
Operating Expenditures	1,204,184	1,230,426	1,115,552	1,152,283	1,179,571		2%
Capital Outlay	26,332	3,986	7,009	79,020	33,020		-58%
Subtotal	3,934,310	3,867,149	3,443,188	3,544,145	3,504,282	3.7%	-1%
<b>Human Resources Department</b>							
Personal Services	638,318	611,947	522,229	548,489	553,757		1%
Operating Expenditures	235,383	117,920	133,559	196,554	211,938		8%
Capital Outlay	-	4,082	10,929	7,000	12,884		84%
Subtotal	873,701	733,949	666,717	752,043	778,579	0.8%	4%
<b>Housing &amp; Community Development</b>							
Personal Services	404,982	332,151	286,949	348,080	336,551		-3%
Operating Expenditures	64,770	58,394	62,520	66,097	71,830		9%
Capital Outlay	-	-	-	-	2,679		0%
Subtotal	469,752	390,545	349,469	414,177	411,060	0.4%	-1%
<b>Town Attorney</b>							
Personal Services	-	-	-	-	-		0%
Operating Expenditures	542,914	296,110	280,144	368,000	375,000		2%
Capital Outlay	-	-	44,713	-	-		0%
Subtotal	542,914	296,110	324,857	368,000	375,000	0.4%	2%
<b>Risk Management</b>							
Personal Services	-	-	44,631	121,671	79,502		-35%
Operating Expenditures	-	-	1,156,123	1,201,120	1,172,500		-2%
Capital Outlay	-	-	1,048	50,000	50,000		0%
Subtotal	-	-	1,201,802	1,372,791	1,302,002	1.4%	-5%
<b>Debt Service</b>							
Personal Services	-	-	-	-	-		0%
Operating Expenditures	-	-	-	-	-		0%
Debt Service	8,284,180	8,511,738	7,556,679	7,610,401	7,526,249		-1%
Capital Outlay	-	-	-	-	-		0%
Subtotal	8,284,180	8,511,738	7,556,679	7,610,401	7,526,249	8.0%	-1%
<b>Non Departmental</b>							
Personal Services	-	-	-	-	-		0%
Operating Expenditures	2,441,111	1,280,571	1,610,373	1,353,240	1,129,371		-17%
Capital Outlay	-	-	-	-	-		0%
Other Uses	6,345,221	5,330,450	8,183,679	1,992,464	1,540,031		-23%
Subtotal	8,786,332	6,611,021	9,794,052	3,345,704	2,669,402	2.8%	-20%
<b>TOTAL GENERAL FUND EXPENDITURES</b>							
Personal Services	59,660,856	61,214,967	62,512,337	63,419,435	66,341,393	71%	5%
Operating Expenditures	18,281,188	16,168,263	16,438,951	16,911,648	17,586,312	19%	4%
Capital Outlay	657,556	719,803	803,319	1,061,288	880,302	1%	-17%
Debt Service	8,284,180	8,511,738	7,556,679	7,610,401	7,526,249	8%	-1%
Other Uses	6,345,221	5,330,450	8,183,679	2,177,114	1,540,031	2%	-29%
<b>GRAND TOTAL</b>	<b>\$ 93,229,001</b>	<b>\$ 91,945,221</b>	<b>\$ 95,494,965</b>	<b>\$ 91,179,886</b>	<b>\$ 93,874,287</b>	<b>100%</b>	<b>3%</b>

## **FISCAL YEAR 2012**

### **Administration Department**

#### **Mission**

The Administration Department carries out the mission and strategic priorities established by the Town Council. The department's mission statement is the Town's overall mission statement.

The Town of Davie strives to be the preeminent community in South Florida to live, work, learn, and play while treasuring our preserved natural settings.

#### **FY 2012 Budget Highlights, Projects and Impact**

The FY2012 Administration Department Budget includes the following three major changes:

1. Creation of the Intergovernmental Affairs Division;
2. Transfer of the Geographic Information Systems (GIS) to the Technology & Information Management Systems Department (TIMS); and
3. Elimination of the vacant Public Information Officer position.

#### *Intergovernmental Affairs Division*

The Intergovernmental Affairs Division was created in May 2011. The previous Program Manager position was reclassified to Intergovernmental Affairs Manager and oversees this Division. The following Administration positions were consolidated within this division: Economic Development Manager, Public Relations Coordinator, Grants Coordinator and Confidential Secretary. The Division's core functions include:

- Economic Development
- Public Information
- Capital Improvement Program (CIP) Coordination
- Grants Coordination
- Liaison to Community Redevelopment Agency (CRA)
- Special Projects
- Legislative Agenda
- Solid Waste and Recycling

The Town is currently reviewing the Community Endowment program that would add better oversight over the program. Staff will be presenting the new program to Council in late August for their approval and direction.

In addition, the Grants Coordinator position, previously shared with Housing and Community Development, will become a full-time Administration position mid-year. This position's additional responsibilities will include Capital Projects budgetary oversight, Capital Projects budgetary forecasting (10 year horizon), Community Endowment program administration and overall grant oversight.

#### *Geographic Information Systems (GIS)*

In 2011, the Town completed the implementation of its GIS system. With this system in its operational phase, Administration determined that the continued maintenance of this program should be overseen by the TIMS department. In the FY2012 budget, the GIS Manager will be transferred to the TIMS Department. The GIS operating budget also will be consolidated into the TIMS budget and will be charged backed to the user departments.

*Public Information Division*

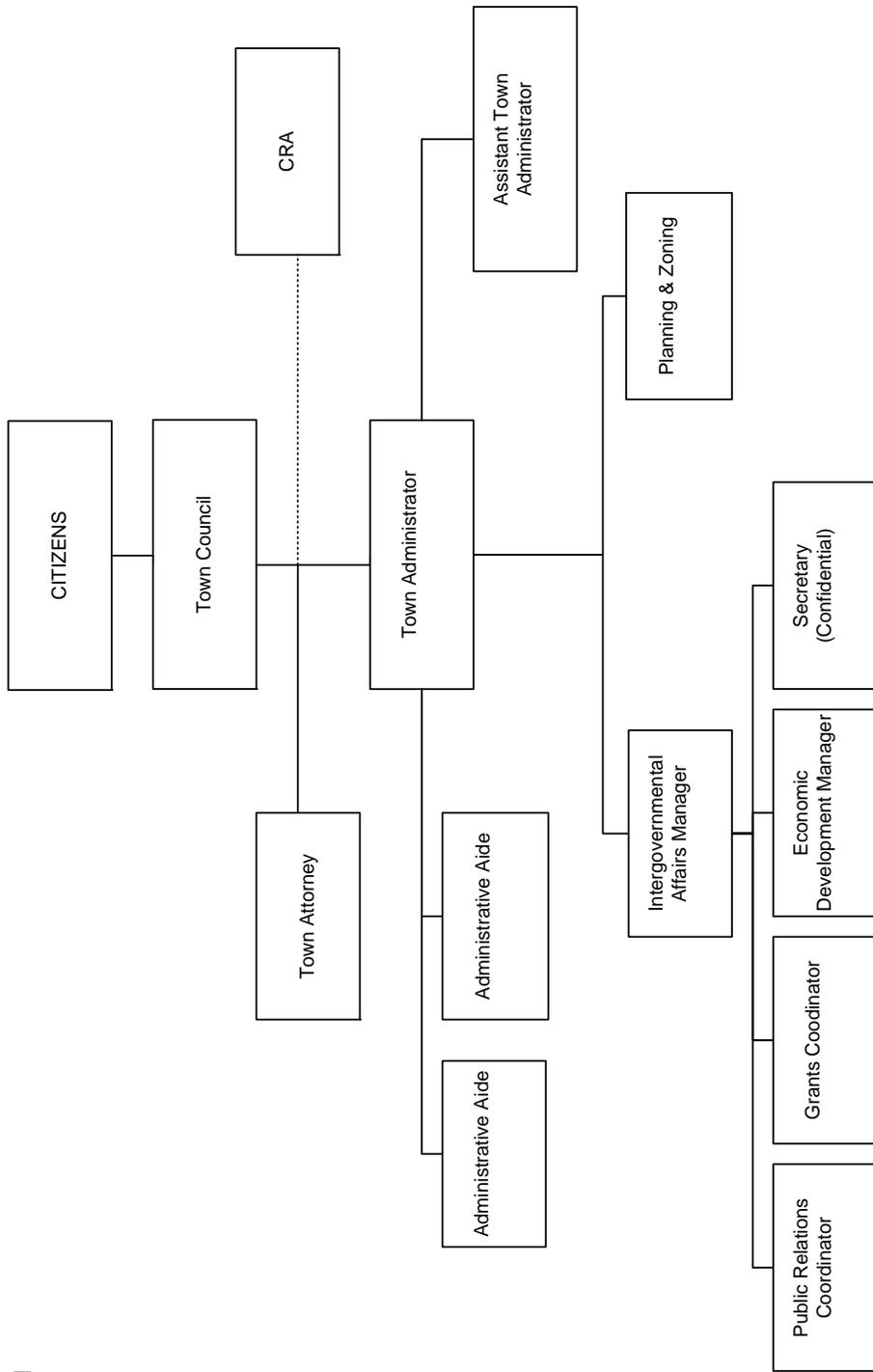
With the consolidation of public information under the Intergovernmental Affairs Division, Administration determined that the vacant Public Information Officer position could be eliminated to provide operational savings to the budget.

**Staffing Levels**

	FY 2010	FY 2011	FY 2012
Mayor	1	1	1
Council Members	4	4	4
Administrative Aide	2	2	2
Assistant Town Administrator	1	1	1
Economic Dev Manager	1	1	1
GIS Manager	1	1	0
Grants Coordinator	1	1	1
Intergovernmental Affairs Manager	0	0	1
Program Manager	1	1	0
Public Information Officer	1	1	0
Public Relations Coordinator	1	1	1
Secretary (Confidential)	1	1	1
Town Administrator	1	1	1
Total Budgeted Positions	16	16	14

**Budget Summary**

	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Budget
Revenue			
Local Option Taxes	\$112,494	\$114,600	\$100,021
Intergovernmental	\$271,921	\$258,933	\$238,933
Revenue Totals	\$384,415	\$373,533	\$338,954
Expenditures			
Personnel Services	\$1,061,811	\$1,104,727	\$1,106,075
Operating Expenditures	\$807,250	\$783,505	\$852,104
Capital Outlay	\$8,999	\$12,600	\$9,157
Grants and Aids	\$0	\$0	\$0
Expenditure Totals	\$1,878,060	\$1,900,832	\$1,967,336



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, TOWN ADMINISTRATOR DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51101 - Exec. Salaries- Mayor's Salary	\$10,530	\$12,682	\$10,463	\$12,682
51102 - Exec. Salaries- Council's Salary	\$47,214	\$50,727	\$41,850	\$50,728
51201 - Salaries- Regular	\$672,368	\$675,973	\$710,628	\$690,851
51202 - Salaries- Longevity	\$2,000	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$12,000
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$2,940
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$50,846	\$56,254	\$45,212	\$53,371
52201 - Retirement Contributions	\$166,609	\$182,279	\$177,232	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$156,629
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$9,887
52301 - Life & Health Ins- Health	\$110,345	\$124,921	\$84,749	\$115,020
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$1,900	\$1,891	\$1,216	\$1,967
<b>PS - Personnel Services Totals</b>	<b>\$1,061,811</b>	<b>\$1,104,727</b>	<b>\$1,071,350</b>	<b>\$1,106,075</b>
<u>OE - Operating Expenditures</u>				
53103 - Prof Svc- Special Projects	\$59,719	\$54,356	\$27,361	\$52,500
53201 - Acct & Audting- Audit Expense	\$94,500	\$115,000	\$89,100	\$100,000
53401 - Other Svc- Contractual Services	\$398,936	\$348,200	\$362,623	\$414,400
53403 - Other Svc- Tree Legacy	\$0	\$1,000	\$0	\$0
53404 - Other Svc- Miscellaneous Expense	\$2,078	\$3,000	\$1,766	\$3,000
53414 - Other Svc- Pass through Grant	\$92,610	\$93,112	\$70,560	\$93,112
53418 - Other Svc- Employee Activities	\$4,914	\$5,000	\$4,573	\$5,000
53426 - Other Svc- Internal Charges TIMS	\$62,517	\$52,978	\$48,563	\$49,543
53428 - Other Svc- Mayor's Spending Acct	\$1,952	\$2,000	\$735	\$3,000
53429 - Other Svc- District 1 Spending	\$2,000	\$2,000	\$3,133	\$3,000
53430 - Other Svc- District 2 Spending	\$1,501	\$2,000	\$1,030	\$3,000
53431 - Other Svc- District 3 Spending	\$1,809	\$2,000	\$2,279	\$3,000
53432 - Other Svc- District 4 Spending	\$320	\$2,000	\$925	\$3,000
53441 - Other Svc- Solid Waste Contract	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$24,430	\$33,300	\$47,367	\$33,960
54301 - Utility Services	\$1,294	\$1,420	\$1,166	\$1,540
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$6,928	\$6,464	\$3,625	\$0
54802 - Economic Dev. Incentives	\$0	\$0	\$0	\$14,000
55101 - Office Supply Expenses	\$12,699	\$14,120	\$9,764	\$13,460
55209 - Oper Sup- Fuel	\$1,132	\$1,190	\$235	\$2,450
55401 - Books, Publications, Memberships	\$24,912	\$28,490	\$25,500	\$29,484
55501 - Training- Training & Education	\$12,997	\$15,875	\$14,853	\$24,655
<b>OE - Operating Expenditures Totals</b>	<b>\$807,250</b>	<b>\$783,505</b>	<b>\$715,157</b>	<b>\$852,104</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$8,999	\$12,600	\$3,425	\$9,157
56480 - Mach & Equip- Grants Expense	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$8,999</b>	<b>\$12,600</b>	<b>\$3,425</b>	<b>\$9,157</b>
<u>GR - Grants and Aids</u>				

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL FUND, TOWN ADMINISTRATOR DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,878,060</b>	<b>\$1,900,832</b>	<b>\$1,789,931</b>	<b>\$1,967,336</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**TOWN ADMINISTRATOR DEPARTMENT, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$406,113	\$391,410	\$497,452	\$409,851
51202 - Salaries- Longevity	\$2,000	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$12,000
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$600
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$26,707	\$30,343	\$24,956	\$26,846
52201 - Retirement Contributions	\$101,168	\$96,610	\$124,085	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$107,091
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$37,197	\$46,081	\$29,280	\$38,640
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$1,105	\$1,096	\$678	\$1,181
<b>PS - Personnel Services Totals</b>	<b>\$574,290</b>	<b>\$565,540</b>	<b>\$676,452</b>	<b>\$596,209</b>
<u>OE - Operating Expenditures</u>				
53103 - Prof Svc- Special Projects	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$62,517	\$52,978	\$48,563	\$49,543
54101 - Communications Services Expense	\$6,592	\$9,000	\$11,218	\$9,660
54301 - Utility Services	\$694	\$830	\$680	\$900
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$5,999	\$7,470	\$5,219	\$4,160
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$2,450
55501 - Training- Training & Education	\$7,284	\$6,950	\$6,701	\$8,950
<b>OE - Operating Expenditures Totals</b>	<b>\$83,086</b>	<b>\$77,228</b>	<b>\$72,381</b>	<b>\$75,663</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$8,999	\$12,600	\$3,425	\$9,157
<b>CO - Capital Outlay Totals</b>	<b>\$8,999</b>	<b>\$12,600</b>	<b>\$3,425</b>	<b>\$9,157</b>
<b>Expenditure Grand Totals:</b>	<b>\$666,375</b>	<b>\$655,368</b>	<b>\$752,258</b>	<b>\$681,029</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**TOWN ADMINISTRATOR DEPARTMENT, SPECIAL PROJECTS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$0	\$0	\$0	\$0
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$0	\$0	\$0	\$0
52201 - Retirement Contributions	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$0	\$0	\$0	\$0
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$0	\$0	\$0	\$0
<b>PS - Personnel Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OE - Operating Expenditures</u>				
53103 - Prof Svc- Special Projects	\$55,953	\$49,356	\$23,612	\$47,500
53403 - Other Svc- Tree Legacy	\$0	\$1,000	\$0	\$0
53418 - Other Svc- Employee Activities	\$4,914	\$5,000	\$4,573	\$5,000
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53441 - Other Svc- Solid Waste Contract	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$2,022	\$2,800	\$512	\$2,800
54301 - Utility Services	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$2,000	\$1,000	\$1,080	\$0
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$64,888</b>	<b>\$59,156</b>	<b>\$29,778</b>	<b>\$55,300</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
 <b>Expenditure Grand Totals:</b>	 <b>\$64,888</b>	 <b>\$59,156</b>	 <b>\$29,778</b>	 <b>\$55,300</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**TOWN ADMINISTRATOR DEPARTMENT, LEGISLATIVE SERVICES**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51101 - Exec. Salaries- Mayor's Salary	\$10,530	\$12,682	\$10,463	\$12,682
51102 - Exec. Salaries- Council's Salary	\$47,214	\$50,727	\$41,850	\$50,728
51201 - Salaries- Regular	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,200
52101 - FICA Taxes	\$4,500	\$4,386	\$4,283	\$4,942
52201 - Retirement Contributions	\$0	\$15,649	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$29,539	\$26,592	\$25,089	\$30,840
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$62	\$0	\$11	\$0
<b>PS - Personnel Services Totals</b>	<b>\$91,846</b>	<b>\$110,036</b>	<b>\$81,695</b>	<b>\$100,392</b>
<u>OE - Operating Expenditures</u>				
53103 - Prof Svc- Special Projects	\$3,767	\$5,000	\$3,749	\$5,000
53201 - Acct & Audting- Audit Expense	\$94,500	\$115,000	\$89,100	\$100,000
53401 - Other Svc- Contractual Services	\$29,500	\$0	\$30,000	\$76,000
53404 - Other Svc- Miscellaneous Expense	\$2,078	\$3,000	\$1,766	\$3,000
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53428 - Other Svc- Mayor's Account	\$1,952	\$2,000	\$735	\$3,000
53429 - Other Svc- District 1 Account	\$2,000	\$2,000	\$3,133	\$3,000
53430 - Other Svc- District 2 Account	\$1,501	\$2,000	\$1,030	\$3,000
53431 - Other Svc- District 3 Account	\$1,809	\$2,000	\$2,279	\$3,000
53432 - Other Svc- District 4 Account	\$320	\$2,000	\$925	\$3,000
54101 - Communications Services Expense	\$12,237	\$17,000	\$29,505	\$17,000
54301 - Utility Services	\$216	\$235	\$194	\$255
55401 - Books, Publications, Memberships	\$24,912	\$28,490	\$25,500	\$29,484
55501 - Training- Training & Education	\$0	\$0	\$0	\$5,000
<b>OE - Operating Expenditures Totals</b>	<b>\$174,792</b>	<b>\$178,725</b>	<b>\$187,916</b>	<b>\$250,739</b>
<b>Expenditure Grand Totals:</b>	<b>\$266,638</b>	<b>\$288,761</b>	<b>\$269,611</b>	<b>\$351,131</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
TOWN ADMINISTRATOR DEPARTMENT, MASS TRANSIT PROGRAM

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>OE - Operating Expenditures</u>				
53401 - Other Svc- Contractual Services	\$261,338	\$302,000	\$292,000	\$294,000
53414 - Other Svc- Pass through Grant	\$92,610	\$93,112	\$70,560	\$93,112
55101 - Office Supply Expenses	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$353,948</b>	<b>\$395,112</b>	<b>\$362,560</b>	<b>\$387,112</b>
<b>Expenditure Grand Totals:</b>	<b>\$353,948</b>	<b>\$395,112</b>	<b>\$362,560</b>	<b>\$387,112</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**TOWN ADMINISTRATOR DEPARTMENT, PROGRAMS DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$266,254	\$284,563	\$213,176	\$281,000
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,140
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$19,639	\$21,525	\$15,973	\$21,583
52201 - Retirement Contributions	\$65,440	\$70,020	\$53,147	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$49,538
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$9,887
52301 - Life & Health Ins- Health	\$43,608	\$52,248	\$30,380	\$45,540
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$732	\$795	\$527	\$786
<b>PS - Personnel Services Totals</b>	<b>\$395,675</b>	<b>\$429,151</b>	<b>\$313,203</b>	<b>\$409,474</b>
<u>OE - Operating Expenditures</u>				
53401 - Other Svc- Contractual Services	\$108,099	\$46,200	\$40,623	\$44,400
53404 - Other Svc- Miscellaneous Expense	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$3,579	\$4,500	\$6,131	\$4,500
54301 - Utility Services	\$385	\$355	\$291	\$385
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$6,928	\$6,464	\$3,625	\$0
54802 - Economic Dev. Incentives	\$0	\$0	\$0	\$14,000
55101 - Office Supply Expenses	\$4,700	\$5,650	\$3,464	\$9,300
55209 - Oper Sup- Fuel	\$1,132	\$1,190	\$235	\$0
55501 - Training- Training & Education	\$5,713	\$8,925	\$8,152	\$10,705
<b>OE - Operating Expenditures Totals</b>	<b>\$130,535</b>	<b>\$73,284</b>	<b>\$62,522</b>	<b>\$83,290</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$0
56480 - Mach & Equip- Grants Expense	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$526,210</b>	<b>\$502,435</b>	<b>\$375,724</b>	<b>\$492,764</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL FUND, TOWN ATTORNEY DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>OE - Operating Expenditures</u>				
53102 - Prof Svc- Other Legal Fees	\$9,070	\$75,000	\$35,801	\$75,000
53104 - Prof Svc- Town Attorney	\$271,074	\$293,000	\$292,932	\$300,000
53416 - Other Svc- Legal Settlements	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$280,144</b>	<b>\$368,000</b>	<b>\$328,733</b>	<b>\$375,000</b>
<u>OU - Other Uses</u>				
59903 - Other Uses- Legal Settlements	\$44,713	\$0	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$44,713</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$324,857</b>	<b>\$368,000</b>	<b>\$328,733</b>	<b>\$375,000</b>

## FISCAL YEAR 2012 Police Department

### Mission

The Davie Police Department exists to serve and protect its citizens. The Department is committed to work in partnership with the citizens for the mutual purpose of promoting safe streets and neighborhoods, creating a community free from crime, and improving the overall quality of life.

### FY 2012 Budget Highlights, Projects and Impact

A careful review of the current budget was conducted in an effort to reduce expenses. As a consequence, the department will be ordering 17 fewer vehicles. Also, one additional officer hired resulted from the elimination of a vacant Major's position, which also allowed the department to create 3 Captain's positions which will generate a small savings for the Town. Creating these 3 Captain positions will help with the development and enhancement of the overall Town's Police Department. For the first time, an officer will be assigned to the Police Athletic League (PAL) program. We will also continue our efforts to enhance the Department's critical incident preparedness through training and facilities improvement which will primarily be accomplished at no cost or with the use of forfeiture funds. The Police Department also provided \$678,140 from forfeiture funds to continue the SRO program for the upcoming year.

The Police Department continues to provide contractual services to Nova Southeastern University and Broward College. These contracts include provisions for contractual increases in personnel services.

### Staffing Levels

	FY 2010	FY 2011	FY 2012
Administrative Aide	1	1	1
Administrative Secretary	5	4	4
Chief Code Compliance Inspector	1	1	1
Chief of Police	1	1	1
Clerk Typist II PT	1	1	1
Code Compliance Inspector	3	3	3
Code Compliance Inspector II	1	1	1
Code Compliance Official	1	1	1
Community Affairs Rep PT	1	1	0
Crime Analyst	0	0	1
Crime Scene Technician	2	2	2
Dispatch Supervisor	0	2	1
Dispatcher	0	13	13
Finance Clerk I	1	1	1
Finance Clerk I PT	1	0	0
Finance Clerk II	1	1	1
Human Resources Coordinator	1	1	1
Office Supervisor	4	2	2
Police Captain	0	0	3
Police Lieutenant	6	6	3
Police Major	3	3	2
Police Officer	135	136	143

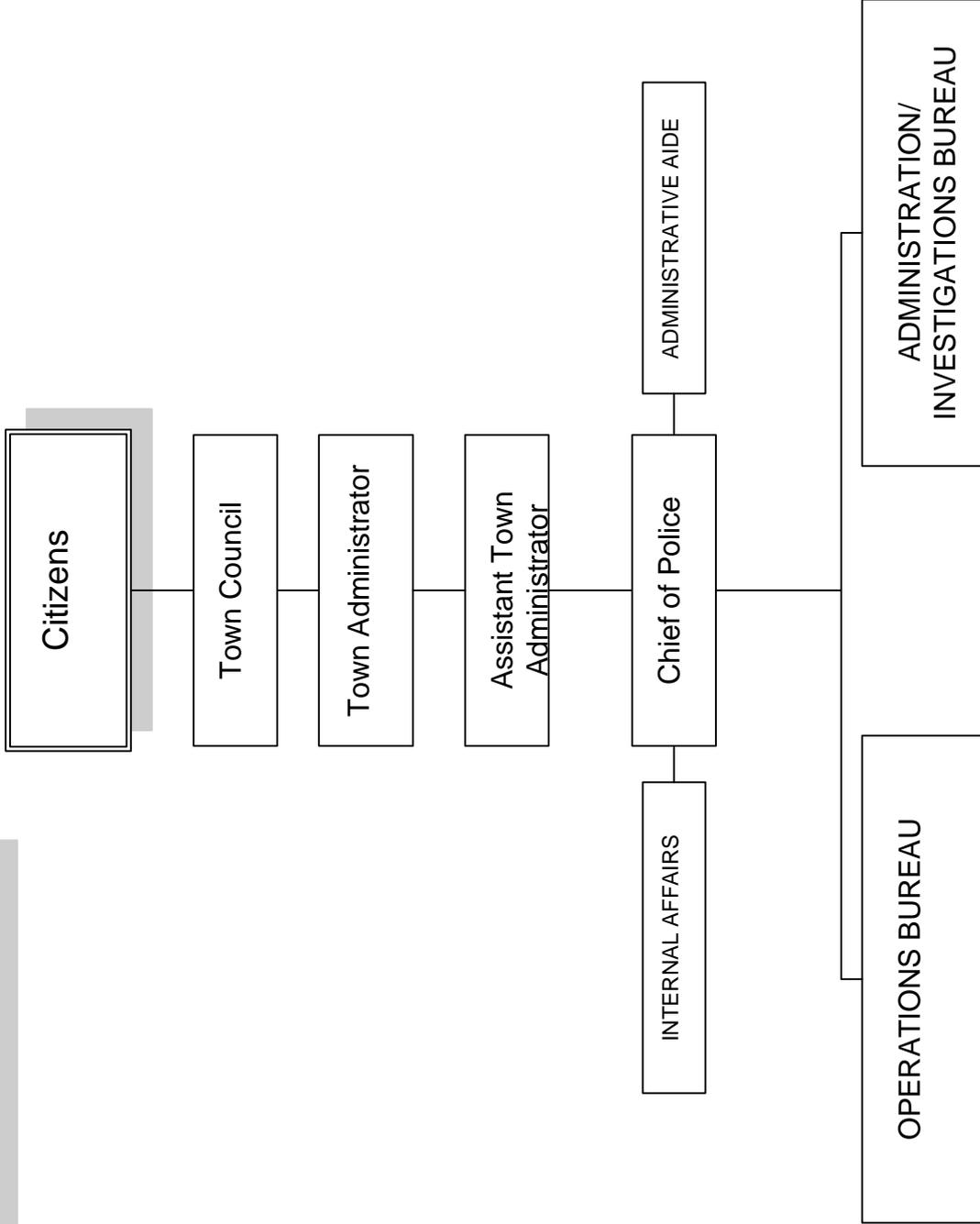
Police Program Specialist	1	1	1
Police Sergeant	20	20	20
Police Service Aide	11	11	11
Police Service Aide, Special			
Assignment	32	19	14
Property Clerk	0	0	2
Property Supervisor	0	0	1
Victim Advocate	0	0	1
Total Budgeted Positions	<u>233</u>	<u>232</u>	<u>236</u>

### **Budget Summary**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>
Revenue			
Permits, Fees, Special Assessments	\$0	\$0	\$0
Intergovernmental	\$60,613	\$174,350	\$629,944
Charges for Services	\$1,800,729	\$1,595,066	\$2,410,536
Judgments, Fines and Forfeits	\$732,831	\$596,150	\$591,800
Other Sources	\$0	\$0	\$0
Revenue Totals	<u>\$2,594,173</u>	<u>\$2,365,566</u>	<u>\$3,632,280</u>
Expenditures			
Personnel Services	\$28,486,394	\$29,222,340	\$31,262,955
Operating Expenditures	\$4,626,570	\$5,060,528	\$5,152,118
Capital Outlay	\$321,693	\$468,865	\$334,116
Grants and Aids	\$0	\$0	\$0
Expenditure Totals	<u>\$33,434,657</u>	<u>\$34,751,733</u>	<u>\$36,749,189</u>

# Davie Police Department

Organizational Structure



Effective Date:  
October 1, 2011

**TOWN OF DAVIE**  
**FISCAL YEAR 2012 APPROPRIATIONS**  
**GENERAL FUND, POLICE DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$15,837,131	\$16,329,904	\$13,882,076	\$16,737,528
51202 - Salaries- Longevity	\$55,097	\$58,835	\$53,545	\$68,693
51203 - Salaries- Court Time	\$469,329	\$437,000	\$440,137	\$437,000
51204 - Salaries- Off Duty Details	\$658,505	\$780,000	\$539,423	\$780,000
51206 - Salaries- DROP Front Loading	\$211,313	\$98,980	\$98,002	\$147,000
51207 - Salaries- Police & Fire Accruals Cash-In	\$0	\$0	\$0	\$425,000
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$10,850
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$29,880
51401 - Overtime	\$1,011,338	\$903,690	\$1,020,886	\$903,690
51501 - Special Pay- Clothing Allowances	\$0	\$0	\$0	\$17,400
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$157,320
51520 - Special Pay- Special Operations	\$0	\$0	\$0	\$2,400
51521 - Special Pay- Training Assignment	\$0	\$0	\$0	\$32,400
51522 - Special Pay- Detective	\$0	\$0	\$0	\$37,200
51523 - Special Pay- SRO	\$0	\$0	\$0	\$6,000
51524 - Special Pay- PIO	\$0	\$0	\$0	\$1,200
51525 - Special Pay- Motorcycle	\$0	\$0	\$0	\$4,800
52101 - FICA Taxes	\$1,267,362	\$1,222,159	\$1,115,005	\$1,511,270
52201 - Retirement Contributions	\$6,230,085	\$6,328,214	\$4,833,728	\$0
52204 - Ret. Contr- Police Pension	\$0	\$0	\$0	\$6,126,640
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$707,282
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$47,423
52301 - Life & Health Ins- Health	\$2,344,296	\$2,654,090	\$2,084,797	\$2,624,040
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$401,937	\$409,468	\$358,744	\$447,939
<b>PS - Personnel Services Totals</b>	<b>\$28,486,394</b>	<b>\$29,222,340</b>	<b>\$24,426,343</b>	<b>\$31,262,955</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$27,962	\$45,000	\$30,353	\$45,000
53107 - Prof Svc- Other Professional Svcs	\$14,322	\$28,050	\$28,623	\$1,850
53113 - Prof Svc- New Hire Expenditures	\$0	\$0	\$0	\$26,200
53401 - Other Svc- Contractual Services	\$301,699	\$404,700	\$286,742	\$404,700
53406 - Other Svc- State Forfeiture Exp	\$0	\$0	\$0	\$0
53407 - Other Svc- Fed For Exp Justice	\$0	\$0	\$0	\$0
53408 - Other Svc- Fed For Exp Treasury	\$0	\$0	\$0	\$0
53420 - Other Svc- Nuisance Abatement	\$5,750	\$9,350	\$7,325	\$20,000
53426 - Other Svc- Internal Charges TIMS	\$845,619	\$825,359	\$756,579	\$787,059
53438 - Other Svc- PD Explorer Expenses	\$0	\$0	\$0	\$0
53439 - Other Svc- Child Safety Expenses	\$2,796	\$0	\$0	\$0
53442 - Other Svc- Community Programs	\$0	\$0	\$0	\$0
53501 - Investigative Expenses	\$29,119	\$32,350	\$16,792	\$22,350
54101 - Communications Services Expense	\$284,455	\$243,100	\$240,734	\$243,100
54301 - Utility Services	\$171,730	\$204,580	\$166,968	\$206,880
54501 - Ins- Insurance Premiums	\$7,685	\$7,685	\$0	\$7,915
54601 - Repairs&Maint- Vehicle Usage	\$1,852,933	\$2,147,258	\$1,813,065	\$2,173,199
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54607 - Repairs&Maint- Radio Maintenance	\$14,996	\$14,025	\$12,993	\$14,025
54608 - Repairs&Maint- Equipment Maint	\$27,507	\$23,619	\$16,279	\$24,149
54701 - Printing & Binding- Printing&Pub.	\$8,486	\$5,000	\$4,808	\$5,000

TOWN OF DAVIE  
**FISCAL YEAR 2012 APPROPRIATIONS**  
GENERAL FUND, POLICE DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
55101 - Office Supply Expenses	\$97,118	\$90,620	\$87,112	\$90,620
55201 - Oper Sup- Uniforms	\$101,445	\$94,956	\$88,372	\$94,956
55204 - Oper Sup- Animal Expense	\$6,978	\$9,350	\$3,317	\$9,350
55208 - Oper Sup- Emerg. Preparedness	\$8,152	\$18,700	\$12,986	\$18,700
55209 - Oper Sup- Fuel	\$669,844	\$720,180	\$626,163	\$857,065
55292 - Oper Sup- Safety & Riot Equip.	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$147,976	\$136,646	\$116,541	\$100,000
<b>OE - Operating Expenditures Totals</b>	<b>\$4,626,570</b>	<b>\$5,060,528</b>	<b>\$4,315,750</b>	<b>\$5,152,118</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56445 - Mach & Equip- Impact Fee Expenses	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$250,900	\$294,515	\$215,769	\$259,580
56480 - Mach & Equip- Grants Expense	\$70,793	\$174,350	\$455,629	\$74,536
<b>CO - Capital Outlay Totals</b>	<b>\$321,693</b>	<b>\$468,865</b>	<b>\$671,398</b>	<b>\$334,116</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
 <b>Expenditure Grand Totals:</b>	 <b>\$33,434,657</b>	 <b>\$34,751,733</b>	 <b>\$29,413,491</b>	 <b>\$36,749,189</b>

**FISCAL YEAR 2012**  
**Fire Rescue Department, Fire Rescue Division**

**Mission**

The Davie Fire Rescue Department is dedicated to the preservation of life, property and homeland security as well as the prevention of fire and other hazards to the community. We accomplished this through our highly-trained professionals and state-of-the-art equipment with our citizen's safety being our number one priority.

**FY 2012 Budget Highlights, Projects and Impact**

The Fire Rescue Department continues to move towards improving our services to our citizens by focusing on customer service, timely response to both emergency and non emergency situations, and providing fire rescue training programs designed to enhance skills at all levels of the organization.

Towards meeting the FY2012 assigned budget cap, operational costs were largely kept flat while personnel staffing was reduced by one vacant fire service aid position under the Support Services Division. Reductions were seen in inter-fund service charges for technology improvements, vehicle maintenance and utilities, while fuel costs are projected to increase. Also, personnel salary and pension increases have been added to the budget as required by the FOPA Davie Lodge 100A collective bargaining agreement. Pension increases also have been incurred under the IAFF Local 2315 collective bargaining agreement.

The Support Services Division will continue to perform support functions to the Town of Davie fire stations. The division provides daily support activities for the delivery of EMS supplies and maintenance of Self Contained Breathing Apparatus air packs, dive equipment, uniform and personal protective gear, in addition to the repair and maintenance of the fire stations. Although one vacant Fire Service Aid position is reduced, the responsibilities have been redistributed in order to fulfill the daily activities of this division. Our focus will be to continually meet the demands of the department through efficient and effective project management and the use of current technology.

As we move forward, staff will continue to complete the remaining objectives of the 2003 Fire Rescue Bond Program emphasizing on the development of a new western fire station. This project is projected to be near completion by year-end of 2012. In addition, programs such as CPR training, car seat installations, Community Emergency Response Team (CERT) training, and fire prevention education will continue to be offered to the community.

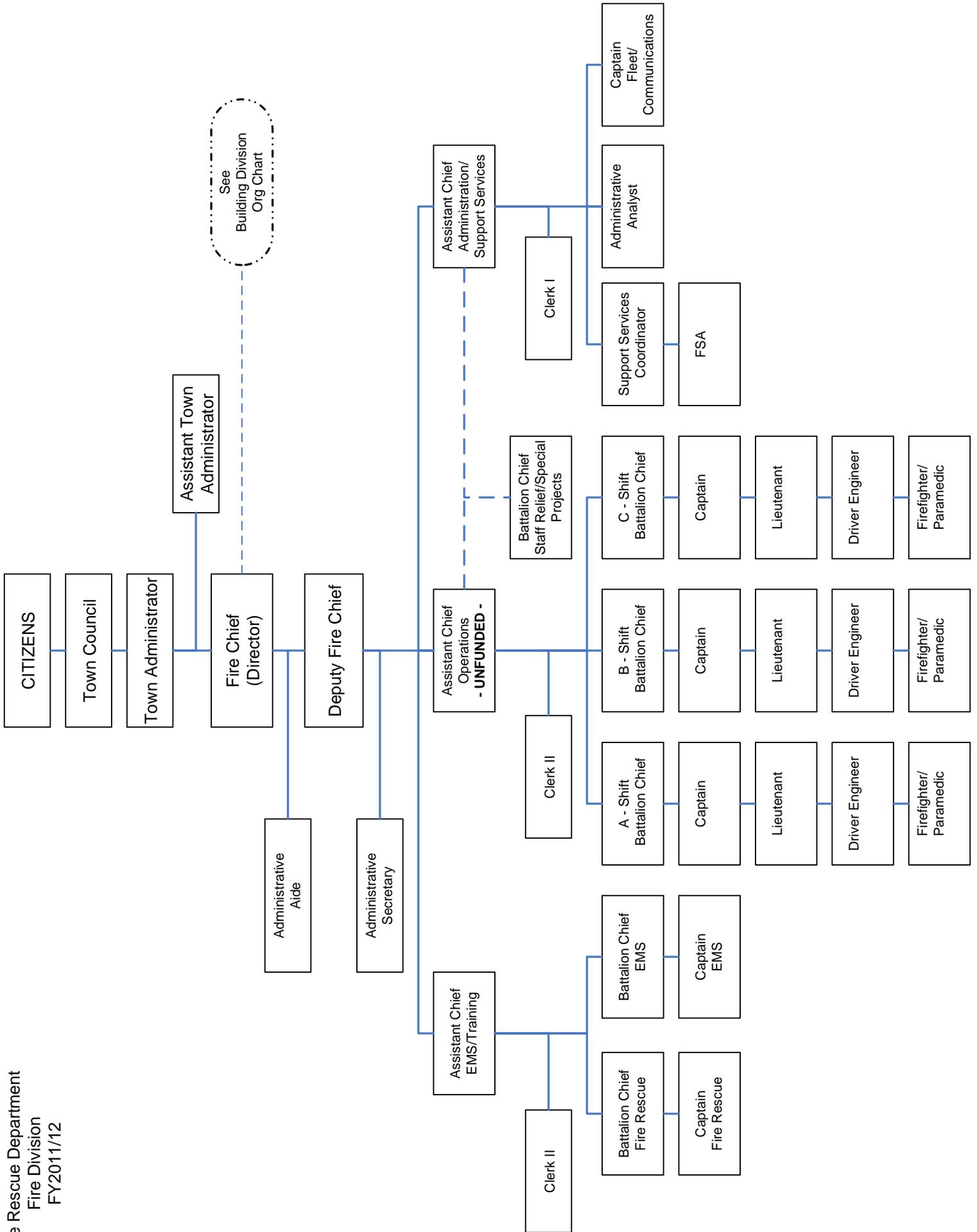
**Staffing Levels**

	FY 2010	FY 2011	FY 2012
Administrative Aide	1	1	1
Administrative Secretary	1	1	1
Assistant Fire Chief	2	2	2
Assistant Town Administrator	1	1	0
Clerk Typist I	2	1	1
Clerk Typist II	2	3	3
Deputy Fire Chief	1	1	1
Fire Administrative Analyst	1	1	1
Fire Battalion Chief	6	6	6
Fire Captain	6	21	21

Fire Chief	0	0	1
Fire Driver Engineer	24	24	24
Fire Inspector	4	3	3
Fire Inspector Supervisor	1	1	1
Fire Lieutenant	21	20	21
Fire Marshal	1	1	1
Fire Rescue Captain	0	6	6
Fire Rescue Service Aide	2	2	1
Fire Support Services Coordinator	0	0	1
Fire Support Services Manager	1	1	0
Firefighter/Paramedic	70	50	49
Total Budgeted Positions	147	146	145

### **Budget Summary**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>
Revenue			
Permits, Fees, Special Assessments	\$7,502,144	\$7,274,482	\$7,560,271
Intergovernmental	\$100,930	\$102,000	\$232,357
Charges for Services	\$1,874,759	\$2,083,800	\$2,263,800
Judgments, Fines and Forfeits	\$0	\$500	\$0
Revenue Totals	\$9,477,833	\$9,460,782	\$10,056,428
Expenditures			
Personnel Services	\$19,653,712	\$19,416,059	\$20,244,026
Operating Expenditures	\$1,992,373	\$2,226,948	\$2,240,052
Capital Outlay	\$220,018	\$140,338	\$328,154
Expenditure Totals	\$21,866,102	\$21,783,345	\$22,812,232



TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**  
GENERAL FUND, FIRE RESCUE DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$12,270,198	\$11,768,559	\$10,658,820	\$10,787,691
51202 - Salaries- Longevity	\$121,935	\$132,172	\$116,997	\$153,464
51204 - Salaries- Off Duty Details	\$56,838	\$50,000	\$39,737	\$46,444
51205 - Salaries- Classification Pay	\$9,784	\$7,800	\$413	\$5,190
51207 - Salaries- Police & Fire Accruals Cash-In	\$0	\$0	\$0	\$415,000
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$4,550
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$4,200
51401 - Overtime	\$167,484	\$274,965	\$231,153	\$249,758
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$49,800
51510 - Special Pay- EMT/Paramedic Cert.	\$0	\$0	\$0	\$768,625
51511 - Special Pay- Fire Officer/Science Cert.	\$0	\$0	\$0	\$47,700
51512 - Special Pay- Dive Team	\$0	\$0	\$0	\$114,338
51513 - Special Pay- Car Seat Tech	\$0	\$0	\$0	\$16,634
51514 - Special Pay- Day Assignment	\$0	\$0	\$0	\$27,485
51515 - Special Pay- Rescue Assignment	\$0	\$0	\$0	\$161,000
52101 - FICA Taxes	\$848,793	\$856,399	\$745,836	\$976,091
52201 - Retirement Contributions	\$3,922,082	\$3,825,794	\$3,448,411	\$0
52202 - Ret. Contr- Retiree Health Ins Tr	\$209,625	\$210,959	\$186,213	\$209,844
52203 - Ret. Contr- Fire Pension	\$0	\$0	\$0	\$3,901,318
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$116,468
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$14,041
52301 - Life & Health Ins- Health	\$1,529,626	\$1,775,423	\$1,351,659	\$1,665,720
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$517,348	\$513,988	\$439,437	\$508,665
<b>PS - Personnel Services Totals</b>	<b>\$19,653,712</b>	<b>\$19,416,059</b>	<b>\$17,218,676</b>	<b>\$20,244,026</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53105 - Prof Svc- Employee Physicals	\$3,422	\$3,600	\$0	\$3,600
53111 - Prof Svc- Br Cty Haz Mat Mutl Aid	\$0	\$0	\$0	\$0
53113 - Prof Svc- New Hire Expenditures	\$11,995	\$30,000	\$30,000	\$30,000
53401 - Other Svc- Contractual Services	\$165,188	\$203,581	\$182,037	\$203,582
53415 - Other Svc- Fire Assessment Exp	\$20,374	\$34,250	\$19,065	\$34,250
53426 - Other Svc- Internal Charges TIMS	\$228,364	\$225,591	\$206,792	\$219,250
53442 - Other Svc- Community Programs	\$0	\$1,000	\$14	\$1,000
54101 - Communications Services Expense	\$55,827	\$63,680	\$69,139	\$61,880
54301 - Utility Services	\$92,475	\$117,240	\$78,461	\$101,645
54501 - Ins- Insurance Premiums	\$5,910	\$5,910	\$0	\$6,090
54601 - Repairs&Maint- Vehicle Usage	\$662,831	\$758,932	\$681,459	\$756,224
54603 - Repairs&Maint- Landscaping	\$0	\$0	\$0	\$0
54605 - Repairs&Maint- Building Maint Int	\$80,472	\$69,250	\$59,925	\$69,250
54607 - Repairs&Maint- Radio Maintenance	\$15,585	\$26,205	\$17,679	\$26,205
54608 - Repairs&Maint- Equipment Maint	\$29,620	\$46,757	\$17,409	\$47,757
55101 - Office Supply Expenses	\$24,872	\$27,369	\$19,310	\$27,369
55201 - Oper Sup- Uniforms	\$73,038	\$73,900	\$42,033	\$73,900
55202 - Oper Sup- Prot. Fire Equip.	\$123,891	\$125,000	\$81,593	\$127,040
55203 - Oper Sup- First Aid Sup & Equip.	\$132,935	\$150,000	\$111,497	\$150,000
55208 - Oper Sup- Emerg. Preparedness	\$25,156	\$8,500	\$5,256	\$8,500

TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**  
GENERAL FUND, FIRE RESCUE DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
55209 - Oper Sup- Fuel	\$168,324	\$149,530	\$159,721	\$201,910
55214 - Oper Sup- Other Supplies	\$2,362	\$3,100	\$864	\$5,600
55501 - Training- Training & Education	\$69,732	\$103,553	\$57,488	\$85,000
<b>OE - Operating Expenditures Totals</b>	<b>\$1,992,373</b>	<b>\$2,226,948</b>	<b>\$1,839,744</b>	<b>\$2,240,052</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$24,628	\$0	\$0	\$0
56409 - Mach & Equip- Technology Fee Exp.	\$18,896	\$0	\$0	\$0
56445 - Mach & Equip- Impact Fee Expenses	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$56,753	\$38,338	\$26,426	\$37,717
56480 - Mach & Equip- Grants Expense	\$119,741	\$102,000	\$711	\$290,437
<b>CO - Capital Outlay Totals</b>	<b>\$220,018</b>	<b>\$140,338</b>	<b>\$27,138</b>	<b>\$328,154</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$21,866,102</b>	<b>\$21,783,345</b>	<b>\$19,085,558</b>	<b>\$22,812,232</b>

TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**

**FIRE RESCUE DEPARTMENT, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$876,728	\$900,948	\$788,955	\$803,501
51202 - Salaries- Longevity	\$7,500	\$8,000	\$7,500	\$7,955
51204 - Salaries- Off Duty Details	\$0	\$0	\$0	\$0
51205 - Salaries- Classification Pay	\$0	\$0	\$0	\$0
51207 - Salaries- Police & Fire Accruals Cash-In	\$0	\$0	\$0	\$415,000
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$850
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$2,400
51401 - Overtime	\$168	\$6,081	\$69	\$4,425
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$3,960
51510 - Special Pay- EMT/Paramedic Cert.	\$0	\$0	\$0	\$19,500
51511 - Special Pay- Fire Officer/Science Cert.	\$0	\$0	\$0	\$2,700
51512 - Special Pay- Dive Team	\$0	\$0	\$0	\$6,202
51513 - Special Pay- Car Seat Tech	\$0	\$0	\$0	\$0
51514 - Special Pay- Day Assignment	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$58,307	\$65,607	\$53,592	\$92,531
52201 - Retirement Contributions	\$209,177	\$212,637	\$207,743	\$0
52202 - Ret. Contr- Retiree Health Ins Tr	\$4,853	\$4,815	\$4,839	\$4,803
52203 - Ret. Contr- Fire Pension	\$0	\$0	\$0	\$94,700
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$99,703
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$9,491
52301 - Life & Health Ins- Health	\$116,657	\$139,128	\$109,022	\$123,600
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$19,824	\$19,681	\$16,392	\$17,657
<b>PS - Personnel Services Totals</b>	<b>\$1,293,214</b>	<b>\$1,356,897</b>	<b>\$1,188,112</b>	<b>\$1,708,978</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53105 - Prof Svc- Employee Physicals	\$0	\$0	\$0	\$0
53111 - Prof Svc- Br Cty Haz Mat Mutl Aid	\$0	\$0	\$0	\$0
53113 - Prof Svc- New Hire Expenditures	\$11,995	\$30,000	\$30,000	\$30,000
53401 - Other Svc- Contractual Services	\$5,697	\$8,160	\$4,605	\$8,160
53415 - Other Svc- Fire Assessment Exp	\$20,374	\$34,250	\$19,065	\$34,250
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$54,977	\$61,880	\$67,789	\$61,880
54301 - Utility Services	\$92,475	\$117,240	\$78,461	\$101,645
54501 - Ins- Insurance Premiums	\$5,910	\$5,910	\$0	\$6,090
54601 - Repairs&Maint- Vehicle Usage	\$46,398	\$68,304	\$60,998	\$98,309
54603 - Repairs&Maint- Landscaping	\$0	\$0	\$0	\$0
54605 - Repairs&Maint- Building Maint Int	\$80,472	\$69,250	\$59,925	\$69,250
54608 - Repairs&Maint- Equipment Maint	\$17,391	\$25,660	\$10,056	\$26,660
55101 - Office Supply Expenses	\$19,373	\$21,797	\$14,874	\$21,797
55202 - Oper Sup- Prot. Fire Equip.	\$0	\$0	\$0	\$0
55208 - Oper Sup- Emerg. Preparedness	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$13,432	\$11,845	\$12,741	\$20,191
55214 - Oper Sup- Other Supplies	\$2,362	\$3,100	\$864	\$5,600
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$370,855</b>	<b>\$457,396</b>	<b>\$359,378</b>	<b>\$483,832</b>
<u>CO - Capital Outlay</u>				

TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**  
 FIRE RESCUE DEPARTMENT, GENERAL OPERATIONS

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56409 - Mach & Equip- Technology Fee Exp.	\$18,896	\$0	\$0	\$0
56445 - Mach & Equip- Impact Fee Expenses	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$44,363	\$24,938	\$14,036	\$5,000
56480 - Mach & Equip- Grants Expense	\$119,741	\$102,000	\$711	\$290,437
<b>CO - Capital Outlay Totals</b>	<b>\$183,000</b>	<b>\$126,938</b>	<b>\$14,748</b>	<b>\$295,437</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,847,069</b>	<b>\$1,941,231</b>	<b>\$1,562,238</b>	<b>\$2,488,247</b>

**TOWN OF DAVIE**  
**FY 2012 APPROPRIATIONS**  
**FIRE RESCUE DEPARTMENT, FIRE OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$7,981,752	\$7,700,872	\$7,000,733	\$6,643,796
51202 - Salaries- Longevity	\$101,763	\$103,500	\$98,826	\$103,750
51204 - Salaries- Off Duty Details	\$26,322	\$25,000	\$20,443	\$23,222
51205 - Salaries- Classification Pay	\$8,488	\$5,500	\$352	\$3,658
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$3,050
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,800
51401 - Overtime	\$111,055	\$195,148	\$141,616	\$174,526
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$27,240
51510 - Special Pay- EMT/Paramedic Cert.	\$0	\$0	\$0	\$484,625
51511 - Special Pay- Fire Officer/Science Cert.	\$0	\$0	\$0	\$34,200
51512 - Special Pay- Dive Team	\$0	\$0	\$0	\$87,539
51513 - Special Pay- Car Seat Tech	\$0	\$0	\$0	\$11,275
51514 - Special Pay- Day Assignment	\$0	\$0	\$0	\$20,956
52101 - FICA Taxes	\$554,218	\$557,517	\$490,026	\$581,250
52201 - Retirement Contributions	\$2,591,150	\$2,504,372	\$2,250,723	\$0
52202 - Ret. Contr- Retiree Health Ins Tr	\$146,533	\$146,741	\$130,679	\$137,928
52203 - Ret. Contr- Fire Pension	\$0	\$0	\$0	\$2,428,111
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$8,902
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$943,011	\$1,133,208	\$835,553	\$991,200
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$350,029	\$349,121	\$299,624	\$325,574
<b>PS - Personnel Services Totals</b>	<b>\$12,814,323</b>	<b>\$12,720,979</b>	<b>\$11,268,576</b>	<b>\$12,092,602</b>
<u>OE - Operating Expenditures</u>				
53105 - Prof Svc- Employee Physicals	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$194,278	\$181,174	\$166,076	\$129,703
54101 - Communications Services Expense	\$850	\$1,800	\$1,350	\$0
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$285,017	\$402,234	\$359,212	\$332,739
54607 - Repairs&Maint- Radio Maintenance	\$15,585	\$26,205	\$17,679	\$26,205
54608 - Repairs&Maint- Equipment Maint	\$9,833	\$13,997	\$5,749	\$13,997
55101 - Office Supply Expenses	\$0	\$0	\$0	\$0
55201 - Oper Sup- Uniforms	\$73,038	\$73,900	\$42,033	\$73,900
55202 - Oper Sup- Prot. Fire Equip.	\$123,891	\$125,000	\$81,916	\$127,040
55208 - Oper Sup- Emerg. Preparedness	\$25,156	\$8,500	\$5,256	\$8,500
55209 - Oper Sup- Fuel	\$74,300	\$65,665	\$70,598	\$86,821
55214 - Oper Sup- Other Supplies	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$33,260	\$50,000	\$36,834	\$43,126
<b>OE - Operating Expenditures Totals</b>	<b>\$835,209</b>	<b>\$948,475</b>	<b>\$786,705</b>	<b>\$842,031</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$24,628	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$19,317
<b>CO - Capital Outlay Totals</b>	<b>\$24,628</b>	<b>\$0</b>	<b>\$0</b>	<b>\$19,317</b>
<b>Expenditure Grand Totals:</b>	<b>\$13,674,159</b>	<b>\$13,669,454</b>	<b>\$12,055,281</b>	<b>\$12,953,950</b>

TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**  
 FIRE RESCUE DEPARTMENT, RESCUE OPERATIONS

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$2,870,102	\$2,707,092	\$2,483,392	\$2,894,767
51202 - Salaries- Longevity	\$9,671	\$19,672	\$9,671	\$38,759
51204 - Salaries- Off Duty Details	\$23,646	\$22,000	\$14,626	\$20,436
51205 - Salaries- Classification Pay	\$1,296	\$1,500	\$61	\$1,000
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$300
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$47,475	\$66,838	\$83,077	\$64,651
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$16,680
51510 - Special Pay- EMT/Paramedic Cert.	\$0	\$0	\$0	\$249,833
51511 - Special Pay- Fire Officer/Science Cert.	\$0	\$0	\$0	\$9,900
51512 - Special Pay- Dive Team	\$0	\$0	\$0	\$20,597
51513 - Special Pay- Car Seat Tech	\$0	\$0	\$0	\$5,359
51514 - Special Pay- Day Assignment	\$0	\$0	\$0	\$6,529
51515 - Special Pay- Rescue Assignment	\$0	\$0	\$0	\$161,000
52101 - FICA Taxes	\$197,822	\$198,821	\$175,296	\$265,899
52201 - Retirement Contributions	\$978,518	\$953,739	\$858,080	\$0
52202 - Ret. Contr- Retiree Health Ins Tr	\$50,011	\$52,875	\$45,308	\$60,606
52203 - Ret. Contr- Fire Pension	\$0	\$0	\$0	\$1,219,033
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$4,550
52301 - Life & Health Ins- Health	\$396,967	\$436,748	\$355,506	\$481,200
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$125,451	\$125,720	\$106,967	\$145,937
<b>PS - Personnel Services Totals</b>	<b>\$4,700,959</b>	<b>\$4,585,005</b>	<b>\$4,131,985</b>	<b>\$5,667,036</b>
<u>OE - Operating Expenditures</u>				
53105 - Prof Svc- Employee Physicals	\$3,422	\$3,600	\$0	\$3,600
53401 - Other Svc- Contractual Services	\$159,491	\$195,421	\$177,432	\$195,422
53426 - Other Svc- Internal Charges TIMS	\$34,086	\$23,213	\$21,279	\$68,074
53442 - Other Svc- Community Programs	\$0	\$1,000	\$14	\$1,000
54101 - Communications Services Expense	\$0	\$0	\$0	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$298,274	\$235,269	\$213,805	\$264,678
54608 - Repairs&Maint- Equipment Maint	\$2,396	\$7,100	\$1,604	\$7,100
55203 - Oper Sup- First Aid Sup & Equip.	\$132,935	\$150,000	\$111,497	\$150,000
55209 - Oper Sup- Fuel	\$67,160	\$59,695	\$63,706	\$78,745
55501 - Training- Training & Education	\$23,515	\$40,486	\$8,404	\$28,596
<b>OE - Operating Expenditures Totals</b>	<b>\$721,280</b>	<b>\$715,784</b>	<b>\$597,741</b>	<b>\$797,215</b>
<u>CO - Capital Outlay</u>				
56453 - Mach & Equip- Tech Equip & Maint.	\$12,390	\$13,400	\$12,390	\$13,400
<b>CO - Capital Outlay Totals</b>	<b>\$12,390</b>	<b>\$13,400</b>	<b>\$12,390</b>	<b>\$13,400</b>
<b>Expenditure Grand Totals:</b>	<b>\$5,434,629</b>	<b>\$5,314,189</b>	<b>\$4,742,116</b>	<b>\$6,477,651</b>

TOWN OF DAVIE  
**FY 2012 APPROPRIATIONS**  
 FIRE RESCUE DEPARTMENT, FIRE PREVENTION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$541,616	\$459,647	\$385,738	\$445,627
51202 - Salaries- Longevity	\$3,000	\$1,000	\$1,000	\$3,000
51204 - Salaries- Off Duty Details	\$6,870	\$3,000	\$4,668	\$2,786
51205 - Salaries- Classification Pay	\$0	\$800	\$0	\$532
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$350
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$8,786	\$6,898	\$6,390	\$6,156
51502 - Special Pay- Education Incentives	\$0	\$0	\$0	\$1,920
51510 - Special Pay- EMT/Paramedic Cert.	\$0	\$0	\$0	\$14,667
51511 - Special Pay- Fire Officer/Science Cert.	\$0	\$0	\$0	\$900
52101 - FICA Taxes	\$38,445	\$34,454	\$26,922	\$36,411
52201 - Retirement Contributions	\$143,237	\$155,046	\$131,865	\$0
52202 - Ret. Contr- Retiree Health Ins Tr	\$8,228	\$6,528	\$5,388	\$6,507
52203 - Ret. Contr- Fire Pension	\$0	\$0	\$0	\$159,474
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$7,863
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$72,991	\$66,339	\$51,579	\$69,720
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$22,044	\$19,466	\$16,453	\$19,497
<b>PS - Personnel Services Totals</b>	<b>\$845,216</b>	<b>\$753,178</b>	<b>\$630,003</b>	<b>\$775,410</b>
<u>OE - Operating Expenditures</u>				
53426 - Other Svc- Internal Charges TIMS	\$0	\$21,204	\$19,437	\$21,473
54601 - Repairs&Maint- Vehicle Usage	\$33,141	\$53,125	\$47,443	\$60,498
55101 - Office Supply Expenses	\$5,499	\$5,572	\$4,436	\$5,572
55209 - Oper Sup- Fuel	\$13,432	\$12,325	\$12,741	\$16,153
55501 - Training- Training & Education	\$12,956	\$13,067	\$12,251	\$13,278
<b>OE - Operating Expenditures Totals</b>	<b>\$65,029</b>	<b>\$105,293</b>	<b>\$96,308</b>	<b>\$116,974</b>
<b>Expenditure Grand Totals:</b>	<b>\$910,245</b>	<b>\$858,471</b>	<b>\$726,311</b>	<b>\$892,384</b>

**FISCAL YEAR 2012**  
**Fire Rescue Department, Building Division**

**Mission**

The Building Division is dedicated to quality inspections, plan review and investigation services as well as maintaining Business Tax Receipts which is accomplished through our highly-trained professionals and state-of-the-art equipment with our citizens safety being our number one priority.

**FY 2012 Budget Highlights, Projects and Impact**

The Building Division’s function under the supervision of the Fire Rescue Department is to facilitate safe code compliant buildings within the Town of Davie and to render customer service assistance to both corporate and the customer (i.e. owner or builder). We provide a permitting system that is inclusive of plans review, initial and follow-up inspections, and the issuance of certificates of occupancies. Our process is designed to ensure code compliant and life safety construction. To meet the aforementioned objectives, we provide efficient and effective plan review, project management and processing, and inspections from the four assigned disciplines to accomplish this goal.

As a business process, all revenues are used to provide code compliance in the Town of Davie as required by state law. We project for FY 2012, the Building Division will have a balanced budget with a surplus based on projected permit activity within the Town.

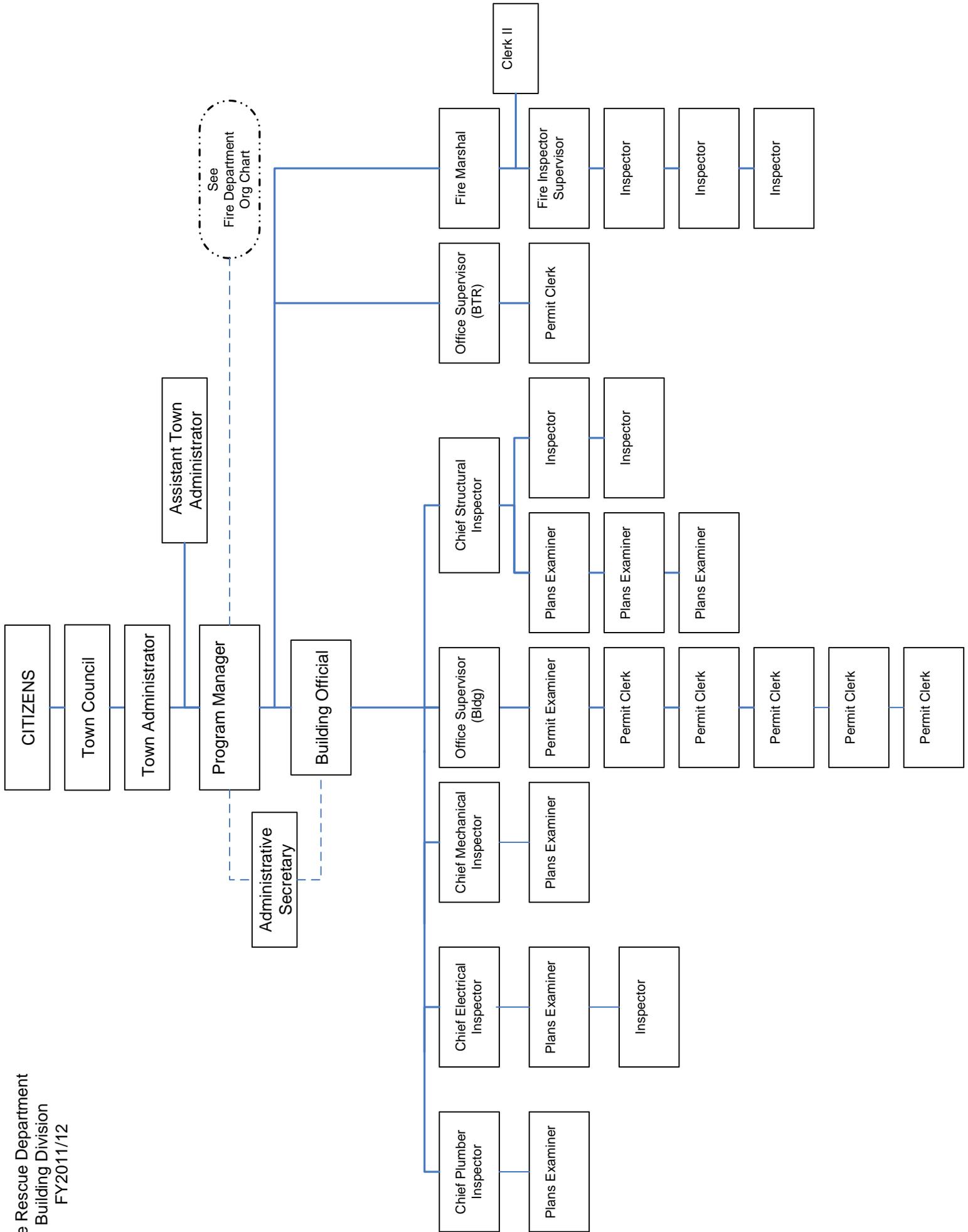
**Staffing Levels**

	FY 2010	FY 2011	FY 2012
Administrative Secretary	1	1	1
Bldg Plans Examiner	6	6	6
Building Inspector	2	2	2
Building Official	1	1	1
Chief Bldg. Inspector	1	1	1
Chief Electrical Inspector	1	1	1
Chief Mechanical Inspector	1	1	1
Chief Plumbing Inspector	1	1	1
Electrical Inspector	1	1	1
Office Supervisor	1	1	1
Permit Clerk	6	5	5
Permit Examiner	1	1	1
Program Manager	1	1	1
Total Budgeted Positions	24	23	23

**Budget Summary**

	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Budget
Revenue			
Permits, Fees and Special Assessments	\$2,182,671	\$2,390,430	\$3,184,695
Charges for Services	\$102,908	\$115,920	\$151,854
Judgments, Fines and Forfeits	\$0	\$0	\$0
Revenue Totals	\$2,285,579	\$2,506,350	\$3,336,549

Expenditures			
Personnel Services	\$2,214,765	\$2,270,525	\$2,272,823
Operating Expenditures	\$423,835	\$380,087	\$900,290
Capital Outlay	\$172,532	\$22,155	\$77,905
Expenditure Totals	<u>\$2,811,132</u>	<u>\$2,672,767</u>	<u>\$3,251,018</u>



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, BUILDING DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$1,465,048	\$1,448,797	\$1,177,438	\$1,447,956
51202 - Salaries- Longevity	\$19,452	\$21,202	\$19,863	\$20,682
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$550
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$7,942	\$25,353	\$17,712	\$50,000
52101 - FICA Taxes	\$108,998	\$114,229	\$88,899	\$116,222
52201 - Retirement Contributions	\$326,785	\$328,867	\$264,747	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$306,265
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$35,459
52301 - Life & Health Ins- Health	\$240,862	\$284,736	\$198,594	\$246,480
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$45,678	\$47,341	\$38,281	\$49,209
<b>PS - Personnel Services Totals</b>	<b>\$2,214,765</b>	<b>\$2,270,525</b>	<b>\$1,805,534</b>	<b>\$2,272,823</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$426	\$7,500	\$167	\$7,500
53190 - Prof Svc- Eng & Mech. Insp	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$11,000	\$900	\$61,000
53409 - Other Svc- Unsafe Structure	\$8,063	\$39,775	\$10	\$40,000
53426 - Other Svc- Internal Charges TIMS	\$87,737	\$72,166	\$66,152	\$85,158
53440 - Other Svc- Administrative Fees	\$0	\$0	\$0	\$426,493
54101 - Communications Services Expense	\$23,380	\$27,340	\$17,971	\$29,525
54301 - Utility Services	\$12,691	\$16,090	\$10,176	\$12,785
54401 - Rentals and Leases	\$114,709	\$0	\$0	\$29,112
54601 - Repairs&Maint- Vehicle Usage	\$111,240	\$117,506	\$101,341	\$115,911
55101 - Office Supply Expenses	\$38,616	\$45,000	\$22,216	\$45,000
55201 - Oper Sup- Uniforms	\$562	\$10,000	\$3,560	\$10,000
55209 - Oper Sup- Fuel	\$21,596	\$20,250	\$15,413	\$21,405
55501 - Training- Training & Education	\$4,815	\$13,460	\$9,209	\$16,401
<b>OE - Operating Expenditures Totals</b>	<b>\$423,835</b>	<b>\$380,087</b>	<b>\$247,114</b>	<b>\$900,290</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$1,717	\$0	\$0	\$0
56409 - Mach & Equip- Technology Fee Exp.	\$162,400	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$8,415	\$22,155	\$0	\$77,905
<b>CO - Capital Outlay Totals</b>	<b>\$172,532</b>	<b>\$22,155</b>	<b>\$0</b>	<b>\$77,905</b>
<b>Expenditure Grand Totals:</b>	<b>\$2,811,132</b>	<b>\$2,672,767</b>	<b>\$2,052,648</b>	<b>\$3,251,018</b>

## FISCAL YEAR 2012 Engineering Division

### Mission

It is the mission of the Town of Davie Engineering Division to provide our constituents with exceptional engineering related products and knowledge to improve their quality of life.

### FY 2012 Budget Highlights, Projects and Impact

Due to a slow economy in fiscal year FY 2011, the amount of actual construction projects is less than the projected construction projects in the FY 2011 budget. Because fewer projects are going through our development process, our current engineering revenues are not as high as they have been in previous years. As a result, the engineering division successfully reduced expenditures by minimizing the contractual services responsible for site plan (DRC) and engineering plan review and also by reallocating two non engineering personnel's salaries to their respective departments.

The Town is hopeful that the economy will start to improve and that development will increase again in FY 2012. The Engineering Division anticipates substantial revenues from several large development projects, such as Walmart, Tuscana, Downtown Davie, Fieldstone Shops, and Sunforest. These projected revenues will significantly increase our engineering reserves and give us the ability to fund much needed improvements to satisfy the growth and improve the operation of our Town.

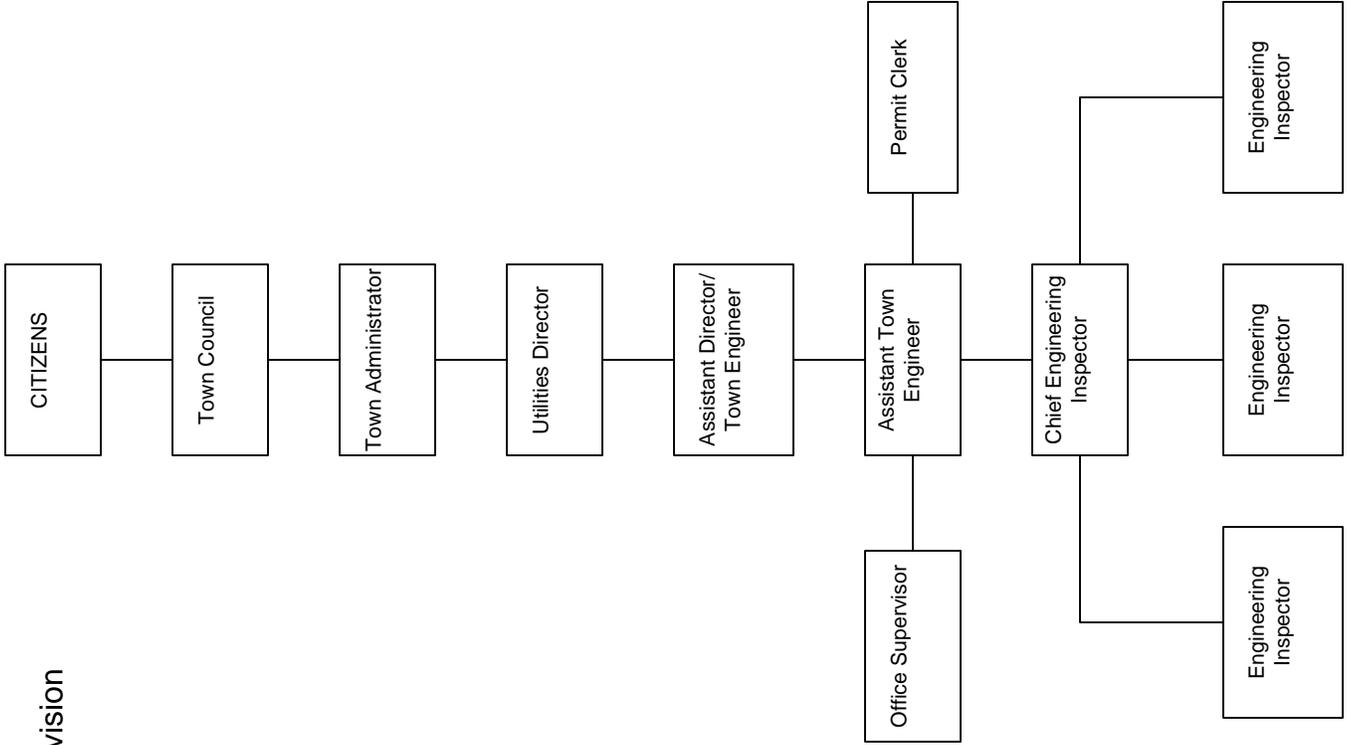
### Staffing Levels

	FY 2010	FY 2011	FY 2012
Asst. Town Engineer	1	0	1
Chief Engineering Inspector	1	1	1
Engineering Inspector	3	3	3
Office Supervisor	1	1	1
Permit Clerk	1	1	1
Total Budgeted Positions	7	6	7

### Budget Summary

	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Budget
Revenue			
Permits, Fees and Special Assessments	\$708,577	\$656,960	\$746,960
Revenue Totals	\$708,577	\$656,960	\$746,960
Expenditures			
Personnel Services	\$780,516	\$755,297	\$656,958
Operating Expenditures	\$119,456	\$158,913	\$353,107
Capital Outlay	\$4,018	\$0	\$2,679
Expenditure Totals	\$903,990	\$914,210	\$1,012,744

# Utilities Department/Engineering Division



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, ENGINEERING DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$532,600	\$503,338	\$427,096	\$422,665
51202 - Salaries- Longevity	\$3,000	\$3,750	\$3,000	\$4,375
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$350
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,560
51401 - Overtime	\$429	\$5,318	\$165	\$2,999
52101 - FICA Taxes	\$39,774	\$37,963	\$31,483	\$33,045
52201 - Retirement Contributions	\$111,371	\$105,460	\$88,984	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$109,500
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$84,759	\$90,840	\$74,066	\$73,740
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$8,583	\$8,628	\$7,144	\$8,724
<b>PS - Personnel Services Totals</b>	<b>\$780,516</b>	<b>\$755,297</b>	<b>\$631,937</b>	<b>\$656,958</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$4,518	\$2,500	\$2,034	\$2,500
53401 - Other Svc- Contractual Services	\$7,082	\$42,540	\$51,706	\$18,094
53426 - Other Svc- Internal Charges TIMS	\$30,784	\$23,871	\$21,891	\$22,721
53440 - Other Svc- Administrative Fees	\$0	\$0	\$0	\$217,840
54101 - Communications Services Expense	\$6,235	\$9,720	\$4,712	\$8,160
54301 - Utility Services	\$297	\$4,345	\$2,755	\$3,470
54601 - Repairs&Maint- Vehicle Usage	\$35,825	\$35,358	\$35,093	\$35,148
54902 - Other Cur Chg- Pollut. Dischg Fee	\$17,708	\$18,000	\$17,708	\$19,500
55101 - Office Supply Expenses	\$5,499	\$9,514	\$3,295	\$8,162
55201 - Oper Sup- Uniforms	\$1,623	\$2,360	\$1,174	\$2,360
55209 - Oper Sup- Fuel	\$7,357	\$6,455	\$5,560	\$7,360
55501 - Training- Training & Education	\$2,528	\$4,250	\$2,712	\$7,792
<b>OE - Operating Expenditures Totals</b>	<b>\$119,456</b>	<b>\$158,913</b>	<b>\$148,640</b>	<b>\$353,107</b>
<u>CO - Capital Outlay</u>				
56310 - Infrast- Roadway Improvements	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$4,018	\$0	\$0	\$2,679
<b>CO - Capital Outlay Totals</b>	<b>\$4,018</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,679</b>
<b>Expenditure Grand Totals:</b>	<b>\$903,990</b>	<b>\$914,210</b>	<b>\$780,577</b>	<b>\$1,012,744</b>

**FISCAL YEAR 2012**  
**Planning & Zoning Division**

**Mission**

Provide innovative, practical and cost-effective planning services to the Town, consistent with the comprehensive plan and recognized industry planning standards, while working cooperatively with the public, Town staff and other interested parties.

**FY 2012 Budget Highlights, Projects and Impact**

The Planning and Zoning budget is essentially unchanged from the previous year, with no significant changes in personnel or services. Due to the loss of a Planner II and support staff in previous years, planners have become less specialized and each are performing a wider range of tasks, including inspections and customer service work as needed. As in the previous year, the Planning and Zoning Division and Engineering will share an Office Supervisor, but in FY2012, Planning and Zoning will fund fifty percent of the salary and benefits costs. As in past years, the Division will rely on contractors for specialized planning work or other services that cannot be done “in-house.” This “blended staff” approach will be critical for making significant advances in the redevelopment areas, particularly for infrastructure planning and for implementing the Sustainability Action Plan.

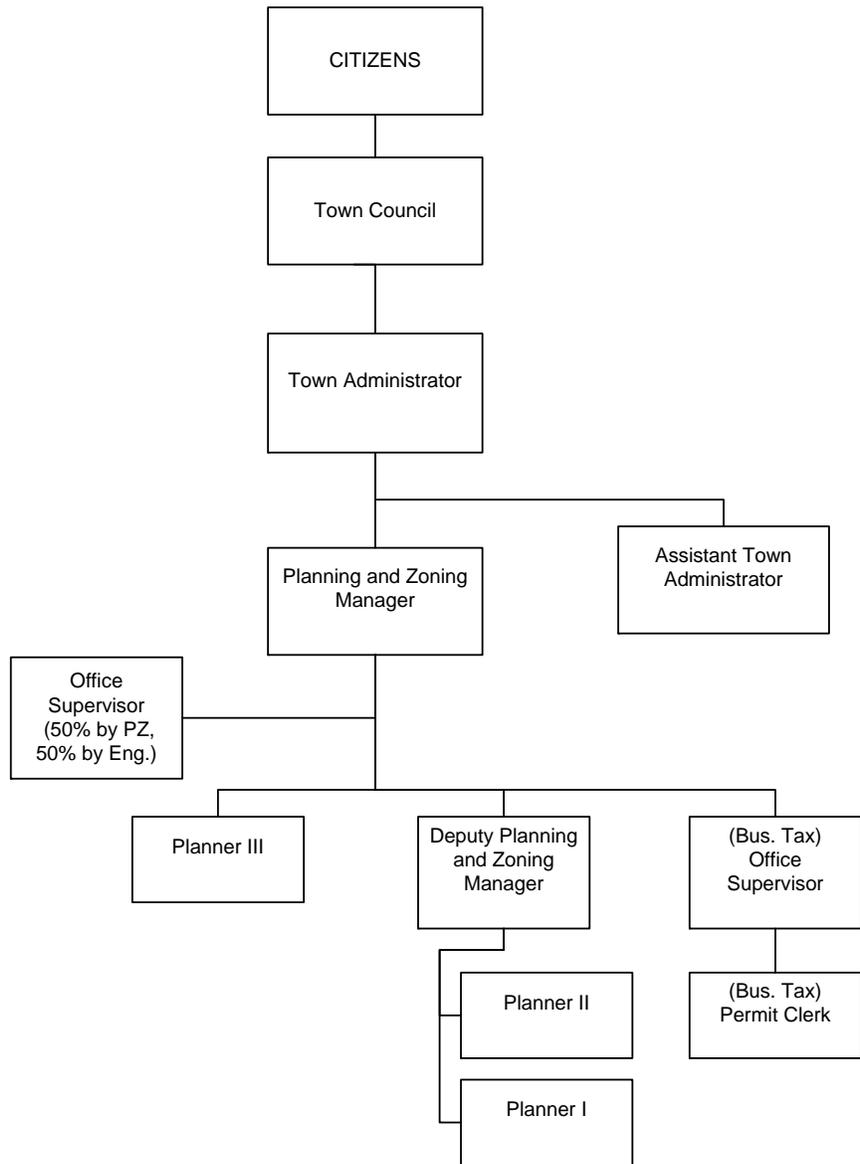
**Staffing Levels**

	FY 2010	FY 2011	FY 2012
Deputy Planning & Zoning Manager	1	1	1
Landscape Inspector	1	0	0
Office Supervisor	1	1	1
Permit Clerk	0	1	1
Planner I	1	1	1
Planner II	2	1	1
Planner III	1	1	1
Planning & Zoning Manager	1	1	1
Total Budgeted Positions	8	7	7

**Budget Summary**

	FY 2010 Actual	FY 2011 Original Budget	FY2 012 Budget
Revenue			
Permits, Fees and Special Assessments	\$144,552	\$155,636	\$164,161
Intergovernmental	\$0	\$64,310	\$0
Charges for Services	\$5,209	\$2,400	\$9,224
Revenue Totals	\$149,761	\$222,346	\$173,385
Expenditures			
Personnel Services	\$668,540	\$766,726	\$708,732
Operating Expenditures	\$168,350	\$301,769	\$369,238
Capital Outlay	\$8,697	\$64,310	\$16,072
Expenditure Totals	\$845,587	\$1,132,805	\$1,094,042

PLANNING AND ZONING DIVISION  
FY2011/12



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, PLANNING & ZONING DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$452,087	\$506,943	\$412,877	\$468,687
51202 - Salaries- Longevity	\$4,022	\$4,522	\$4,022	\$4,529
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$100
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$600
51401 - Overtime	\$0	\$0	\$215	\$0
52101 - FICA Taxes	\$33,737	\$39,021	\$31,182	\$36,253
52201 - Retirement Contributions	\$111,920	\$126,230	\$104,076	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$120,138
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$64,228	\$85,848	\$61,257	\$77,100
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$2,546	\$4,162	\$3,434	\$1,325
<b>PS - Personnel Services Totals</b>	<b>\$668,540</b>	<b>\$766,726</b>	<b>\$617,062</b>	<b>\$708,732</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53106 - Prof Svc- Cost Recovery	\$18,346	\$95,210	\$7,151	\$95,210
53401 - Other Svc- Contractual Services	\$45,877	\$123,550	\$29,987	\$186,550
53405 - Other Svc- Legal Advertising	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$48,110	\$30,708	\$28,149	\$44,062
53490 - Other Svc- Mapping Project	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$5,903	\$4,977	\$5,043	\$4,677
54301 - Utility Services	\$1,045	\$415	\$353	\$460
54601 - Repairs&Maint- Vehicle Usage	\$15,265	\$6,689	\$4,926	\$6,274
55101 - Office Supply Expenses	\$31,845	\$35,600	\$8,183	\$27,705
55209 - Oper Sup- Fuel	\$456	\$995	\$507	\$675
55501 - Training- Training & Education	\$1,502	\$3,625	\$484	\$3,625
<b>OE - Operating Expenditures Totals</b>	<b>\$168,350</b>	<b>\$301,769</b>	<b>\$84,782</b>	<b>\$369,238</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$8,697	\$0	\$0	\$16,072
56480 - Mach & Equip- Grants Expense	\$0	\$64,310	\$62,475	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$8,697</b>	<b>\$64,310</b>	<b>\$62,475</b>	<b>\$16,072</b>
<b>Expenditure Grand Totals:</b>	<b>\$845,587</b>	<b>\$1,132,805</b>	<b>\$764,319</b>	<b>\$1,094,042</b>

## FISCAL YEAR 2012 Public Works and Capital Projects

### Mission

The Town of Davie Public Works and Capital Projects Department is a value driven organization that provides quality construction and maintenance products and services to address the needs of the commercial enterprises, educational institutions, employees, residents and visitors of the Town.

### FY 2012 Budget Highlights, Projects and Impact

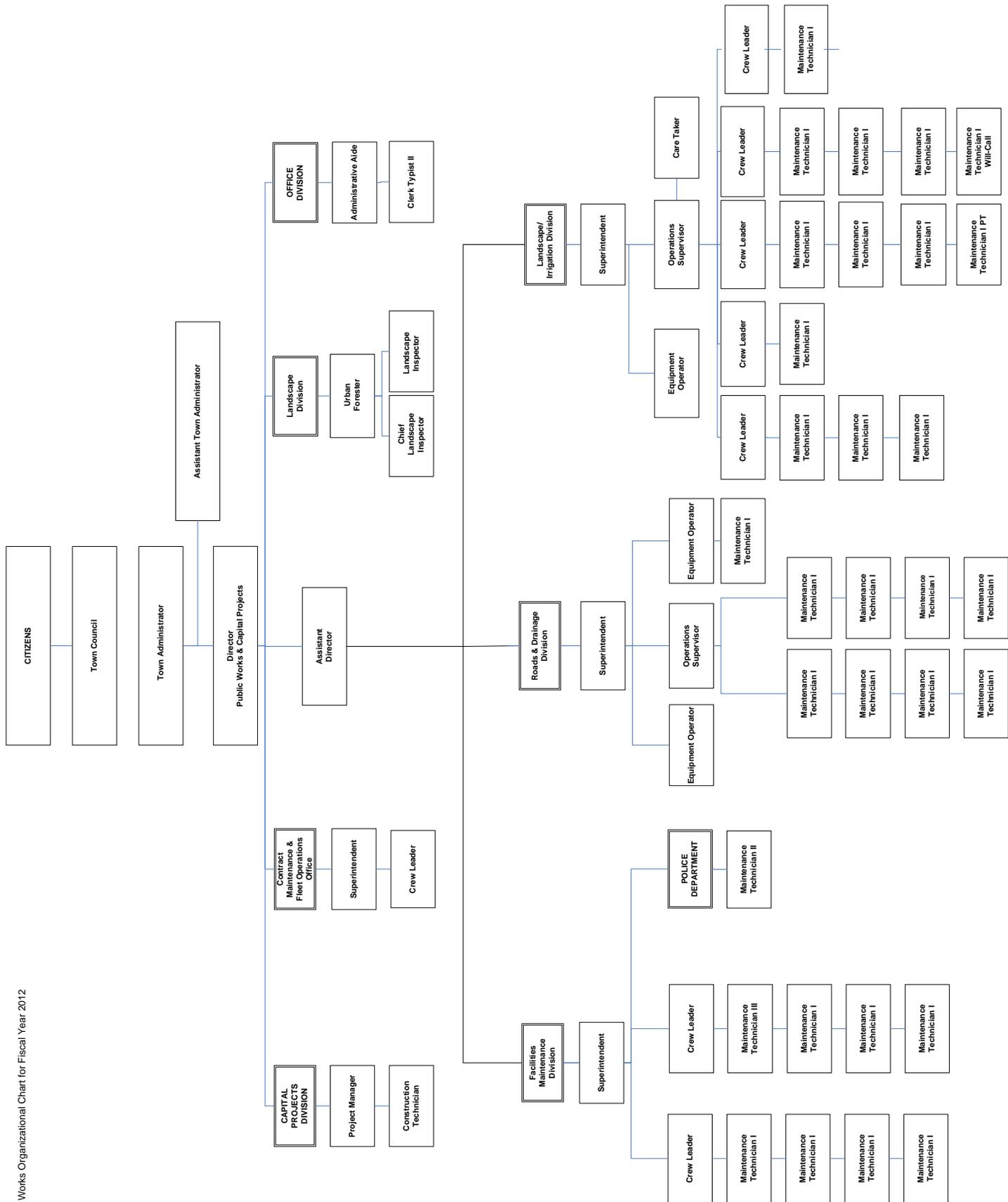
The Public Works proposed budget for FY2012 is approximately \$550,000 lower than the Department's FY2011 budget. To try and meet a targeted budget amount for the Department, we have eliminated two vacant fulltime and one vacant part time position. We significantly reduced our road materials, tools/materials and contingency accounts. We also have significantly reduced our right-of-way lawn maintenance budget without lowering our level of service by re-bidding these areas and obtaining a lower contract cost. Adjustment of employee schedules will be analyzed to accommodate staffing of events, thereby reducing our overtime cost.

### Staffing Levels

	FY 2010	FY 2011	FY 2012
Administrative Aide	0	1	1
Assistant Public Works Director	1	1	1
Caretaker	1	1	1
Chief Landscape Inspector	0	1	1
Clerk Typist II	1	1	1
Construction Technician	1	1	1
Crew Leader	8	8	8
Equipment Operator	2	2	3
Landscape Inspector	0	1	1
Maintenance Services Supervisor	4	0	0
Maintenance Technician I	31	29	27
Maintenance Technician I, PT	0	2	1
Maintenance Technician I, Will Call	1	1	1
Maintenance Technician II	0	0	1
Maintenance Technician III	1	1	1
Office Supervisor	1	0	0
Operations Supervisor	3	3	2
Project Manager	2	2	1
Public Works/Capital Proj Dir	1	1	1
Superintendent	0	4	4
Urban Forester	1	1	1
Total Budgeted Positions	59	61	58

## **Budget Summary**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>
Revenue			
Permits, Fees, Special Assessments	\$71,429	\$20,400	\$20,400
Intergovernmental	\$85,337	\$158,421	\$61,446
Charges for Services	\$12,199	\$0	\$5,000
Revenue Totals	\$168,965	\$178,821	\$86,846
Expenditures			
Personnel Services	\$4,246,274	\$4,285,442	\$4,295,482
Operating Expenditures	\$3,357,439	\$3,278,727	\$2,967,757
Capital Outlay	\$0	\$275,975	\$5,357
Expenditure Totals	\$7,603,713	\$7,840,144	\$7,268,596



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, PUBLIC WORKS DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$2,712,796	\$2,720,369	\$2,213,693	\$2,697,621
51202 - Salaries- Longevity	\$29,750	\$32,500	\$29,750	\$37,500
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$3,150
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$2,760
51401 - Overtime	\$34,562	\$11,000	\$19,175	\$20,497
52101 - FICA Taxes	\$200,968	\$202,051	\$163,751	\$211,629
52201 - Retirement Contributions	\$562,349	\$552,098	\$455,659	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$482,552
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$93,463
52301 - Life & Health Ins- Health	\$604,182	\$667,365	\$511,649	\$637,800
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$101,668	\$100,059	\$82,141	\$103,710
<b>PS - Personnel Services Totals</b>	<b>\$4,246,274</b>	<b>\$4,285,442</b>	<b>\$3,475,819</b>	<b>\$4,295,482</b>
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$0	\$0	\$0	\$0
53192 - Prof Svc- Hiring & Testing	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53410 - Other Svc- Park Ground Maint Cont	\$0	\$0	\$0	\$0
53419 - Other Svc- Janitorial Contracts	\$247,733	\$232,401	\$226,334	\$237,996
53423 - Other Svc- Agency Requirements	\$2,871	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$43,099	\$55,437	\$50,817	\$61,390
53427 - Other Svc- Discretionary&Conting.	\$290,500	\$184,650	\$154,689	\$150,000
53433 - Other Svc- Decorations	\$0	\$0	\$0	\$0
53437 - Other Svc- Tree Preservation Exp.	\$3,134	\$88,000	\$52,956	\$57,500
53492 - Other Svc- Trail Maintenance	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$21,055	\$23,300	\$17,869	\$22,000
54301 - Utility Services	\$715,292	\$794,560	\$613,498	\$793,835
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$487,055	\$497,296	\$439,727	\$504,757
54602 - Repairs&Maint- Lawn Maint. Stmwtr	\$0	\$0	\$0	\$0
54603 - Repairs&Maint- Landscaping	\$0	\$15,000	\$14,563	\$0
54604 - Repairs&Maint- Landscape Grant Ex	\$0	\$0	\$0	\$0
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54606 - Repairs&Maint- Building Maint Ext	(\$1,139)	\$0	\$0	\$0
54607 - Repairs&Maint- Radio Maintenance	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
54610 - Repairs&Maint- ROW Maint	\$0	\$0	\$0	\$0
54611 - Repairs&Maint- Street Light Maint.	\$238,088	\$70,000	\$70,000	\$61,446
54612 - Repairs&Maint- Stmwtr Maint Contr	\$0	\$0	\$0	\$0
54613 - Repairs&Maint- Contractual Maint.	\$810,093	\$890,303	\$787,544	\$681,463
54614 - Repairs&Maint- Drainage Rprs/Mnt	\$0	\$0	\$0	\$0
54616 - Repairs&Maint- Road Maintenance	\$0	\$0	\$0	\$0
54689 - Repairs&Maint- Parks Grnds Maint	\$0	\$0	\$0	\$0
54690 - Repairs&Maint- Parks Bldg Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$16,433	\$15,000	\$7,817	\$10,000
55201 - Oper Sup- Uniforms	\$23,846	\$26,900	\$22,200	\$24,000
55206 - Oper Sup- Tools & Materials	\$235,047	\$191,360	\$158,815	\$162,000

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL FUND, PUBLIC WORKS DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
55208 - Oper Sup- Emerg. Preparedness	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$101,122	\$103,420	\$102,672	\$132,370
55301 - Rd Maint&Sup- NPDES RQRD Maint-Rd	\$11,952	\$14,000	\$10,681	\$14,000
55302 - Rd Maint&Sup- Road Materials/Supplies	\$96,145	\$61,000	\$47,678	\$50,000
55501 - Training- Training & Education	\$15,115	\$16,100	\$6,447	\$5,000
<b>OE - Operating Expenditures Totals</b>	<b>\$3,357,439</b>	<b>\$3,278,727</b>	<b>\$2,784,308</b>	<b>\$2,967,757</b>
<u>CO - Capital Outlay</u>				
56313 - Infrast- Hiatus Road	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$179,000	\$130,851	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$5,357
56480 - Mach & Equip- Grants Expense	\$0	\$96,975	\$88,166	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$275,975</b>	<b>\$219,017</b>	<b>\$5,357</b>
<b>Expenditure Grand Totals:</b>	<b>\$7,603,713</b>	<b>\$7,840,144</b>	<b>\$6,479,144</b>	<b>\$7,268,596</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**PUBLIC WORKS DEPARTMENT, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$676,041	\$716,910	\$576,918	\$704,479
51202 - Salaries- Longevity	\$2,500	\$2,500	\$2,500	\$3,750
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$350
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$2,160
51401 - Overtime	\$0	\$371	\$0	\$0
52101 - FICA Taxes	\$49,759	\$53,395	\$42,835	\$54,740
52201 - Retirement Contributions	\$165,448	\$170,768	\$138,717	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$169,143
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$5,506
52301 - Life & Health Ins- Health	\$110,264	\$135,144	\$92,519	\$123,120
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$10,594	\$10,869	\$8,939	\$13,791
<b>PS - Personnel Services Totals</b>	<b>\$1,014,606</b>	<b>\$1,089,957</b>	<b>\$862,428</b>	<b>\$1,081,839</b>
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$0	\$0	\$0	\$0
53192 - Prof Svc- Hiring & Testing	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53423 - Other Svc- Agency Requirements	\$2,871	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$43,099	\$55,437	\$50,817	\$61,390
53427 - Other Svc- Discretionary&Conting.	\$290,500	\$184,650	\$154,689	\$150,000
53433 - Other Svc- Decorations	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$20,705	\$22,700	\$17,419	\$22,000
54301 - Utility Services	\$715,292	\$794,560	\$613,498	\$793,835
54601 - Repairs&Maint- Vehicle Usage	\$487,055	\$497,296	\$439,727	\$504,757
54602 - Repairs&Maint- Lawn Maint. Stmwtr	\$0	\$0	\$0	\$0
54611 - Repairs&Maint- Street Light Maint.	\$0	\$0	\$0	\$0
54612 - Repairs&Maint- Stmwtr Maint Contr	\$0	\$0	\$0	\$0
54614 - Repairs&Maint- Drainage Rprs/Mnt	\$0	\$0	\$0	\$0
54616 - Repairs&Maint- Road Maintenance	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$16,433	\$15,000	\$7,817	\$10,000
55201 - Oper Sup- Uniforms	\$23,846	\$26,900	\$22,200	\$24,000
55209 - Oper Sup- Fuel	\$101,122	\$103,420	\$102,672	\$132,370
55501 - Training- Training & Education	\$15,115	\$16,100	\$6,447	\$5,000
<b>OE - Operating Expenditures Totals</b>	<b>\$1,716,037</b>	<b>\$1,716,063</b>	<b>\$1,415,288</b>	<b>\$1,703,352</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$5,357
56480 - Mach & Equip- Grants Expense	\$0	\$96,975	\$88,166	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$96,975</b>	<b>\$88,166</b>	<b>\$5,357</b>
<b>Expenditure Grand Totals:</b>	<b>\$2,730,643</b>	<b>\$2,902,995</b>	<b>\$2,365,882</b>	<b>\$2,790,548</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
 PUBLIC WORKS DEPARTMENT, RIGHT OF WAY DIVISION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$577,300	\$518,022	\$430,205	\$503,123
51202 - Salaries- Longevity	\$6,750	\$7,250	\$6,750	\$8,250
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$1,150
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$4,541	\$2,845	\$2,296	\$6,499
52101 - FICA Taxes	\$42,280	\$39,051	\$31,990	\$39,707
52201 - Retirement Contributions	\$108,273	\$101,616	\$85,062	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$75,258
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$25,325
52301 - Life & Health Ins- Health	\$143,390	\$147,528	\$115,108	\$123,120
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$25,337	\$22,518	\$18,697	\$22,155
<b>PS - Personnel Services Totals</b>	<b>\$907,870</b>	<b>\$838,830</b>	<b>\$690,108</b>	<b>\$804,587</b>
<u>OE - Operating Expenditures</u>				
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53437 - Other Svc- Tree Preservation Exp.	\$3,134	\$88,000	\$52,956	\$57,500
54101 - Communications Services Expense	\$0	\$0	\$0	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54603 - Repairs&Maint- Landscaping	\$0	\$15,000	\$14,563	\$0
54604 - Repairs&Maint- Landscape Grant Ex	\$0	\$0	\$0	\$0
54607 - Repairs&Maint- Radio Maintenance	\$0	\$0	\$0	\$0
54610 - Repairs&Maint- ROW Maint	\$0	\$0	\$0	\$0
54611 - Repairs&Maint- Street Light Maint.	\$238,088	\$70,000	\$70,000	\$61,446
54613 - Repairs&Maint- Contractual Maint.	\$418,075	\$461,383	\$417,842	\$344,200
54616 - Repairs&Maint- Road Maintenance	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$0	\$0	\$0	\$0
55201 - Oper Sup- Uniforms	\$0	\$0	\$0	\$0
55206 - Oper Sup- Tools & Materials	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55301 - Rd Maint&Sup- NPDES RQRD Maint-Rd	\$11,952	\$14,000	\$10,681	\$14,000
55302 - Rd Maint&Sup- Road Materials/Supplies	\$96,145	\$61,000	\$47,678	\$50,000
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$767,393</b>	<b>\$709,383</b>	<b>\$613,720</b>	<b>\$527,146</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$88,000	\$82,104	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$88,000</b>	<b>\$82,104</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,675,263</b>	<b>\$1,636,213</b>	<b>\$1,385,932</b>	<b>\$1,331,733</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**PUBLIC WORKS DEPARTMENT, FACILITIES MAINTENANCE DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$511,626	\$557,590	\$444,301	\$577,321
51202 - Salaries- Longevity	\$8,500	\$9,000	\$8,500	\$11,500
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$450
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$8,924	\$3,445	\$5,771	\$6,499
52101 - FICA Taxes	\$36,936	\$40,151	\$31,808	\$45,578
52201 - Retirement Contributions	\$97,802	\$108,655	\$86,648	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$88,826
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$27,972
52301 - Life & Health Ins- Health	\$138,423	\$167,016	\$127,791	\$170,520
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$23,654	\$25,364	\$20,407	\$26,568
<b>PS - Personnel Services Totals</b>	<b>\$825,865</b>	<b>\$911,221</b>	<b>\$725,225</b>	<b>\$955,234</b>
<u>OE - Operating Expenditures</u>				
53419 - Other Svc- Janitorial Contracts	\$247,733	\$232,401	\$226,334	\$237,996
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$0	\$0	\$0	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54606 - Repairs&Maint- Building Maint Ext	(\$1,139)	\$0	\$0	\$0
54607 - Repairs&Maint- Radio Maintenance	\$0	\$0	\$0	\$0
54613 - Repairs&Maint- Contractual Maint.	\$60,666	\$123,242	\$71,132	\$79,960
55101 - Office Supply Expenses	\$0	\$0	\$0	\$0
55201 - Oper Sup- Uniforms	\$0	\$0	\$0	\$0
55206 - Oper Sup- Tools & Materials	\$145,709	\$109,270	\$85,871	\$80,000
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$452,969</b>	<b>\$464,913</b>	<b>\$383,337</b>	<b>\$397,956</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,278,834</b>	<b>\$1,376,134</b>	<b>\$1,108,562</b>	<b>\$1,353,190</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**PUBLIC WORKS DEPARTMENT, LANDSCAPE & IRRIGATION DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$947,829	\$927,847	\$762,269	\$912,698
51202 - Salaries- Longevity	\$12,000	\$13,750	\$12,000	\$14,000
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$1,200
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$600
51401 - Overtime	\$21,096	\$4,339	\$11,107	\$7,499
52101 - FICA Taxes	\$71,993	\$69,454	\$57,118	\$71,604
52201 - Retirement Contributions	\$190,826	\$171,059	\$145,232	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$149,325
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$34,660
52301 - Life & Health Ins- Health	\$212,105	\$217,677	\$176,231	\$221,040
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$42,083	\$41,308	\$34,099	\$41,196
<b>PS - Personnel Services Totals</b>	<b>\$1,497,933</b>	<b>\$1,445,434</b>	<b>\$1,198,058</b>	<b>\$1,453,822</b>
<u>OE - Operating Expenditures</u>				
53410 - Other Svc- Park Ground Maint Cont	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53492 - Other Svc- Trail Maintenance	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$350	\$600	\$450	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54607 - Repairs&Maint- Radio Maintenance	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
54613 - Repairs&Maint- Contractual Maint.	\$331,352	\$305,678	\$298,569	\$257,303
54689 - Repairs&Maint- Parks Grnds Maint	\$0	\$0	\$0	\$0
54690 - Repairs&Maint- Parks Bldg Maint	\$0	\$0	\$0	\$0
55201 - Oper Sup- Uniforms	\$0	\$0	\$0	\$0
55206 - Oper Sup- Tools & Materials	\$89,338	\$82,090	\$72,944	\$82,000
55208 - Oper Sup- Emerg. Preparedness	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$421,041</b>	<b>\$388,368</b>	<b>\$371,964</b>	<b>\$339,303</b>
<u>CO - Capital Outlay</u>				
56313 - Infrast- Hiatus Road	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$91,000	\$48,746	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$91,000</b>	<b>\$48,746</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,918,973</b>	<b>\$1,924,802</b>	<b>\$1,618,768</b>	<b>\$1,793,125</b>

## **FISCAL YEAR 2012**

### **Parks & Recreation Department**

#### **Mission**

To provide life enriching, diversified recreational programs, high quality park areas and facilities, courteous, helpful customer service and proactive improvement to meet future needs.

#### **FY 2012 Budget Highlights, Projects and Impact**

- The proposed FY12 Parks & Recreation General Fund budget is approximately \$3.5 million which is a decrease of \$39,863 (1.1%) compared to the FY11 budget of \$3.54 million.
- Operating and Capital Outlay Expenses were reduced by \$18,712 (1.5% decrease) from \$1,231,303 to \$1,212,591.
  - Significant Reductions Include: Contractual Services Sports - \$5,000; Vehicle Usage (eliminated two park ranger vehicles) \$14,862; Rentals & Leases \$15,000; and Capital Outlay \$41,480 (one time capital improvements from FY2011 have been completed and do not need to be budgeted in FY2012).
  - Significant Increases Include: Contractual Services Recreation (due to instructor payments for new revenue generating classes) \$20,000; Internal Charges \$6,240; Utility Services for electric and water \$37,845; Fuel \$3,150
- Personnel Expenses are decreasing by \$21,151. (.9% decrease) from \$2,312,842 to \$2,291,691. The departments Administrative Secretary retired. The position is being changed to a Part Time Secretary position based on an efficiency driven redistribution of office work among the remaining Secretary, (2) Clerk Typist II and new PT Secretary positions.
- Revenue is projected to decrease by \$18,230 (2%) from \$866,660 to \$848,430. This decrease is primarily being experienced in reduced revenues for youth sports, most likely attributable to the economic recession. New revenue generating programs for FY12 include Pine Island Multipurpose Center programs such as Mommy & Me, Dutch Culture, Sewing, and Sign Language. Total new revenue of \$21,230.

The proposed department budget will allow for uninterrupted continuance of current service levels. Staffing levels are sufficient to accommodate increased program participation that may occur as economic conditions improve.

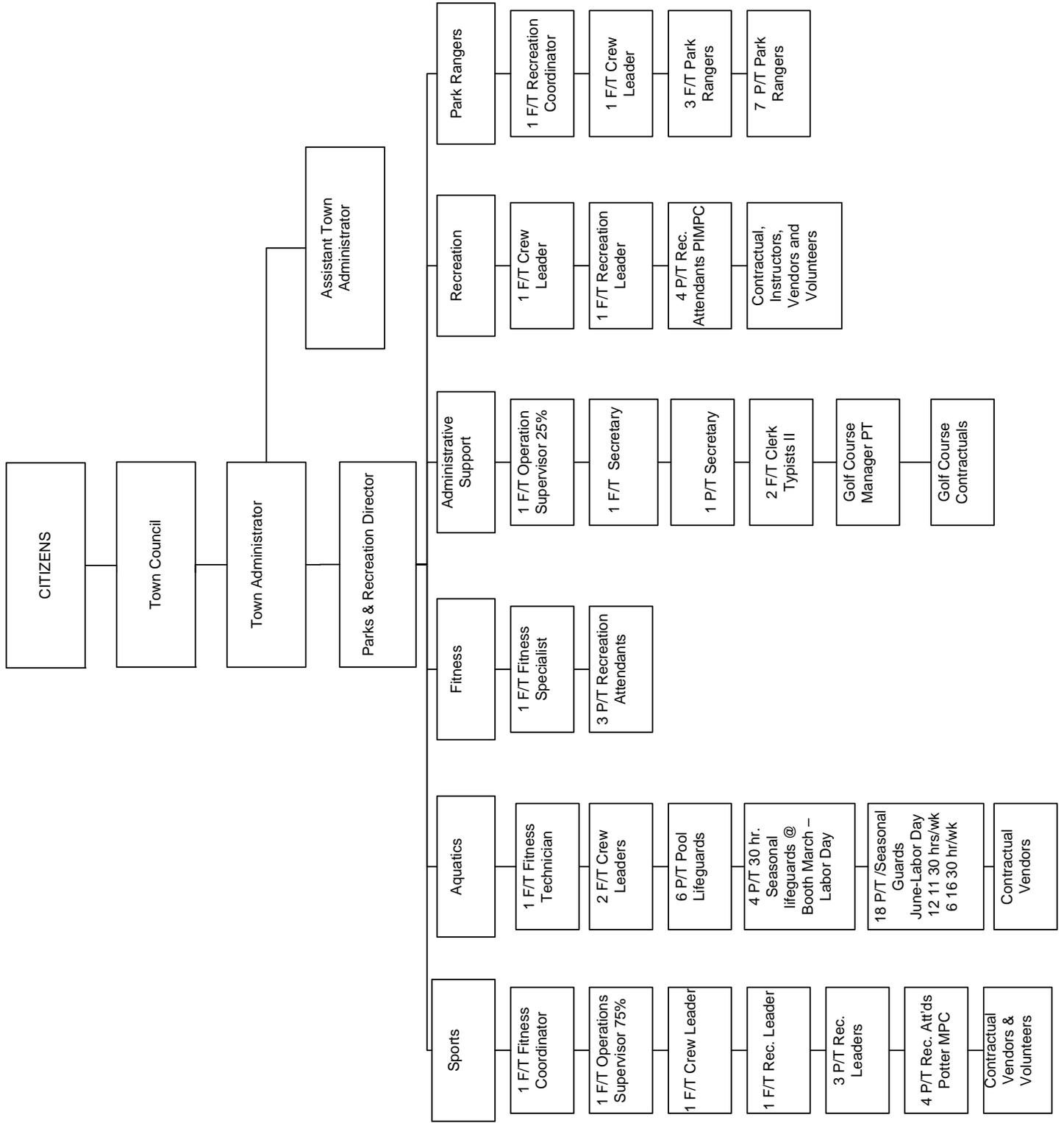
The proposed FY12 Golf Course Enterprise Fund budget is \$191,107. This budget includes \$68,007 Personnel Expense (Part Time Golf Course Manager for Management Services Contract Compliance) and \$123,100 for Operating Expenditures. The Projected Golf Course Enterprise Fund Revenue for FY12 is \$134,000.

## Staffing Levels

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
Administrative Secretary	1	1	0
Clerk Typist II	2	2	2
Crew Leader	5	5	5
Fitness Coordinator	1	1	1
Fitness Specialist	1	1	1
Fitness Technician	1	1	1
Golf Course Manager PT	0	0	1
Operations Supervisor	1	1	1
Park Ranger FT	4	4	3
Park Ranger PT	5	5	7
Parks & Recreation Director	1	1	1
Pool Lifeguard, BBR PT Seasonal	4	4	4
Pool Lifeguard, PT Regular	6	6	6
Pool Lifeguard, PT Seasonal	18	18	18
Recreation Attendant PT	11	11	11
Recreation Coordinator	1	1	1
Recreation Leader FT	2	2	2
Recreation Leader PT	3	3	3
Secretary	1	1	1
Secretary PT	0	0	1
Total Budgeted Positions	<u>68</u>	<u>68</u>	<u>70</u>

## Budget Summary

	<u>FY2010</u>	<u>FY2011</u>	<u>FY2012</u>
	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
Revenue			
Permits, Fees and Special Assessments	\$0	\$0	\$0
Intergovernmental	\$0	\$0	\$0
Charges for Services	\$546,578	\$633,610	\$610,030
Miscellaneous Revenues	\$144,175	\$233,050	\$238,400
Revenue Totals	<u>\$690,753</u>	<u>\$866,660</u>	<u>\$848,430</u>
Expenditures			
Personnel Services	\$2,320,627	\$2,312,842	\$2,291,691
Operating Expenditures	\$1,109,112	\$1,146,783	\$1,174,071
Capital Outlay	\$7,009	\$79,020	\$33,020
Grants and Aids	\$6,440	\$5,500	\$5,500
Expenditure Totals	<u>\$3,443,187</u>	<u>\$3,544,145</u>	<u>\$3,504,282</u>



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, PARKS & RECREATION DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$1,658,495	\$1,647,697	\$1,368,360	\$1,650,920
51202 - Salaries- Longevity	\$17,125	\$20,625	\$16,750	\$22,326
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$1,425
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,080
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$600
51401 - Overtime	\$51,127	\$40,964	\$37,917	\$38,249
52101 - FICA Taxes	\$129,796	\$128,409	\$106,665	\$131,401
52201 - Retirement Contributions	\$223,149	\$217,775	\$179,475	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$178,330
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$23,927
52301 - Life & Health Ins- Health	\$185,198	\$204,534	\$156,487	\$185,538
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$55,736	\$52,838	\$43,984	\$54,895
<b>PS - Personnel Services Totals</b>	<b>\$2,320,627</b>	<b>\$2,312,842</b>	<b>\$1,909,639</b>	<b>\$2,291,691</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53103 - Prof Svc- Special Projects	\$0	\$0	\$0	\$0
53192 - Prof Svc- Hiring & Testing	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$5,213	\$4,000	\$2,163	\$3,500
53411 - Other Svc- Contr Svc/Sports	\$56,748	\$47,025	\$45,464	\$42,000
53412 - Other Svc- Contr Svc/Recreation	\$64,623	\$66,750	\$71,738	\$86,617
53426 - Other Svc- Internal Charges TIMS	\$63,108	\$38,708	\$35,482	\$44,491
53436 - Other Svc- 5 on 5 Soccer Exp.	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$32,770	\$30,850	\$36,453	\$30,230
54301 - Utility Services	\$555,730	\$594,085	\$458,707	\$631,930
54401 - Rentals and Leases	\$800	\$16,000	\$200	\$1,000
54501 - Ins- Insurance Premiums	\$21,414	\$30,000	\$30,000	\$30,000
54601 - Repairs&Maint- Vehicle Usage	\$98,482	\$116,165	\$99,135	\$101,303
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54608 - Repairs&Maint- Equipment Maint	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
54613 - Repairs&Maint- Contractual Maint.	\$0	\$0	\$0	\$0
54689 - Repairs&Maint- Parks Grnds Maint	\$0	\$0	\$0	\$0
54690 - Repairs&Maint- Parks Bldg Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$16,133	\$12,900	\$9,963	\$12,000
55201 - Oper Sup- Uniforms	\$8,192	\$8,100	\$7,268	\$6,100
55205 - Oper Sup- Parks & Rec Supplies	\$51,219	\$45,000	\$45,009	\$44,500
55206 - Oper Sup- Tools & Materials	\$0	\$0	\$0	\$0
55207 - Oper Sup- Athletic Programs	\$96,352	\$100,000	\$99,915	\$100,000
55209 - Oper Sup- Fuel	\$34,935	\$34,700	\$28,080	\$37,850
55401 - Books, Publications, Memberships	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$3,393	\$2,500	\$1,213	\$2,550
<b>OE - Operating Expenditures Totals</b>	<b>\$1,109,112</b>	<b>\$1,146,783</b>	<b>\$970,791</b>	<b>\$1,174,071</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$4,156	\$74,500	\$61,688	\$19,500
56453 - Mach & Equip- Tech Equip & Maint.	\$2,853	\$4,520	\$2,856	\$13,520
56480 - Mach & Equip- Grants Expense	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$7,009</b>	<b>\$79,020</b>	<b>\$64,544</b>	<b>\$33,020</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL FUND, PARKS & RECREATION DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
58204 - Grants&Aids- Food Program Exp.	\$0	\$0	\$0	\$0
58205 - Grants&Aids- Scholarship Exp.	\$6,440	\$5,500	\$1,120	\$5,500
<b>GR - Grants and Aids Totals</b>	<b>\$6,440</b>	<b>\$5,500</b>	<b>\$1,120</b>	<b>\$5,500</b>
<b>Expenditure Grand Totals:</b>	<b>\$3,443,187</b>	<b>\$3,544,145</b>	<b>\$2,946,094</b>	<b>\$3,504,282</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**PARKS & RECREATION DEPARTMENT, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$289,502	\$273,399	\$232,028	\$239,584
51202 - Salaries- Longevity	\$3,750	\$4,500	\$3,750	\$3,950
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$100
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,080
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$674	\$1,988	\$588	\$748
52101 - FICA Taxes	\$21,410	\$20,763	\$17,534	\$19,009
52201 - Retirement Contributions	\$68,704	\$66,992	\$56,422	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$51,097
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$1,850
52301 - Life & Health Ins- Health	\$54,617	\$55,902	\$43,690	\$42,468
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$2,090	\$1,341	\$1,239	\$1,306
<b>PS - Personnel Services Totals</b>	<b>\$440,746</b>	<b>\$424,885</b>	<b>\$355,250</b>	<b>\$364,192</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53192 - Prof Svc- Hiring & Testing	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53411 - Other Svc- Contr Svc/Sports	\$0	\$0	\$0	\$0
53412 - Other Svc- Contr Svc/Recreation	\$10,730	\$9,250	\$5,548	\$7,725
53426 - Other Svc- Internal Charges TIMS	\$63,108	\$38,708	\$35,482	\$44,491
54101 - Communications Services Expense	\$8,144	\$3,100	\$4,853	\$3,200
54301 - Utility Services	\$47,189	\$46,720	\$44,560	\$52,955
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54689 - Repairs&Maint- Parks Grnds Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$7,223	\$5,000	\$4,251	\$5,000
55201 - Oper Sup- Uniforms	\$0	\$0	\$0	\$0
55205 - Oper Sup- Parks & Rec Supplies	\$0	\$0	\$0	\$0
55207 - Oper Sup- Athletic Programs	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$1,278	\$1,500	\$335	\$1,550
<b>OE - Operating Expenditures Totals</b>	<b>\$137,672</b>	<b>\$104,278</b>	<b>\$95,029</b>	<b>\$114,921</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$33,000	\$21,351	\$7,500
56453 - Mach & Equip- Tech Equip & Maint.	\$2,853	\$4,520	\$2,856	\$13,520
<b>CO - Capital Outlay Totals</b>	<b>\$2,853</b>	<b>\$37,520</b>	<b>\$24,207</b>	<b>\$21,020</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
 <b>Expenditure Grand Totals:</b>	 <b>\$581,271</b>	 <b>\$566,683</b>	 <b>\$474,485</b>	 <b>\$500,133</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**PARKS & RECREATION DEPARTMENT, SPORTS PROGRAMS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$330,869	\$335,083	\$275,298	\$344,091
51202 - Salaries- Longevity	\$5,500	\$6,625	\$5,500	\$7,063
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$250
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$2,805	\$4,004	\$547	\$4,000
52101 - FICA Taxes	\$25,604	\$25,824	\$21,005	\$27,188
52201 - Retirement Contributions	\$32,964	\$34,315	\$28,611	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$30,563
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$5,551
52301 - Life & Health Ins- Health	\$35,220	\$43,602	\$34,054	\$41,310
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$13,108	\$11,253	\$9,128	\$11,708
<b>PS - Personnel Services Totals</b>	<b>\$446,068</b>	<b>\$460,706</b>	<b>\$374,143</b>	<b>\$471,724</b>
<u>OE - Operating Expenditures</u>				
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53411 - Other Svc- Contr Svc/Sports	\$56,748	\$47,025	\$45,464	\$42,000
53412 - Other Svc- Contr Svc/Recreation	\$9,007	\$14,250	\$13,829	\$13,475
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53436 - Other Svc- 5 on 5 Soccer Exp.	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$14,230	\$13,450	\$16,966	\$13,440
54301 - Utility Services	\$292,466	\$304,270	\$234,154	\$327,435
54401 - Rentals and Leases	\$0	\$15,000	\$0	\$0
54501 - Ins- Insurance Premiums	\$21,414	\$30,000	\$30,000	\$30,000
54601 - Repairs&Maint- Vehicle Usage	\$20,681	\$17,425	\$14,870	\$13,676
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$1,096	\$1,400	\$459	\$1,000
55201 - Oper Sup- Uniforms	\$969	\$1,400	\$1,300	\$1,000
55205 - Oper Sup- Parks & Rec Supplies	\$0	\$0	\$0	\$0
55207 - Oper Sup- Athletic Programs	\$96,352	\$100,000	\$99,915	\$100,000
55209 - Oper Sup- Fuel	\$3,843	\$2,200	\$1,689	\$2,000
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$516,806</b>	<b>\$546,420</b>	<b>\$458,646</b>	<b>\$544,026</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>GR - Grants and Aids</u>				
58205 - Grants&Aids- Scholarship Exp.	\$6,440	\$5,500	\$1,120	\$5,500
<b>GR - Grants and Aids Totals</b>	<b>\$6,440</b>	<b>\$5,500</b>	<b>\$1,120</b>	<b>\$5,500</b>
<b>Expenditure Grand Totals:</b>	<b>\$969,315</b>	<b>\$1,012,626</b>	<b>\$833,908</b>	<b>\$1,021,250</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**PARKS & RECREATION DEPARTMENT, AQUATICS & FITNESS PROGRAMS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$492,887	\$498,239	\$404,682	\$521,442
51202 - Salaries- Longevity	\$750	\$1,750	\$750	\$2,500
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$10,133	\$5,740	\$7,059	\$4,750
52101 - FICA Taxes	\$37,940	\$38,264	\$31,034	\$40,448
52201 - Retirement Contributions	\$34,901	\$33,133	\$28,322	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$22,585
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$11,454
52301 - Life & Health Ins- Health	\$32,986	\$35,788	\$32,844	\$40,800
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$20,044	\$20,333	\$16,606	\$21,339
<b>PS - Personnel Services Totals</b>	<b>\$629,642</b>	<b>\$633,247</b>	<b>\$521,297</b>	<b>\$665,318</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$5,213	\$4,000	\$2,163	\$3,500
53411 - Other Svc- Contr Svc/Sports	\$0	\$0	\$0	\$0
53412 - Other Svc- Contr Svc/Recreation	\$13,615	\$14,250	\$18,044	\$21,750
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$4,286	\$3,800	\$4,136	\$3,820
54301 - Utility Services	\$108,614	\$125,545	\$94,941	\$132,515
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$5,909	\$3,485	\$2,974	\$7,598
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$1,794	\$1,500	\$1,237	\$1,000
55201 - Oper Sup- Uniforms	\$3,416	\$3,020	\$2,935	\$2,000
55205 - Oper Sup- Parks & Rec Supplies	\$45,508	\$40,000	\$40,560	\$40,000
55209 - Oper Sup- Fuel	\$1,397	\$1,500	\$1,049	\$1,200
55501 - Training- Training & Education	\$1,627	\$1,000	\$878	\$1,000
<b>OE - Operating Expenditures Totals</b>	<b>\$191,379</b>	<b>\$198,100</b>	<b>\$168,917</b>	<b>\$214,383</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$4,156	\$41,500	\$40,338	\$12,000
<b>CO - Capital Outlay Totals</b>	<b>\$4,156</b>	<b>\$41,500</b>	<b>\$40,338</b>	<b>\$12,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$825,177</b>	<b>\$872,847</b>	<b>\$730,551</b>	<b>\$891,701</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**PARKS & RECREATION DEPARTMENT, RECREATION & CULTURAL PROGRAMS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$166,410	\$164,435	\$130,640	\$159,623
51202 - Salaries- Longevity	\$1,500	\$1,875	\$1,125	\$2,188
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$325
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$1,801	\$2,073	\$1,401	\$1,750
52101 - FICA Taxes	\$13,062	\$12,943	\$10,243	\$12,536
52201 - Retirement Contributions	\$19,137	\$19,402	\$16,218	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$20,745
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$8,300	\$9,050	\$7,121	\$16,080
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$6,502	\$6,488	\$5,151	\$6,330
<b>PS - Personnel Services Totals</b>	<b>\$216,711</b>	<b>\$216,266</b>	<b>\$171,898</b>	<b>\$219,577</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53103 - Prof Svc- Special Projects	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$0
53412 - Other Svc- Contr Svc/Recreation	\$31,272	\$29,000	\$34,782	\$43,667
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$3,345	\$5,200	\$5,005	\$5,230
54301 - Utility Services	\$70,595	\$79,875	\$56,885	\$78,370
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$10,833	\$13,940	\$11,896	\$21,273
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$4,623	\$4,000	\$3,419	\$4,000
55201 - Oper Sup- Uniforms	\$700	\$680	\$857	\$600
55205 - Oper Sup- Parks & Rec Supplies	\$4,494	\$4,500	\$3,966	\$4,000
55209 - Oper Sup- Fuel	\$1,397	\$2,000	\$1,689	\$1,500
55501 - Training- Training & Education	\$488	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$127,746</b>	<b>\$139,195</b>	<b>\$118,498</b>	<b>\$158,640</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56480 - Mach & Equip- Grants Expense	\$0	\$0	\$0	\$0
CO - Capital Outlay Totals	\$0	\$0	\$0	\$0
<u>GR - Grants and Aids</u>				
58204 - Grants&Aids- Food Program Exp.	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$344,458</b>	<b>\$355,461</b>	<b>\$290,397</b>	<b>\$378,217</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**PARKS & RECREATION DEPARTMENT, PARK RANGER PROGRAM**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$378,827	\$376,541	\$325,712	\$386,180
51202 - Salaries- Longevity	\$5,625	\$5,875	\$5,625	\$6,625
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$750
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$600
51401 - Overtime	\$35,715	\$27,159	\$28,323	\$27,001
52101 - FICA Taxes	\$31,780	\$30,615	\$26,849	\$32,220
52201 - Retirement Contributions	\$67,444	\$63,933	\$49,902	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$53,340
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$5,072
52301 - Life & Health Ins- Health	\$54,075	\$60,192	\$38,779	\$44,880
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$13,992	\$13,423	\$11,860	\$14,212
<b>PS - Personnel Services Totals</b>	<b>\$587,459</b>	<b>\$577,738</b>	<b>\$487,051</b>	<b>\$570,880</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53103 - Prof Svc- Special Projects	\$0	\$0	\$0	\$0
53412 - Other Svc- Contr Svc/Recreation	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$2,766	\$5,300	\$5,494	\$4,540
54301 - Utility Services	\$36,867	\$37,675	\$28,186	\$40,655
54401 - Rentals and Leases	\$800	\$1,000	\$700	\$1,000
54601 - Repairs&Maint- Vehicle Usage	\$61,059	\$81,315	\$69,395	\$58,756
54605 - Repairs&Maint- Building Maint Int	\$0	\$0	\$0	\$0
54609 - Repairs&Maint- Parks Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$1,396	\$1,000	\$598	\$1,000
55201 - Oper Sup- Uniforms	\$3,106	\$3,000	\$2,873	\$2,500
55205 - Oper Sup- Parks & Rec Supplies	\$1,217	\$500	\$483	\$500
55209 - Oper Sup- Fuel	\$28,297	\$29,000	\$23,652	\$33,150
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$135,508</b>	<b>\$158,790</b>	<b>\$131,381</b>	<b>\$142,101</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
CO - Capital Outlay Totals	\$0	\$0	\$0	\$0
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$0	\$0	\$0	\$0
<b>GR - Grants and Aids Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$722,967</b>	<b>\$736,528</b>	<b>\$618,431</b>	<b>\$712,981</b>

## **FISCAL YEAR 2012**

### **Special Events and Cultural Arts Department**

#### **Mission**

The Special Events and Cultural Arts Department's mission is to promote an understanding and interest in creating, developing, and implementing a variety of diverse special and cultural events; as well as cultural classes and cooperative partnership programs with other not for profit groups that meet the cultural, social and physical needs of the community.

The Town has changed this Department's name, from Special Projects, to properly reflect the true function of this Department. Special Events and Cultural Arts Department offers year round and seasonal cultural activities, special events and festivals for the entire family. Theatrical stage productions are performed throughout the year at a small cost. The Bergeron Rodeo Grounds located in the historical western theme downtown district has served as Davie's main tourist attraction. This indoor/outdoor facility has been building and establishing itself as one of the up and coming multi-cultural locales in South Florida. Originally the center was established as a rodeo/horse arena, but as the need for more versatile activities increased, the arena expanded to meet the demands for other events like top name concert entertainers and family events such as: monster trucks, horse shows, dog shows, car shows, air boat shows, specialty shows and industrial shows.

#### **FY 2012 Budget Highlights, Projects and Impact**

There are no significant increases or decreases in this year's projected budget. Below is a list of the projects/services that will be initiated through out the fiscal year in the Town of Davie.

Special and Cultural Events	41 days of events
Cultural Community Theater	12 performances per year
School Partnership Programs	10 programs
Bergeron Rodeo Grounds Events	250 days of events
Dedications and Ceremonies	5-8 days of events

The impact of the above listed activities support leisure opportunities at little or no cost for the community. The Special Events and Cultural Arts Department has done its part the past several years to cut its budget to meet the needs and demands of other Town services.

Families enjoy leisure services, parks and family bonding experiences, which play a strong role in offering residents a release from their daily routines, a sense of purpose, sharing, and an opportunity to express their thoughts and feelings through participation.

The Special Events and Cultural Arts once again established creative ways to meet budget cap mandates without drastically hindering service opportunities. The department will depend largely on event sponsorships, teaming up with other not-for-profit organizations, and trading cost for in kind services.

The Bergeron Rodeo Grounds offers an average of 250 days of programs and cultural activities with an attendance of over 190,000 visitors per year.

- Special events offer an opportunity for the entire family to share a cultural experience.
- Orange Blossom Festival, Parade and Rodeo are a two day community heritage event that attracts over 25,000 locals and tourists.

- School Partnership Programs offer education experiences and share the event cost with the school board.
- Adult Community Theater will hold 12 performances this year and will attract over 5,000 thespians for theatrical experiences at reasonable ticket cost.
- Gives the Town the opportunity to dedicate a facility or street to the memory of an outstanding resident. It also allows the Town to showcase a new facility or service to its' residents.

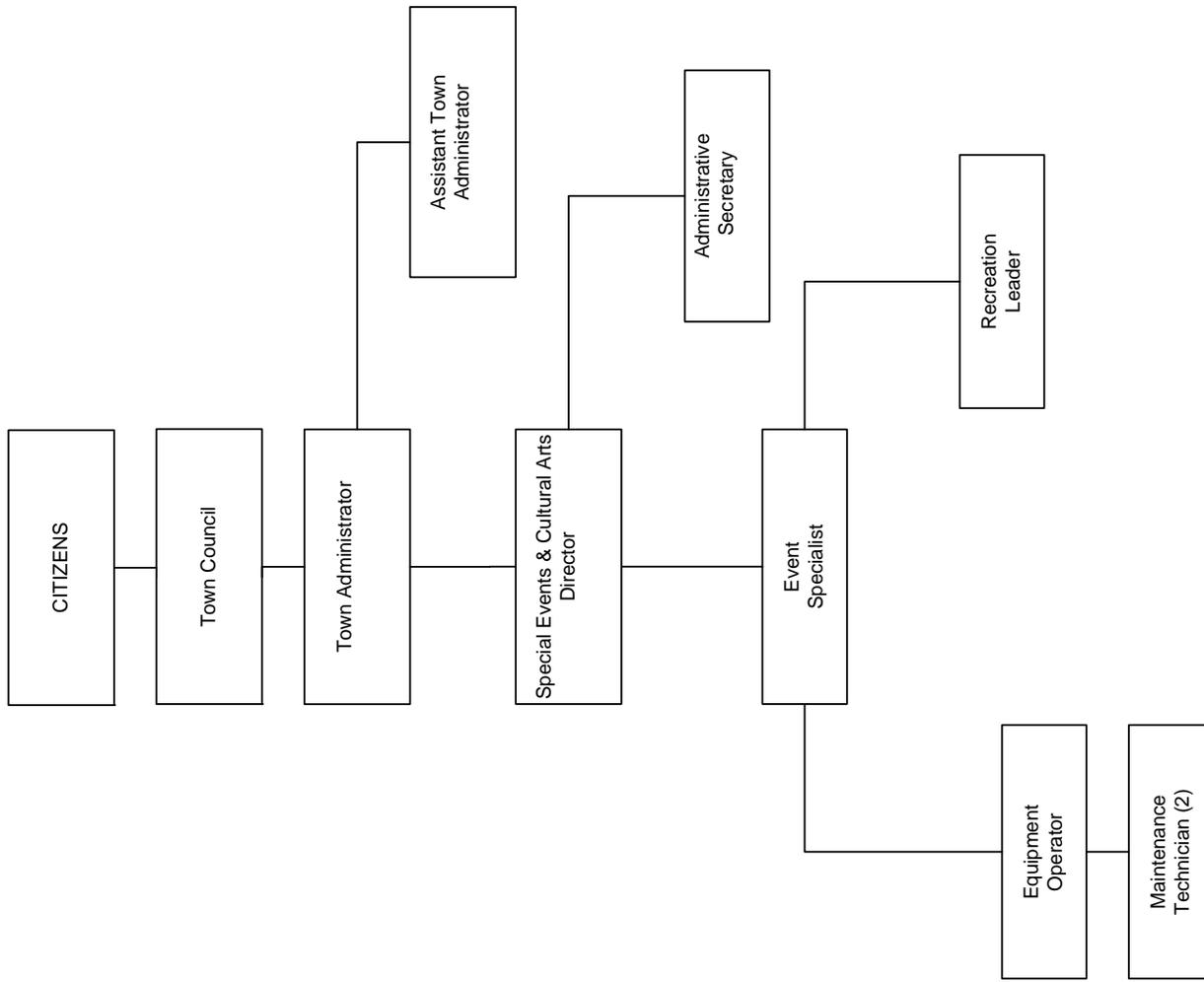
### **Staffing Levels**

	FY 2010	FY 2011	FY 2012
Administrative Secretary	1	1	1
Equipment Operator	1	1	1
Events Specialist	1	1	1
Maintenance Technician	2	2	2
Recreation Leader	1	1	1
Special Projects Director	1	1	1
Total Budgeted Positions	7	7	7

### **Budget Summary**

	FY 2010 Actual	FY 2011 Original Budget	FY 2012 Budget
Revenue			
Permits, Fees, Special Assessments	\$15,039	\$14,000	\$8,000
Charges for Services	\$22,101	\$23,910	\$29,910
Miscellaneous Revenues	\$189,105	\$188,510	\$164,750
Revenue Totals	\$226,245	\$226,420	\$202,660
Expenditures			
Personnel Services	\$549,804	\$557,099	\$554,557
Operating Expenditures	\$273,128	\$249,753	\$273,554
Capital Outlay	\$317	\$4,100	\$6,779
Expenditure Totals	\$823,248	\$810,952	\$834,890

Special Events and Cultural Arts Department  
FY2011/12



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, SPECIAL EVENTS & CULTURAL ARTS DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$367,374	\$365,691	\$307,068	\$369,004
51202 - Salaries- Longevity	\$5,000	\$5,500	\$5,000	\$6,250
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$2,027	\$5,036	\$2,684	\$0
52101 - FICA Taxes	\$26,612	\$28,946	\$23,210	\$29,018
52201 - Retirement Contributions	\$70,954	\$62,012	\$60,243	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$54,042
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$19,023
52301 - Life & Health Ins- Health	\$70,588	\$82,608	\$54,972	\$64,920
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$7,250	\$7,306	\$6,135	\$7,500
<b>PS - Personnel Services Totals</b>	<b>\$549,804</b>	<b>\$557,099</b>	<b>\$459,311</b>	<b>\$554,557</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53103 - Prof Svc- Special Projects	\$139,547	\$121,575	\$90,584	\$134,475
53191 - Prof Svc- Temp Pers. Svcs	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$5,088	\$6,000	\$4,567	\$7,000
53412 - Other Svc- Contr Svc/Recreation	\$0	\$0	\$42	\$0
53413 - Oper. Svc- Arena Exp.	\$35,699	\$25,000	\$15,677	\$44,362
53426 - Other Svc- Internal Charges TIMS	\$13,853	\$10,483	\$9,609	\$13,621
54101 - Communications Services Expense	\$2,533	\$7,000	\$1,910	\$5,000
54301 - Utility Services	\$31,410	\$40,885	\$25,276	\$31,460
54601 - Repairs&Maint- Vehicle Usage	\$31,228	\$25,458	\$23,617	\$26,718
55101 - Office Supply Expenses	\$10,920	\$7,315	\$2,499	\$7,315
55201 - Oper Sup- Uniforms	\$767	\$755	\$0	\$793
55205 - Oper Sup- Parks & Rec Supplies	\$0	\$0	\$0	\$0
55209 - Oper Sup- Fuel	\$2,083	\$3,430	\$2,231	\$2,810
55501 - Training- Training & Education	\$0	\$1,852	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$273,128</b>	<b>\$249,753</b>	<b>\$176,013</b>	<b>\$273,554</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$3,800	\$0	\$3,800
56453 - Mach & Equip- Tech Equip & Maint.	\$317	\$300	\$0	\$2,979
<b>CO - Capital Outlay Totals</b>	<b>\$317</b>	<b>\$4,100</b>	<b>\$0</b>	<b>\$6,779</b>
<b>Expenditure Grand Totals:</b>	<b>\$823,248</b>	<b>\$810,952</b>	<b>\$635,324</b>	<b>\$834,890</b>

**FISCAL YEAR 2012**  
**Human Resources Department**

**Mission**

The Mission of the Human Resources Department is to create and maintain a highly skilled and motivated workforce for the Town of Davie by hiring and retaining quality personnel while ensuring all employees are treated fairly and equitably in accordance with all applicable policies, rules, and regulations.

**FY 2012 Budget Highlights, Projects and Impact**

As we plan for the 2011/2012 Fiscal Year, the Human Resources Department will continue its focus on controlling costs related to medical expenses for both health insurance and workers compensation as well as other controllable costs Town wide. In order to meet our budget cap, all operational line items were reviewed and reductions were implemented wherever possible in order to reduce our overall budget. Reductions included expenses related to recruitment and hiring, which we anticipate will be lower in FY 2012, as well as in areas such as training and education, where we will look at less expensive alternatives in order to achieve mandatory training requirements.

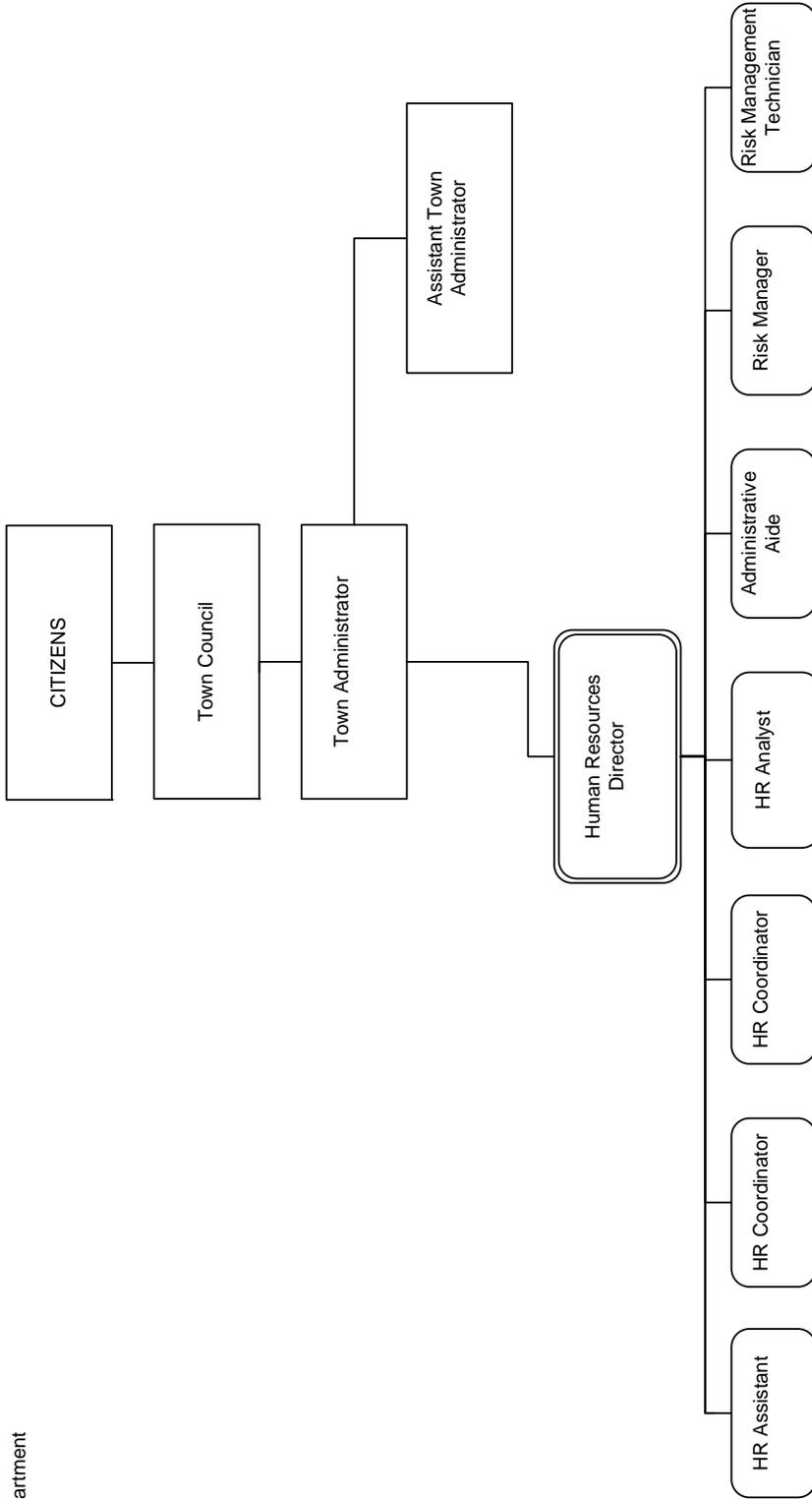
Human Resources remains committed to ensuring that all employees are paid fairly and equitably and the Town of Davie continues to offer a competitive benefits plan in order to attract and retain the most qualified, competent individuals. Despite the difficult economic times, maintaining employee morale must also continue to be one of the Human Resources Department's most important priorities. We will continue to implement a Town-wide wellness program, which we anticipate will improve overall employee health, thereby lowering our health care costs, sick leave and absenteeism. Funds for this program had to be decreased for FY2012 due to budgetary constraints; however, the program will continue at a lower level and cost. We also will continue to focus on Town-wide safety programs. These programs have the goals of improving employee and public safety, reducing on-the-job injuries, and reducing our worker's compensation and other insurance costs.

**Staffing Levels**

	FY 2010	FY 2011	FY 2012
Administrative Aide	1	1	1
Human Resource Analyst	1	1	1
HR Assistant	1	1	1
HR Coordinator	2	2	2
HR Director	1	1	1
HR Technician	1	0	0
Risk Management Technician	0	1	1
Risk Manager	1	1	1
Total Budgeted Positions	8	8	8

**Budget Summary**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>
Revenue			
Charges for Services	\$16,220	\$50,000	\$50,000
Revenue Totals	\$16,220	\$50,000	\$50,000
Expenditures			
Personnel Services	\$566,860	\$670,160	\$633,259
Operating Expenditures	\$1,289,682	\$1,397,674	\$1,384,438
Capital Outlay	\$11,977	\$57,000	\$62,884
Expenditure Totals	\$1,868,519	\$2,124,834	\$2,080,581



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, HUMAN RESOURCES DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$359,064	\$366,180	\$308,043	\$361,832
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$100
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$3,360
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,860
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$25,856	\$28,520	\$22,353	\$27,913
52201 - Retirement Contributions	\$87,798	\$90,378	\$77,041	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$93,073
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$48,505	\$62,386	\$46,684	\$64,596
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$1,007	\$1,025	\$833	\$1,023
<b>PS - Personnel Services Totals</b>	<b>\$522,229</b>	<b>\$548,489</b>	<b>\$454,954</b>	<b>\$553,757</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$3,576	\$8,000	\$1,350	\$40,000
53107 - Prof Svc- Other Professional Svcs	\$50,488	\$91,000	\$99,506	\$84,500
53401 - Other Svc- Contractual Services	\$22,192	\$28,500	\$26,529	\$22,000
53405 - Other Svc- Legal Advertising	\$0	\$0	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$32,171	\$34,004	\$31,170	\$30,848
54101 - Communications Services Expense	\$7,005	\$7,000	\$5,551	\$9,000
54301 - Utility Services	\$336	\$350	\$300	\$390
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$11,192	\$16,200	\$7,007	\$16,200
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$6,600	\$11,500	\$8,831	\$9,000
<b>OE - Operating Expenditures Totals</b>	<b>\$133,559</b>	<b>\$196,554</b>	<b>\$180,245</b>	<b>\$211,938</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$6,844	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$4,085	\$7,000	\$0	\$12,884
<b>CO - Capital Outlay Totals</b>	<b>\$10,929</b>	<b>\$7,000</b>	<b>\$0</b>	<b>\$12,884</b>
<b>Expenditure Grand Totals:</b>	<b>\$666,717</b>	<b>\$752,043</b>	<b>\$635,199</b>	<b>\$778,579</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, RISK MANAGEMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$20,886	\$48,695	\$40,079	\$48,083
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$50
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$480
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$300
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$1,542	\$4,063	\$3,002	\$3,717
52201 - Retirement Contributions	\$5,124	\$12,019	\$10,040	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$12,400
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$3,821	\$6,758	\$5,656	\$9,336
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$58	\$136	\$108	\$136
52500 - Unemployment Compensation	\$13,200	\$50,000	\$0	\$5,000
<b>PS - Personnel Services Totals</b>	<b>\$44,631</b>	<b>\$121,671</b>	<b>\$58,886</b>	<b>\$79,502</b>
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$0	\$0	\$0	\$3,000
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$60	\$120	\$219	\$500
54301 - Utility Services	\$0	\$0	\$0	\$0
54501 - Ins- Insurance Premiums	\$1,156,063	\$1,201,000	\$849,727	\$1,160,000
55101 - Office Supply Expenses	\$0	\$0	\$0	\$4,000
55501 - Training- Training & Education	\$0	\$0	\$0	\$5,000
<b>OE - Operating Expenditures Totals</b>	<b>\$1,156,123</b>	<b>\$1,201,120</b>	<b>\$849,946</b>	<b>\$1,172,500</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$1,048	\$50,000	\$20,821	\$50,000
<b>CO - Capital Outlay Totals</b>	<b>\$1,048</b>	<b>\$50,000</b>	<b>\$20,821</b>	<b>\$50,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,201,802</b>	<b>\$1,372,791</b>	<b>\$929,653</b>	<b>\$1,302,002</b>

## **FISCAL YEAR 2012**

### **Budget & Finance Department**

#### **Mission**

To develop and implement strategic plans to enhance, safeguard, and use the financial resources of the Town of Davie and to provide accurate and timely financial information regarding the same to the public, Town Council, outside agencies, and other Town staff as requested and appropriate.

#### **FY 2012 Budget Highlights, Projects and Impact**

FY 2012 promises to be another busy and productive year for the Budget and Finance Department. In an attempt to meet the budget cap established for FY 2012, the department continued to cut into its operational expenses. The Department does not currently have any vacancies and continues to maximize productivity with limited resources. The Department did increase the anticipated rebate revenue from SunTrust for the credit card program.

Administration strongly believes the Town needs assistance related to Budget and Inventory controls. Therefore, Administration has approved adding two part-time positions to the Budget and Finance Department - a Budget Assistant and a Fixed Assets Manager (an inventory function, not an accounting function). The need for the approved additional employees is demonstrated by the Department's recently completed projects, upcoming projects and everyday duties, some of which are listed below:

1. Several years ago, the Town fell behind in completing the external audits and the Comprehensive Annual Financial Report. The main reason was due to the amount of time and resources spent on the criminal investigation and case against the ex-Town Administrator. We will continue to make progress in issuing a timely Comprehensive Annual Financial Report and to work closely with our external auditors.
2. The Town is currently converting to a new software system called New World Systems. This has been a very time consuming project and will not be completed until FY 2012. Our Department has been intricately involved in the system's setup and data conversion, and will continue to work closely with New World Systems and TIMS to try and ensure a smooth transition.
3. Although the FY 2011 Budget process appeared to have gone very smoothly, a significant amount of work went into making that happen. Although our Department has a very strong understanding of and grasp as to what to anticipate for the upcoming budget year, there is little planning or forecasting done beyond the one year. The only reason for this deficiency is the lack of staffing dedicated to the Budget Process.
4. In an attempt to reduce FY 2011 expenditures, our Department has assisted the Town Administrator's Office in closely monitoring expenses. Some of those specific tasks include, but are not limited to, assisting with the hiring freeze, eliminating non-essential travel and closely reviewing all types of purchase orders. This will likely be repeated for FY 2012.
5. Our Department also developed the Town's first cost allocation plan. This plan allows the General Fund to recoup expenses that it incurs by providing support services to self-sustaining functions (i.e. building, engineering and the Community Redevelopment Agency). This methodology will be first reflected in the FY 2012 Budget, and is in addition to the expenses that the Town already similarly recoups from the Water and Sewer Fund.

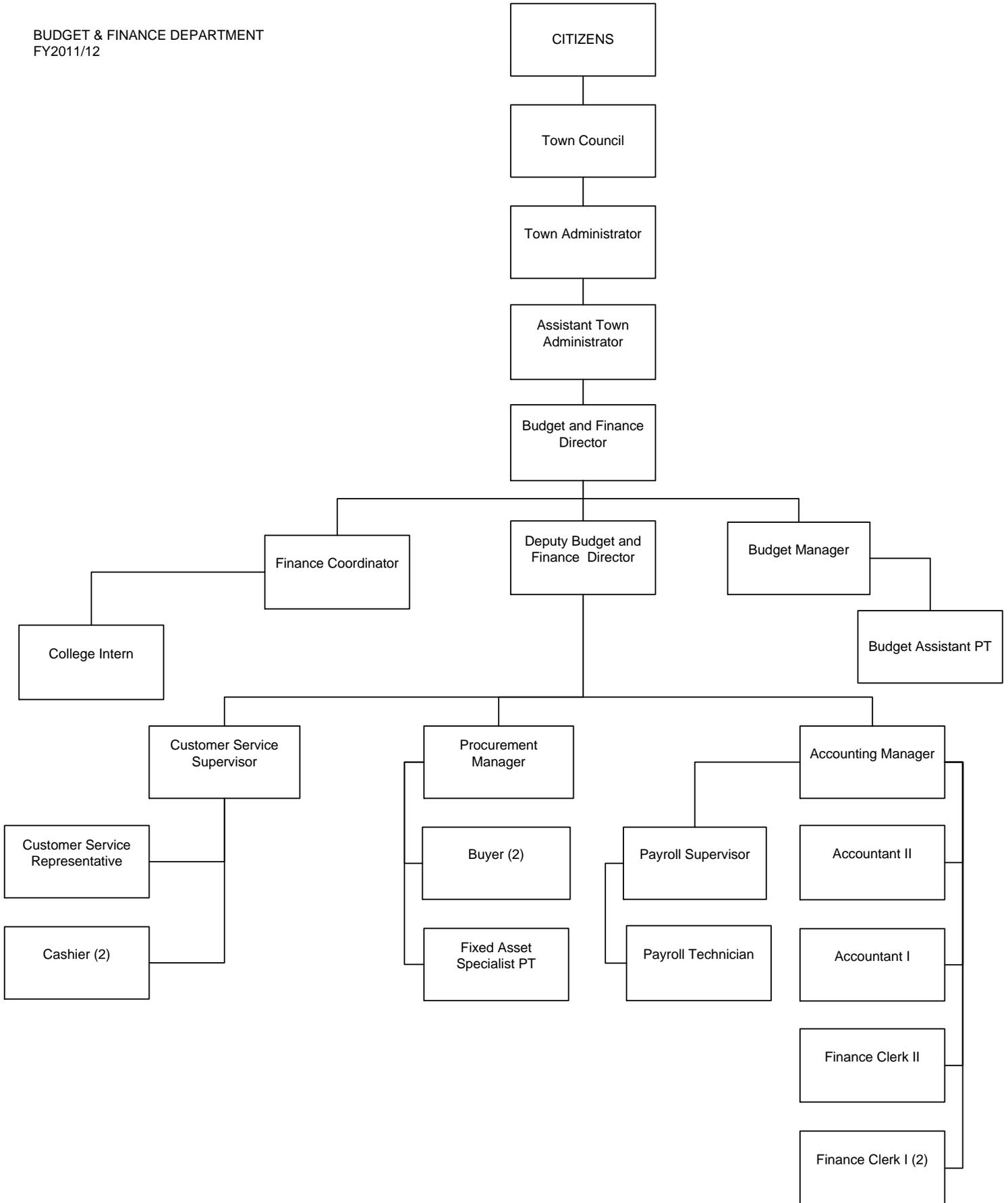
6. The Town received an increased Bond Rating from Standard and Poor's (S&P) Rating Services (from A+ to AA-) while Fitch affirmed the Town's current Bond Rating (AA-). Both companies indicated that the Town's Rating Outlook is Stable. The Bond rating is an opinion of the Bond issuer's (Town of Davie) general creditworthiness. These strong bond ratings give our bondholders continued confidence that the Town will meet its bond obligations and should assist the Town's ability to obtain better rates when it issues additional bonds in FY 2011 and FY 2012.
7. The Town issued over \$46 million in Water and Sewer Bonds in August 2010. The Town will have an additional Water and Sewer Bond issuance for the new plants anticipated for Fall 2011 and again in September 2012. The financial impact will hopefully be offset by the anticipated system growth and approved rate increases. An additional Accounting position would help track this project as it relates to fixed assets and arbitrage.
8. Our Department finalized and received approval from the Town Administrator's Office of the Town's first approved Purchasing Manual. Purchasing covers such an array of topics that updates are anticipated to the Purchasing Manual in FY2012. Our Department will work closely with the new Town Administrator, Assistant Town Administrator and Council to make improvements to the Manual. The only financial impact of this project has been the time spent on the Purchasing Manual by Town employees (mostly Budget and Finance Department).

### **Staffing Levels**

	FY 2010	FY 2011	FY 2012
Accountant I	1	1	1
Accountant II	1	1	1
Accounting Manager	1	1	1
Administrative Aide	1	0	0
Budget & Finance Director	1	1	1
Budget Assistant PT	0	0	1
Budget Manager	1	1	1
Buyer	2	2	2
Cashier/Receptionist	2	2	2
Clerk Customer Relations I	1	1	1
College Intern	0	1	1
Customer Relations Supervisor	1	1	1
Deputy Budget & Finance Dir.	1	1	1
Finance Clerk I	2	2	2
Finance Clerk II	1	1	1
Finance Coordinator	0	1	1
Fixed Asset Specialist PT	0	0	1
Payroll Assistant	1	0	0
Payroll Supervisor	0	1	1
Payroll Technician	1	1	1
Permit Clerk	1	0	0
Procurement Manager	1	1	1
Total Budgeted Positions	20	20	22

## **Budget Summary**

	<b>FY 2010 Actual</b>	<b>FY 2011 Original Budget</b>	<b>FY 2012 Budget</b>
<b>Revenue</b>			
Charges for Services	\$61,821	\$55,500	\$75,291
Revenue Totals	\$61,821	\$55,500	\$75,291
<b>Expenditures</b>			
Personnel Services	\$1,163,512	\$1,189,002	\$1,436,427
Operating Expenditures	\$98,139	\$95,626	\$84,752
Capital Outlay	\$11,530	\$0	\$0
Expenditure Totals	\$1,273,180	\$1,284,628	\$1,521,179



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, BUDGET & FINANCE DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$783,177	\$792,727	\$574,275	\$969,966
51202 - Salaries- Longevity	\$8,466	\$10,860	\$10,600	\$11,700
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$1,450
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$840
51401 - Overtime	\$64	\$0	\$0	\$0
52101 - FICA Taxes	\$58,450	\$59,052	\$42,632	\$74,756
52201 - Retirement Contributions	\$186,719	\$186,403	\$137,083	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$214,166
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$9,757
52301 - Life & Health Ins- Health	\$124,375	\$137,713	\$96,470	\$146,232
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$2,260	\$2,247	\$1,636	\$2,760
<b>PS - Personnel Services Totals</b>	<b>\$1,163,512</b>	<b>\$1,189,002</b>	<b>\$862,695</b>	<b>\$1,436,427</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53112 - Prof Svc- 457 Plan Admn Fees	\$1,300	\$1,300	\$975	\$1,300
53401 - Other Svc- Contractual Services	\$1,000	\$2,500	\$1,050	\$1,500
53405 - Other Svc- Legal Advertising	\$1,989	\$2,000	\$2,000	\$2,000
53426 - Other Svc- Internal Charges TIMS	\$71,793	\$55,988	\$46,657	\$50,317
53435 - Other Svc- Improper P.O. Fees	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$5,629	\$7,652	\$3,754	\$6,500
54301 - Utility Services	\$336	\$640	\$486	\$715
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$10,734	\$18,046	\$8,577	\$15,500
55501 - Training- Training & Education	\$5,359	\$7,500	\$3,868	\$6,920
<b>OE - Operating Expenditures Totals</b>	<b>\$98,139</b>	<b>\$95,626</b>	<b>\$67,367</b>	<b>\$84,752</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$11,530	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$11,530</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,273,180</b>	<b>\$1,284,628</b>	<b>\$930,063</b>	<b>\$1,521,179</b>

## FISCAL YEAR 2012 Town Clerk's Office

### Mission

We pledge to provide the highest degree of excellence and professional commitment to ensure the services and products provided are recognized by the citizens, Council and co-workers as being superior in our field. We also pledge to provide high quality customer service in a timely manner to Council, the general public, co-workers, and other governmental agencies.

### FY 2012 Budget Highlights, Projects and Impact

Fiscal Year 2012 figures to be another challenging year for municipal governments throughout the state, and more specifically here at the Town. With revenue projections continuing to slide downward, our Department was directed to cut our expenses and have a budget that could not exceed \$650,455. This figure represents a 4.5% reduction from FY 2011. Because of an increase in projected revenue due mainly to a high volume of lien requests processed by the Department, our maximum budget cap was increased to \$685,455. Unfortunately, even with the increase, we cannot meet this cap under current conditions. This is due in large part to the cost for elections which the Town will bear the full cost of in 2012. We have projected election expenses at \$122,000 for FY 2012. As such, the total expenditures projected for the Town Clerk's Office in FY 2012 is \$796,487.

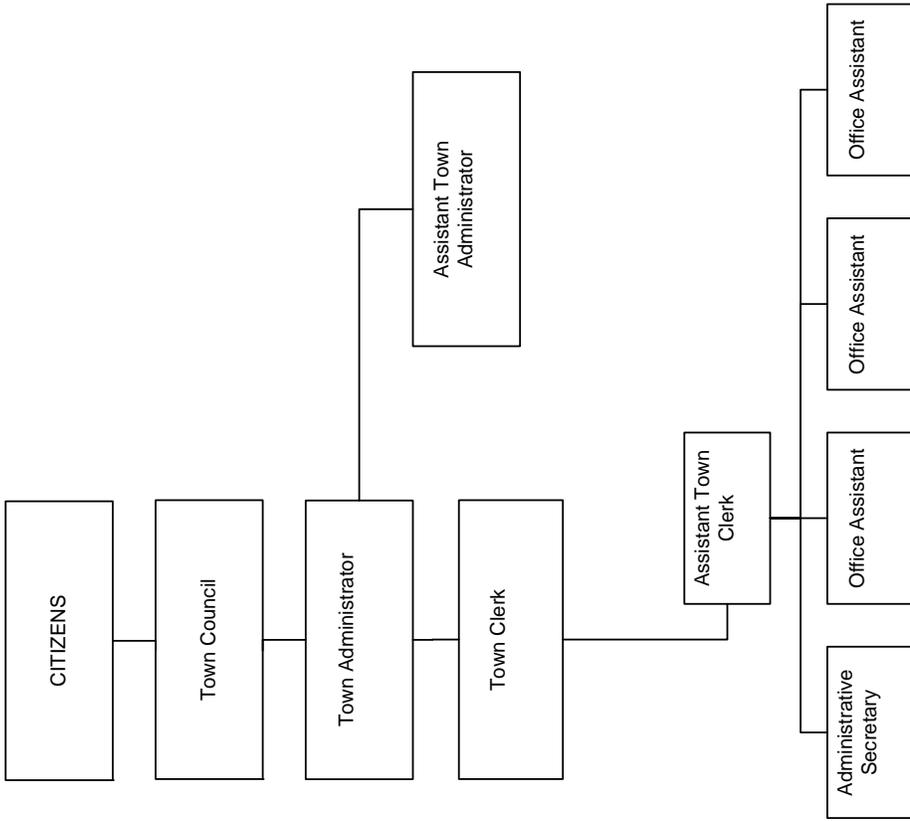
The programs included in the budget are either statutorily required, or directed by the Town Charter or the Town Council. These programs are essential, and therefore, cannot be eliminated. Staff worked hard to find reductions where possible with most operating line items either being reduced or remaining very close to FY 2011 levels.

### Staffing Levels

	FY 2010	FY 2011	FY 2012
Administrative Secretary	1	1	1
Assistant Town Clerk	1	1	1
Office Assistant	3	3	3
Town Clerk	1	1	1
Total Budgeted Positions	6	6	6

### Budget Summary

	FY2010 Actual	FY2011 Original Budget	FY2012 Budget
Revenue			
Charges for Services	\$111,713	\$70,000	\$105,000
Revenue Totals	\$111,713	\$70,000	\$105,000
Expenditures			
Personnel Services	\$512,573	\$521,136	\$541,857
Operating Expenditures	\$205,141	\$158,838	\$253,130
Capital Outlay	\$815	\$1,235	\$1,500
Expenditure Totals	\$718,529	\$681,209	\$796,487



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, TOWN CLERK DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$346,061	\$347,255	\$289,500	\$352,131
51202 - Salaries- Longevity	\$3,000	\$3,500	\$3,000	\$3,750
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,200
51401 - Overtime	\$2,279	\$3,555	\$1,482	\$2,000
52101 - FICA Taxes	\$26,461	\$26,599	\$22,299	\$27,837
52201 - Retirement Contributions	\$86,292	\$86,565	\$73,801	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$92,243
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$47,510	\$52,684	\$46,090	\$56,880
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$970	\$978	\$824	\$1,016
<b>PS - Personnel Services Totals</b>	<b>\$512,573</b>	<b>\$521,136</b>	<b>\$436,997</b>	<b>\$541,857</b>
<u>OE - Operating Expenditures</u>				
53401 - Other Svc- Contractual Services	\$22,604	\$31,400	\$24,130	\$24,040
53402 - Other Svc- Election Expense	\$83,323	\$0	\$0	\$122,000
53405 - Other Svc- Legal Advertising	\$22,262	\$32,000	\$19,117	\$25,000
53426 - Other Svc- Internal Charges TIMS	\$26,167	\$28,670	\$26,281	\$27,434
54101 - Communications Services Expense	\$6,983	\$7,560	\$5,355	\$6,036
54301 - Utility Services	\$863	\$945	\$777	\$1,025
54601 - Repairs&Maint- Vehicle Usage	\$6,646	\$7,172	\$5,909	\$0
55101 - Office Supply Expenses	\$25,378	\$35,466	\$17,303	\$35,000
55209 - Oper Sup- Fuel	\$2,620	\$3,035	\$2,716	\$0
55213 - Oper Sup- Code Supplements	\$3,065	\$6,000	\$4,502	\$6,000
55501 - Training- Training & Education	\$5,229	\$6,590	\$3,766	\$6,595
<b>OE - Operating Expenditures Totals</b>	<b>\$205,141</b>	<b>\$158,838</b>	<b>\$109,856</b>	<b>\$253,130</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$815	\$1,235	\$0	\$1,500
<b>CO - Capital Outlay Totals</b>	<b>\$815</b>	<b>\$1,235</b>	<b>\$0</b>	<b>\$1,500</b>
<b>Expenditure Grand Totals:</b>	<b>\$718,529</b>	<b>\$681,209</b>	<b>\$546,853</b>	<b>\$796,487</b>

## **FISCAL YEAR 2012**

### **Housing and Community Development**

#### **Mission**

The mission of the Housing and Community Development Department is to develop and administer programs, activities, and policies that assist in the creation of economically viable and sustainable neighborhoods using a holistic approach of neighborhood revitalization, housing assistance, and community development projects that build or expand infrastructure; upgrade public facilities; upgrade the existing housing stock; expand homeownership opportunities and affordable rental housing; and promote economic development.

#### **FY 2012 Budget Highlights, Projects and Impact**

In order to meet the required budgetary cap and avoid any employee layoffs, the H&CD Department had to increase the amount of personnel costs charged to its grant resources. Over the past three years, the department has had to significantly reduce its staffing levels (Neighborhood Revitalization Program Coordinator in FY 2009/10 and its Office Supervisor position became a part time Secretary in FY 2010/11). As a result, the Department is unable to withstand any future workforce reductions without significantly decreasing our level of service and jeopardizing the efficient administration of our core services.

In FY 2012 the H&CD Department will:

- Continue to operate the Town's Community Development Block Grant (CDBG) Programs totaling \$1,453,065 to undertake a number of capital improvement projects including the construction of the gymnasium at the Rick and Rita Case Boys and Girls Club and its other public service programs (sewer connection program, emergency assistance/homelessness prevention, homebuyer counseling, transportation, youth scholarship program, etc).
- Continue to coordinate the administration of Town's Neighborhood Stabilization Programs totaling \$1,791,050 to acquire and rehabilitate foreclosed or abandoned properties in Davie.
- Finalize the administration of the first round of Disaster Recovery Initiative Programs totaling \$692,000 and continuing the administering of \$2,830,000 in supplemental DRI funds for a home hardening program.
- Continue to provide homeownership opportunities to first-time homebuyers through the Town's HOME program in partnership with Broward County and prepare residents to become homebuyers through the Town's H2H Homebuyer's Club.
- Continue to manage and expand the level of programs and services provided at the Town's Neighborhood Service Center.
- Work with the Town's Economic Development Manager to implement some small business/micro-enterprise development initiatives.
- Continue to work with the Grants Coordinator to secure additional grant funds.

## Staffing Levels

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
Assistant to Department Director	1	1	1
Housing & Community Dev. Dir.	1	1	1
Neighborhood Resource Spec	2	2	2
Office Supervisor	1	0	0
Program Manager PT	0	0	1
Programs Specialist	1	1	1
Programs Specialist PT	0	0	2
Secretary PT	0	1	1
Housing Specialist	0	0	0
Total Budgeted Positions	<u>6</u>	<u>6</u>	<u>9</u>

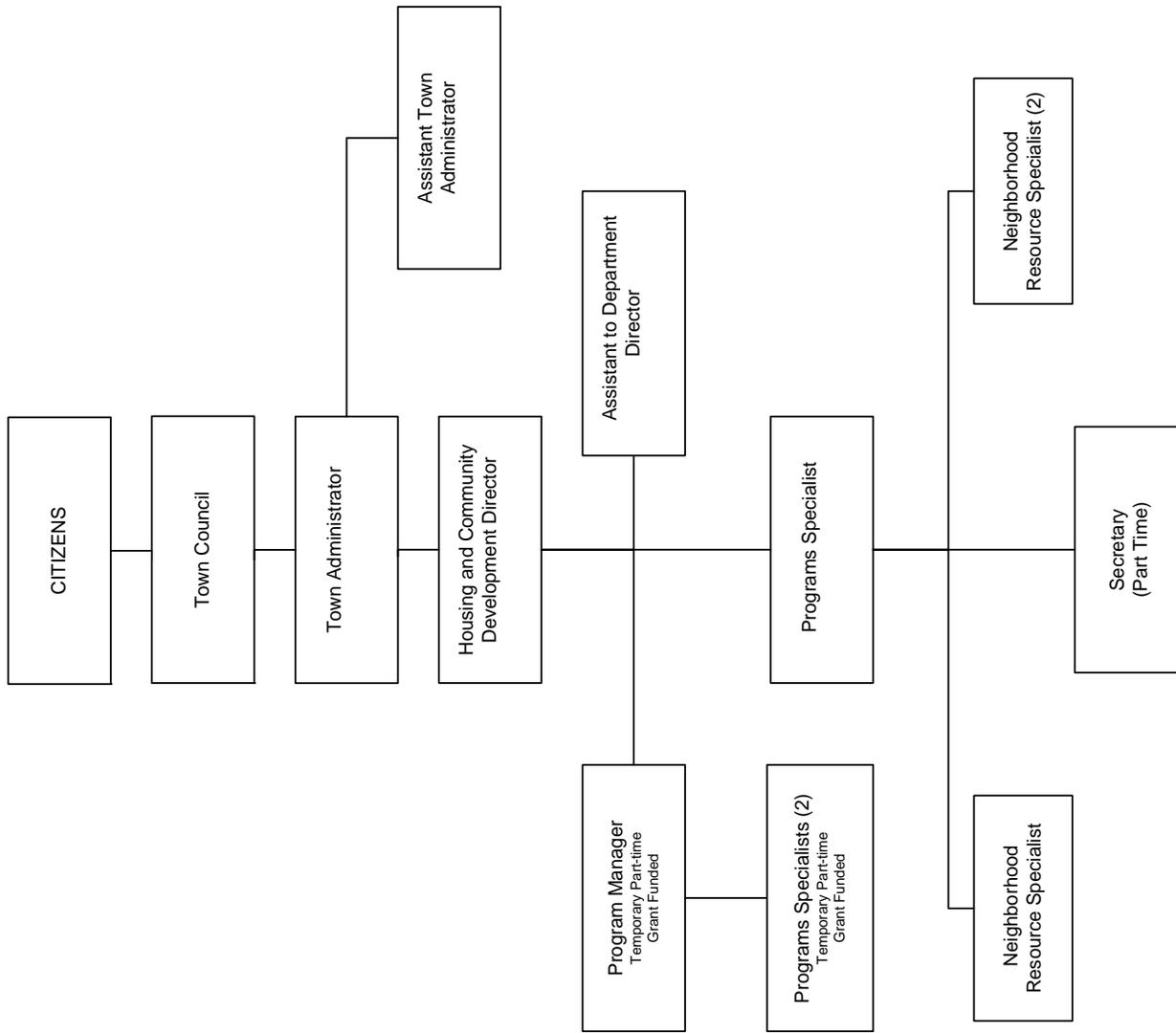
## Budget Summary

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
<b>Fund: 001 General Fund</b>			
Revenue			
Intergovernmental	\$7,451	\$23,190	\$0
Revenue Totals	<u>\$7,451</u>	<u>\$23,190</u>	<u>\$0</u>

Expenditures			
Personnel Services	\$286,949	\$348,080	\$336,551
Operating Expenditures	\$62,520	\$66,097	\$71,830
Capital Outlay	\$0	\$0	\$2,679
Expenditure Totals	<u>\$349,469</u>	<u>\$414,177</u>	<u>\$411,060</u>

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
	<u>Actual</u>	<u>Original Budget</u>	<u>Budget</u>
<b>Fund: 110 CDBG</b>			
Revenue			
Intergovernmental	\$2,013,485	\$6,184,189	\$6,842,042
Charges for Services	\$25,003	\$752,848	\$600,000
Other Sources	\$0	\$0	\$0
Revenue Totals	<u>\$2,038,488</u>	<u>\$6,937,037</u>	<u>\$7,442,042</u>

Expenditures			
Personnel Services	\$191,934	\$123,418	\$286,366
Operating Expenditures	\$1,141,027	\$4,924,285	\$5,357,311
Capital Outlay	\$781,791	\$1,839,334	\$1,655,065
Other Uses	\$0	\$50,000	\$143,300
Expenditure Totals	<u>\$2,114,752</u>	<u>\$6,937,037</u>	<u>\$7,442,042</u>



**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, HOUSING & COMMUNITY DEVELOPMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$193,784	\$237,484	\$196,602	\$227,707
51202 - Salaries- Longevity	\$1,122	\$750	\$750	\$750
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$100
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$624
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$748
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$14,427	\$17,937	\$14,921	\$17,587
52201 - Retirement Contributions	\$46,854	\$53,134	\$45,252	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$52,197
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$30,247	\$38,108	\$29,828	\$36,197
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$515	\$667	\$552	\$641
<b>PS - Personnel Services Totals</b>	<b>\$286,949</b>	<b>\$348,080</b>	<b>\$287,906</b>	<b>\$336,551</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$859	\$1,000	\$1,151	\$3,250
53401 - Other Svc- Contractual Services	\$3,000	\$3,300	\$0	\$0
53426 - Other Svc- Internal Charges TIMS	\$20,010	\$19,998	\$18,332	\$24,201
53434 - Other Svc- Fair Housing Education	\$500	\$0	\$0	\$0
54101 - Communications Services Expense	\$2,596	\$2,000	\$1,599	\$2,000
54301 - Utility Services	\$6,239	\$6,735	\$5,429	\$6,615
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
54601 - Repairs&Maint- Vehicle Usage	\$5,163	\$6,364	\$5,227	\$5,864
54605 - Repairs&Maint- Building Maint Int	\$14,563	\$16,200	\$15,071	\$16,200
55101 - Office Supply Expenses	\$9,453	\$9,840	\$4,826	\$12,760
55209 - Oper Sup- Fuel	\$138	\$660	\$633	\$940
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$62,520</b>	<b>\$66,097</b>	<b>\$52,267</b>	<b>\$71,830</b>
<u>CO - Capital Outlay</u>				
56309 - Infrast- CDBG Projects	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$2,679
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,679</b>
<b>Expenditure Grand Totals:</b>	<b>\$349,469</b>	<b>\$414,177</b>	<b>\$340,173</b>	<b>\$411,060</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL FUND, DEBT SERVICE DEPARTMENT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>DS - Debt Service</u>				
57100 - Principal Payments	\$4,630,312	\$4,870,450	\$4,870,448	\$4,979,662
57200 - Interest Payments	\$2,926,367	\$2,739,951	\$2,683,505	\$2,546,587
<b>DS - Debt Service Totals</b>	<b>\$7,556,679</b>	<b>\$7,610,401</b>	<b>\$7,553,953</b>	<b>\$7,526,249</b>
<b>Expenditure Grand Totals:</b>	<b>\$7,556,679</b>	<b>\$7,610,401</b>	<b>\$7,553,953</b>	<b>\$7,526,249</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GENERAL FUND, NON DEPARTMENTAL DEPARTMENT**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 001 General Fund</b>				
<u>OE - Operating Expenditures</u>				
53110 - Prof Svc- Investment Advisory Fees	\$31,979	\$72,000	\$21,684	\$46,000
53114 - Prof Svc- Bank Service Fees	\$33,831	\$35,000	\$46,312	\$35,000
53427 - Other Svc- Discretionary&Conting.	\$0	\$65,053	\$0	\$0
53441 - Other Svc- Solid Waste Contract	\$0	\$0	\$0	\$0
53499 - Other Svc- Old	\$0	\$0	\$0	\$0
53604 - Pension Ben- Town Subsidy	\$0	\$0	\$0	\$0
54301 - Utility Services	\$664	\$735	\$605	\$805
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$0
54901 - Other Cur Chg- CRA Tax Increment	\$1,543,899	\$1,172,452	\$1,159,023	\$1,039,566
55208 - Oper Sup- Emerg. Preparedness	\$0	\$8,000	\$0	\$8,000
<b>OE - Operating Expenditures Totals</b>	<b>\$1,610,373</b>	<b>\$1,353,240</b>	<b>\$1,227,624</b>	<b>\$1,129,371</b>
<u>OU - Other Uses</u>				
59101 - Intragov Trans- Transfer to Forfeiture Fund	\$0	\$0	\$0	\$0
59102 - Intragov Trans- Transfer to CDBG Fund	\$0	\$0	\$0	\$0
59103 - Intragov Trans- Transfer to Cap Proj. Fund	\$8,183,679	\$1,992,464	\$0	\$1,454,500
59104 - Intragov Trans- Transfer to Parks & Open Space Fd	\$0	\$0	\$0	\$0
59105 - Intragov Trans- Transfer to Fire Impact Fees Fd	\$0	\$0	\$0	\$0
59106 - Intragov Trans- Transfer to Police Impact Fees Fd	\$0	\$0	\$0	\$0
59108 - Intragov Trans- Transfer to Vehicle Maint. Fd	\$0	\$0	\$0	\$0
59109 - Intragov Trans- Transfer to Golf Fund	\$0	\$0	\$4,363,007	\$0
59901 - Other Uses- Unres/Undes Fund Balance	\$0	\$0	\$0	\$0
59904 - Other Uses- Reserved for Building	\$0	\$0	\$0	\$85,531
59905 - Other Uses- Impact Fee Reserve	\$0	\$0	\$0	\$0
59907 - Other Uses- Reserve for Cap Proj	\$0	\$0	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$8,183,679</b>	<b>\$1,992,464</b>	<b>\$4,363,007</b>	<b>\$1,540,031</b>
<b>Expenditure Grand Totals:</b>	<b>\$9,794,052</b>	<b>\$3,345,704</b>	<b>\$5,590,631</b>	<b>\$2,669,402</b>

## **FISCAL YEAR 2012**

### **Davie Community Redevelopment Agency**

#### **Mission**

The mission of the Davie CRA is to eliminate and prevent conditions of blight, enhance the tax base, encourage affordable housing, and to facilitate redevelopment activities by the private sector within the limits of the redevelopment area of the Town of Davie.

#### **FY 2012 Budget Highlights, Projects and Impact**

The current year budget for the CRA is determined by the amount of funding from our primary funding source, tax increment financing. The amount of funding received from tax increment financing is dependant on the assessed value of properties within the CRA. Taxable values are determined by the Broward County Property Appraiser. The tax increment is based on taking the existing taxable value and subtracting the value of the base year value, which is the year that the CRA was established. This resulting amount is multiplied by the ad valorem tax rate of the various governmental bodies which pay into the tax increment fund. Property values within the CRA and the Town of Davie have been decreasing over the past couple of years.

It is estimated the value of property within the CRA will drop approximately 6.4% from the previous year according to the data supplied by the Broward County Property Appraiser. This would generate approximately \$2,604,326 for the upcoming year. The reductions in the assessed value of property have impacted the CRA operations and programs as less funds are available. The reductions have been occurring since 2007 when the ad valorem taxes reached a high of \$3,798,220. The CRA will continue to fund a number of programs, such as the Commercial Property Improvement Grant Program, the Residential Property Improvement Program, and the Commercial Loan Subsidy Program through the expenditure of funds within the budget. Changes were made within the department to scale back some discretionary spending. Personnel costs were reduced by eliminating a Planner III position and reducing the benefits to the Redevelopment Administrator.

The CRA will also be spending money received from the issuance of bonds by the CRA Board through Town Council. The amount of \$20 million was received in December of 2010 for funding capital improvement projects and these funds will begin to be spent this fiscal year. The FY2012 debt service to pay off the bonds is approximately \$1.7 million. The CRA also has an unencumbered balance which was accumulated in the past three years. These funds will be used to help pay the bond interest over time and will be used to help pay for infrastructure improvements. The following projects are slated for construction during this fiscal year:

- Phase 2 Eastside Infrastructure Improvements- \$6.8 million  
This project will install approximately two miles of streets, along with new water mains and hydrants, sanitary sewer lines, and storm sewers.
  
- Phase 3 Eastside Infrastructure Improvements - \$3.4 million  
This project in the southeast corner of Davie Road and Orange Drive will install nearly a mile of streets with 1800 linear feet of sanitary sewers, 4400 lineal feet of storm sewers and 3000 lineal feet of water mains with hydrants.
- Westside Storm Sewer System - \$2.5 million  
This storm sewer will provide drainage and water storage for the redevelopment area west of Davie Road including the Bergeron Rodeo Grounds, the area abutting Orange Drive, the Town Hall area and the businesses on the west side of Davie Road.

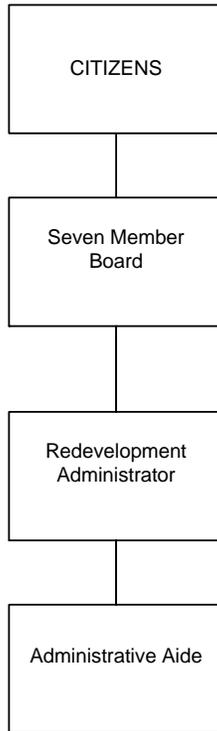
- Construct Water Retention Storage At Old Covenant House Property - \$4 million  
This site will be used for water storage and retention for the storm sewer system west of Davie Road and will become part of the open space system of the Town of Davie as a park amenity.
- Roadway Along Eastern & Southern Edges Of Bergeron Rodeo Grounds - \$2.5 million  
This roadway will provide additional access to the Bergeron Rodeo Grounds area, will provide access to the rear of lots on the west side of Davie Road and will provide an area for underground utilities such as storm sewer.

### **Staffing Levels**

	<u>FY 2010</u>	<u>FY 2011</u>	<u>FY 2012</u>
Administrative Aide	0	1	1
Assistant to Department Director	1	0	0
Planner III	1	1	0
Redevelopment Administrator	1	1	1
Total Budgeted Positions	<u>3</u>	<u>3</u>	<u>2</u>

### **Budget Summary**

	<u>FY2010 Actual</u>	<u>FY2011 Original Budget</u>	<u>FY2012 Budget</u>
Revenue			
Ad Valorem - Operating	\$3,622,597	\$2,861,371	\$2,604,320
Charges for Services	\$2,657	\$0	\$0
Miscellaneous Revenues	\$0	\$75,000	\$37,000
Other Sources	\$0	\$9,325,000	\$28,455,581
Revenue Totals	<u>\$3,625,254</u>	<u>\$12,261,371</u>	<u>\$31,096,901</u>
Expenditures			
Personnel Services	\$419,235	\$439,760	\$310,413
Operating Expenditures	\$2,007,406	\$11,821,611	\$6,027,489
Capital Outlay	\$0	\$0	\$16,027,679
Debt Service	\$0	\$0	\$1,756,320
Other Uses	\$0	\$0	\$6,975,000
Expenditure Totals	<u>\$2,426,641</u>	<u>\$12,261,371</u>	<u>\$31,096,901</u>



**TOWN OF DAVIE  
FY 2012 BUDGET  
CRA FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 100 Community Redevelopment Agency</b>					
<b>Revenue</b>					
Ad Valorem - Operating	\$3,337,024	\$2,861,371	\$2,604,320	(\$257,051)	-9%
Intergovernmental	\$0	\$0	\$0	\$0	0%
Charges for Services	\$20,400	\$0	\$0	\$0	0%
Miscellaneous Revenues	\$75,000	\$75,000	\$37,000	(\$38,000)	-51%
Other Sources	\$0	\$9,325,000	\$28,455,581	\$19,130,581	205%
<b>Revenue Totals</b>	<b>\$3,432,424</b>	<b>\$12,261,371</b>	<b>\$31,096,901</b>	<b>\$18,835,530</b>	<b>34%</b>
<b>Expenditures</b>					
Personnel Services	\$421,239	\$439,760	\$310,413	(\$129,347)	-29%
Operating Expenditures	\$3,011,185	\$11,821,611	\$6,027,489	(\$5,794,122)	-49%
Capital Outlay	\$0	\$0	\$16,027,679	\$16,027,679	N/A
Debt Service	\$0	\$0	\$1,756,320	\$1,756,320	N/A
Other Uses	\$0	\$0	\$6,975,000	\$6,975,000	0%
<b>Expenditure Totals</b>	<b>\$3,432,424</b>	<b>\$12,261,371</b>	<b>\$31,096,901</b>	<b>\$18,835,530</b>	<b>34%</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**  
**COMMUNITY REDEVELOPMENT AGENCY FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 100 Community Redevelopment Agency</b>				
<u>R5 - Ad Valorem - Operating</u>				
3110300 - Ad Valorem-CRA Property Taxes	\$3,622,597	\$2,861,371	\$2,782,400	\$2,604,320
<b>R5 - Ad Valorem - Operating Totals</b>	<b>\$3,622,597</b>	<b>\$2,861,371</b>	<b>\$2,782,400</b>	<b>\$2,604,320</b>
<u>R45 - Intergovernmental</u>				
3310101 - FEMA Grants	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$2,657	\$0	\$64,485	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$2,657</b>	<b>\$0</b>	<b>\$64,485</b>	<b>\$0</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$0	\$75,000	\$234,594	\$37,000
3611020 - Investment Earnings	\$0	\$0	\$0	\$0
3613000 - Net Appreciation in FV	\$0	\$0	(\$108,032)	\$0
3614021 - Gain/Loss on Sale of Investments	\$0	\$0	(\$68,659)	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$0</b>	<b>\$75,000</b>	<b>\$57,902</b>	<b>\$37,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3840000 - Proceeds of GLTD	\$0	\$0	\$20,000,000	\$0
3940100 - From CRA Reserves	\$0	\$9,325,000	\$0	\$28,455,581
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$9,325,000</b>	<b>\$20,000,000</b>	<b>\$28,455,581</b>
<b>Revenue Grand Totals:</b>	<b>\$3,625,254</b>	<b>\$12,261,371</b>	<b>\$22,904,787</b>	<b>\$31,096,901</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**COMMUNITY REDEVELOPMENT AGENCY FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 100 Community Redevelopment Agency</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$292,138	\$302,246	\$306,997	\$237,898
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$900
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$19,839	\$23,259	\$19,938	\$16,616
52201 - Retirement Contributions	\$71,593	\$74,601	\$72,271	\$16,500
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$25,727
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$34,754	\$38,808	\$29,763	\$12,060
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$912	\$846	\$735	\$712
<b>PS - Personnel Services Totals</b>	<b>\$419,235</b>	<b>\$439,760</b>	<b>\$429,704</b>	<b>\$310,413</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$83,557	\$85,000	\$75,764	\$85,000
53103 - Prof Svc- Special Projects	\$1,619,161	\$11,238,381	\$1,439,282	\$5,311,852
53107 - Prof Svc- Other Professional Svcs	\$91,094	\$200,000	\$180,286	\$200,000
53110 - Prof Svc- Investment Advisory Fees	\$0	\$0	\$0	\$11,000
53401 - Other Svc- Contractual Services	\$86,616	\$150,000	\$77,313	\$150,001
53426 - Other Svc- Internal Charges TIMS	\$13,853	\$10,577	\$9,696	\$11,328
53440 - Other Svc- Administrative Fees	\$0	\$0	\$0	\$102,450
54101 - Communications Services Expense	\$5,296	\$7,000	\$7,106	\$7,000
54301 - Utility Services	\$71,579	\$80,530	\$71,963	\$100,500
54401 - Rentals and Leases	\$22,538	\$30,640	\$25,018	\$28,358
54501 - Ins- Insurance Premiums	\$1,018	\$6,000	\$5,165	\$6,500
55101 - Office Supply Expenses	\$9,912	\$10,000	\$6,687	\$10,000
55501 - Training- Training & Education	\$2,781	\$3,483	\$721	\$3,500
<b>OE - Operating Expenditures Totals</b>	<b>\$2,007,406</b>	<b>\$11,821,611</b>	<b>\$1,899,001</b>	<b>\$6,027,489</b>
<u>CO - Capital Outlay</u>				
56383 - Infrast- CRA Phase II Eastside Infra.	\$0	\$0	\$0	\$6,400,000
56385 - Infrast- CRA Phase III Eastside Infra.	\$0	\$0	\$0	\$3,400,000
56387 - Infrast- CRA Roadway E&S Side of Rodeo Grnds	\$0	\$0	\$0	\$2,225,000
56388 - Infrast- CRA Westside Drainage to PW Lake	\$0	\$0	\$0	\$4,000,000
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$2,679
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$16,027,679</b>
<u>DS - Debt Service</u>				
57100 - Principal Payments	\$0	\$0	\$503,038	\$1,030,554
57200 - Interest Payments	\$0	\$0	\$375,122	\$725,766
<b>DS - Debt Service Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$878,160</b>	<b>\$1,756,320</b>
<u>OU - Other Uses</u>				
59909 - Other Uses- CRA 2010 Bonds Reserve	\$0	\$0	\$0	\$6,975,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,975,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$2,426,641</b>	<b>\$12,261,371</b>	<b>\$3,206,864</b>	<b>\$31,096,901</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
COMMUNITY REDEVELOPMENT AGENCY FUND, BOND PROJECTS

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 100 Community Redevelopment Agency</b>				
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$0	\$0	\$68,188	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$68,188</b>	<b>\$0</b>
<u>CO - Capital Outlay</u>				
56383 - Infrast- CRA Phase II Eastside Infra.	\$0	\$0	\$0	\$3,400,000
56385 - Infrast- CRA Phase III Eastside Infra.	\$0	\$0	\$0	\$3,400,000
56387 - Infrast- CRA Roadway E&S Side of Rodeo Grnds	\$0	\$0	\$0	\$2,225,000
56388 - Infrast- CRA Westside Drainage to PW Lake	\$0	\$0	\$0	\$4,000,000
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,025,000</b>
<u>OU - Other Uses</u>				
59909 - Other Uses- CRA 2010 Bonds Reserve	\$0	\$0	\$0	\$6,975,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,975,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$68,188</b>	<b>\$20,000,000</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**COMMUNITY REDEVELOPMENT AGENCY FUND, CRA GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 100 Community Redevelopment Agency</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$292,138	\$302,246	\$295,582	\$237,898
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$900
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$19,839	\$23,259	\$19,398	\$16,616
52201 - Retirement Contributions	\$71,593	\$74,601	\$70,716	\$16,500
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$25,727
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$34,754	\$38,808	\$28,926	\$12,060
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$912	\$846	\$703	\$712
<b>PS - Personnel Services Totals</b>	<b>\$419,235</b>	<b>\$439,760</b>	<b>\$415,324</b>	<b>\$310,413</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$83,557	\$85,000	\$75,764	\$85,000
53103 - Prof Svc- Special Projects	\$1,619,161	\$11,238,381	\$1,336,308	\$5,311,852
53107 - Prof Svc- Other Professional Svcs	\$91,094	\$200,000	\$112,099	\$200,000
53110 - Prof Svc- Investment Advisory Fees	\$0	\$0	\$0	\$11,000
53401 - Other Svc- Contractual Services	\$86,616	\$150,000	\$77,313	\$150,001
53426 - Other Svc- Internal Charges TIMS	\$13,853	\$10,577	\$9,696	\$11,328
53440 - Other Svc- Administrative Fees	\$0	\$0	\$0	\$102,450
54101 - Communications Services Expense	\$5,296	\$7,000	\$7,106	\$7,000
54301 - Utility Services	\$71,579	\$80,530	\$71,963	\$100,500
54401 - Rentals and Leases	\$22,538	\$30,640	\$25,018	\$28,358
54501 - Ins- Insurance Premiums	\$1,018	\$6,000	\$5,165	\$6,500
55101 - Office Supply Expenses	\$9,912	\$10,000	\$6,687	\$10,000
55501 - Training- Training & Education	\$2,781	\$3,483	\$721	\$3,500
<b>OE - Operating Expenditures Totals</b>	<b>\$2,007,406</b>	<b>\$11,821,611</b>	<b>\$1,727,839</b>	<b>\$6,027,489</b>
<u>CO - Capital Outlay</u>				
56383 - Infrast- CRA Phase II Eastside Infra.	\$0	\$0	\$0	\$3,000,000
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$2,679
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,002,679</b>
<u>DS - Debt Service</u>				
57100 - Principal Payments	\$0	\$0	\$503,038	\$1,030,554
57200 - Interest Payments	\$0	\$0	\$375,122	\$725,766
<b>DS - Debt Service Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$878,160</b>	<b>\$1,756,320</b>
<b>Expenditure Grand Totals:</b>	<b>\$2,426,641</b>	<b>\$12,261,371</b>	<b>\$3,021,323</b>	<b>\$11,096,901</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
CDBG FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 110 Community Devel. Block Grant</b>					
<b>Revenue</b>					
Intergovernmental	\$3,480,238	\$6,184,189	\$6,842,042	\$657,853	11%
Charges for Services	\$0	\$752,848	\$600,000	(\$152,848)	-20%
Other Sources	\$0	\$0	\$0	\$0	0%
<b>Revenue Totals</b>	<b>\$3,480,238</b>	<b>\$6,937,037</b>	<b>\$7,442,042</b>	<b>\$505,005</b>	<b>7%</b>
<b>Expenditures</b>					
Personnel Services	\$175,686	\$123,418	\$286,366	\$162,948	132%
Operating Expenditures	\$2,157,503	\$4,924,285	\$5,357,311	\$433,026	9%
Capital Outlay	\$1,147,049	\$1,839,334	\$1,655,065	(\$184,269)	-10%
Other Uses	\$0	\$50,000	\$143,300	\$93,300	187%
<b>Expenditure Totals</b>	<b>\$3,480,238</b>	<b>\$6,937,037</b>	<b>\$7,442,042</b>	<b>\$505,005</b>	<b>7%</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**  
**COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$2,013,485	\$6,184,189	\$1,933,026	\$6,842,042
3340100 - State Grants	\$0	\$0	\$0	\$0
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$2,013,485</b>	<b>\$6,184,189</b>	<b>\$1,933,026</b>	<b>\$6,842,042</b>
<u>R55 - Charges for Services</u>				
3410063 - Program Income	\$25,003	\$752,848	\$123,935	\$600,000
<b>R55 - Charges for Services Totals</b>	<b>\$25,003</b>	<b>\$752,848</b>	<b>\$123,935</b>	<b>\$600,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$2,038,488</b>	<b>\$6,937,037</b>	<b>\$2,056,961</b>	<b>\$7,442,042</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$134,117	\$86,140	\$72,337	\$228,890
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,176
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$1,292
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$10,238	\$6,649	\$5,603	\$17,930
52201 - Retirement Contributions	\$33,027	\$21,264	\$18,125	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$24,743
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$14,172	\$9,124	\$7,153	\$8,683
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$380	\$241	\$202	\$652
<b>PS - Personnel Services Totals</b>	<b>\$191,934</b>	<b>\$123,418</b>	<b>\$103,420</b>	<b>\$286,366</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$2,326	\$2,000	\$999	\$1,500
53401 - Other Svc- Contractual Services	\$1,122,148	\$4,893,687	\$1,441,138	\$4,741,050
53405 - Other Svc- Legal Advertising	\$3,056	\$5,000	\$4,137	\$2,700
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53434 - Other Svc- Fair Housing Education	\$5,000	\$5,000	\$2,500	\$5,000
53445 - Other Svc- Program Income Expense	\$0	\$0	\$0	\$600,000
54101 - Communications Services Expense	\$250	\$300	\$375	\$0
54201 - Postage & Freight Svc	\$0	\$0	\$0	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$7,086	\$15,498	\$2,983	\$3,942
55501 - Training- Training & Education	\$1,160	\$2,800	\$1,241	\$3,119
<b>OE - Operating Expenditures Totals</b>	<b>\$1,141,027</b>	<b>\$4,924,285</b>	<b>\$1,453,373</b>	<b>\$5,357,311</b>
<u>CO - Capital Outlay</u>				
56309 - Infrast- CDBG Projects	\$262,776	\$1,539,334	\$821,494	\$1,453,065
56408 - Mach & Equip- Capital Outlay	\$519,016	\$300,000	\$29,850	\$202,000
<b>CO - Capital Outlay Totals</b>	<b>\$781,791</b>	<b>\$1,839,334</b>	<b>\$851,344</b>	<b>\$1,655,065</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$0	\$50,000	\$0	\$143,300
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$143,300</b>
<b>Expenditure Grand Totals:</b>	<b>\$2,114,752</b>	<b>\$6,937,037</b>	<b>\$2,408,137</b>	<b>\$7,442,042</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**COMMUNITY DEVELOPMENT BLOCK GRANT FUND, CDBG PROGRAM**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$89,314	\$86,140	\$72,337	\$67,104
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$3,360
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$420
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$6,897	\$6,649	\$5,603	\$5,422
52201 - Retirement Contributions	\$21,967	\$21,264	\$18,125	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$17,967
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$8,252	\$9,124	\$7,153	\$5,628
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$253	\$241	\$202	\$197
<b>PS - Personnel Services Totals</b>	<b>\$126,682</b>	<b>\$123,418</b>	<b>\$103,420</b>	<b>\$100,098</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$1,210	\$1,000	\$999	\$0
53401 - Other Svc- Contractual Services	\$0	\$4,000	\$0	\$10,000
53405 - Other Svc- Legal Advertising	\$2,126	\$3,000	\$3,000	\$1,500
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
53434 - Other Svc- Fair Housing Education	\$5,000	\$5,000	\$2,500	\$5,000
54101 - Communications Services Expense	\$230	\$300	\$375	\$0
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$2,971	\$3,553	\$2,671	\$1,755
55501 - Training- Training & Education	\$1,160	\$2,800	\$1,241	\$1,119
<b>OE - Operating Expenditures Totals</b>	<b>\$12,696</b>	<b>\$19,653</b>	<b>\$10,786</b>	<b>\$19,374</b>
<u>CO - Capital Outlay</u>				
56309 - Infrast- CDBG Projects	\$220,073	\$1,439,334	\$724,067	\$1,453,065
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$220,073</b>	<b>\$1,439,334</b>	<b>\$724,067</b>	<b>\$1,453,065</b>
<b>Expenditure Grand Totals:</b>	<b>\$359,452</b>	<b>\$1,582,405</b>	<b>\$838,274</b>	<b>\$1,572,537</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND, DISASTER RECOVERY PROGRAM**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$0	\$0	\$0	\$0
52201 - Retirement Contributions	\$0	\$0	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$0	\$0	\$0	\$0
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$0	\$0	\$0	\$0
<b>PS - Personnel Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$108,136	\$300,000	\$300,000	\$490,000
53405 - Other Svc- Legal Advertising	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$108,136</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$490,000</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$519,016	\$300,000	\$29,850	\$202,000
<b>CO - Capital Outlay Totals</b>	<b>\$519,016</b>	<b>\$300,000</b>	<b>\$29,850</b>	<b>\$202,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$627,152</b>	<b>\$600,000</b>	<b>\$329,850</b>	<b>\$692,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**

COMMUNITY DEVELOPMENT BLOCK GRANT FUND, SUPPLEMENTAL DRI PROGRAM

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$0	\$0	\$0	\$136,050
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$720
52101 - FICA Taxes	\$0	\$0	\$0	\$10,463
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$0	\$0	\$0	\$380
<b>PS - Personnel Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$147,613</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$0
53401 - Other Svc- Contractual Services	\$0	\$2,839,687	\$0	\$2,830,000
53405 - Other Svc- Legal Advertising	\$0	\$1,000	\$790	\$0
55101 - Office Supply Expenses	\$0	\$10,445	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$2,851,132</b>	<b>\$790</b>	<b>\$2,830,000</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$0	\$50,000	\$0	\$143,300
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$143,300</b>
 <b>Expenditure Grand Totals:</b>	 <b>\$0</b>	 <b>\$2,901,132</b>	 <b>\$790</b>	 <b>\$3,120,913</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**

**COMMUNITY DEVELOPMENT BLOCK GRANT FUND, NEIGHBORHOOD STABILIZATION PROG.**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$32,355	\$0	\$0	\$0
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$2,382	\$0	\$0	\$0
52201 - Retirement Contributions	\$8,010	\$0	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$5,025	\$0	\$0	\$0
52401 - Workers' Compensation	\$93	\$0	\$0	\$0
<b>PS - Personnel Services Totals</b>	<b>\$47,864</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$1,116	\$1,000	\$0	\$0
53401 - Other Svc- Contractual Services	\$1,014,012	\$1,750,000	\$1,141,138	\$350,000
53405 - Other Svc- Legal Advertising	\$931	\$1,000	\$347	\$0
53445 - Other Svc- Program Income Expense	\$0	\$0	\$0	\$200,000
55101 - Office Supply Expenses	\$3,458	\$1,500	\$312	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$1,019,517</b>	<b>\$1,753,500</b>	<b>\$1,141,797</b>	<b>\$550,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,067,381</b>	<b>\$1,753,500</b>	<b>\$1,141,797</b>	<b>\$550,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**

COMMUNITY DEVELOPMENT BLOCK GRANT FUND, NSP3 PROGRAM

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$0	\$0	\$0	\$25,736
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$816
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$152
52101 - FICA Taxes	\$0	\$0	\$0	\$2,045
52201 - Retirement Contributions	\$0	\$0	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$6,776
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$0	\$0	\$0	\$3,055
52401 - Workers' Compensation	\$0	\$0	\$0	\$75
<b>PS - Personnel Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$38,655</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$1,500
53401 - Other Svc- Contractual Services	\$0	\$0	\$0	\$1,061,050
53405 - Other Svc- Legal Advertising	\$0	\$0	\$0	\$1,200
53445 - Other Svc- Program Income Expense	\$0	\$0	\$0	\$400,000
54101 - Communications Services Expense	\$0	\$0	\$0	\$0
54201 - Postage & Freight Svc	\$0	\$0	\$0	\$0
54301 - Utility Services	\$0	\$0	\$0	\$0
54401 - Rentals and Leases	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$0	\$0	\$0	\$2,187
55501 - Training- Training & Education	\$0	\$0	\$0	\$2,000
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,467,937</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,506,592</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**

COMMUNITY DEVELOPMENT BLOCK GRANT FUND, AMERICAN RECOVERY/REINVESTMENT ACT

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 110 Community Devel. Block Grant</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$12,448	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$959	\$0	\$0	\$0
52201 - Retirement Contributions	\$3,050	\$0	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$0
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$895	\$0	\$0	\$0
52401 - Workers' Compensation	\$35	\$0	\$0	\$0
<b>PS - Personnel Services Totals</b>	<b>\$17,388</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OE - Operating Expenditures</u>				
54101 - Communications Services Expense	\$20	\$0	\$0	\$0
55101 - Office Supply Expenses	\$657	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$677</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>CO - Capital Outlay</u>				
56309 - Infrast- CDBG Projects	\$42,703	\$100,000	\$97,426	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$42,703</b>	<b>\$100,000</b>	<b>\$97,426</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$60,768</b>	<b>\$100,000</b>	<b>\$97,426</b>	<b>\$0</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
PARKS & OS IMPACT FEES FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 120 Parks &amp; Open Space Impact Fees</b>					
<b>Revenue</b>					
Permits, Fees and Special Assessments	\$25,000	\$20,000	\$25,000	\$5,000	25%
Other Sources	\$0	\$15,000	\$0	(\$15,000)	-100%
<b>Revenue Totals</b>	<b>\$25,000</b>	<b>\$35,000</b>	<b>\$25,000</b>	<b>(\$10,000)</b>	<b>-29%</b>
<b>Expenditures</b>					
Operating Expenditures	\$0	\$15,000	\$0	(\$15,000)	-100%
Capital Outlay	\$0	\$0	\$0	\$0	0%
Other Uses	\$25,000	\$20,000	\$25,000	\$5,000	25%
<b>Expenditure Totals</b>	<b>\$25,000</b>	<b>\$35,000</b>	<b>\$25,000</b>	<b>(\$10,000)</b>	<b>-29%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

PARKS & OPEN SPACE IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 120 Parks &amp; Open Space Impact Fees</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3246110 - Park & O/S Impact Fees	\$10,183	\$20,000	\$115,178	\$25,000
<b>R35 - Permits, Fees and Special Assessments</b>	<b>\$10,183</b>	<b>\$20,000</b>	<b>\$115,178</b>	<b>\$25,000</b>
<b>Totals</b>				
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940120 - From Impact Fee Reserves	\$0	\$15,000	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$10,183</b>	<b>\$35,000</b>	<b>\$115,178</b>	<b>\$25,000</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**PARKS & OPEN SPACE IMPACT FEES FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 120 Parks and Open Space Impact Fees</b>				
<u>OE - Operating Expenditures</u>				
55215 - Oper Sup- Livescan Fingerprint Equipment	\$0	\$15,000	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>
<u>CO - Capital Outlay</u>				
56115 - Land- Parks Impact Fees	\$0	\$0	\$0	\$0
56229 - Buildings-PI Fitness Center Renovation	\$0	\$0	\$0	\$0
56307 - Infrast- Open Sp Equestrian Trail	\$0	\$0	\$0	\$0
56315 - Infrast- Linear Park	\$0	\$0	\$32,996	\$0
56321 - Infrast- Van Kirk Site Improvemnt	\$21,729	\$0	\$0	\$0
56367 - Infrast- PI Skateboard Area	\$0	\$0	\$40,000	\$0
56368 - Infrast- PI Pool Leak Repair	\$0	\$0	\$0	\$0
56386 - Infrast- Batten's Fencing	\$0	\$0	\$12,000	\$0
56461 - Mach & Equip-Robbins Fnc NW Past	\$36,925	\$0	\$0	\$0
56474 - Mach & Equip- Math Iglar Park Swing Set	\$0	\$0	\$0	\$0
56475 - Mach & Equip- PI Pool Chemical Controller	\$0	\$0	\$0	\$0
56476 - Mach & Equip- PI Incl Playground Benches	\$0	\$0	\$0	\$0
56477 - Mach & Equip- PI Fitness Center Equipment	\$12,021	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$70,675</b>	<b>\$0</b>	<b>\$84,996</b>	<b>\$0</b>
<u>OU - Other Uses</u>				
59109 - Intragov Trans- Transfer to Golf Fund	\$0	\$0	\$245,000	\$0
59905 - Other Uses- Impact Fee Reserve	\$0	\$20,000	\$0	\$25,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$245,000</b>	<b>\$25,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$70,675</b>	<b>\$35,000</b>	<b>\$329,996</b>	<b>\$25,000</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
FIRE IMPACT FEES FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 130 Fire Impact Fees Fund</b>					
<b>Revenue</b>					
Permits, Fees and Special Assessments	\$25,000	\$30,000	\$30,000	\$0	0%
Other Sources	\$514,332	\$0	\$0	\$0	0%
<b>Revenue Totals</b>	<b>\$539,332</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>0%</b>
<b>Expenditures</b>					
Capital Outlay	\$514,332	\$0	\$0	\$0	N/A
Other Uses	\$25,000	\$30,000	\$30,000	\$0	0%
<b>Expenditure Totals</b>	<b>\$539,332</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>	<b>0%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

FIRE IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 130 Fire Impact Fees Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3241110 - Fire Impact Fees	\$23,016	\$30,000	\$9,748	\$30,000
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$23,016</b>	<b>\$30,000</b>	<b>\$9,748</b>	<b>\$30,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940120 - From Impact Fee Reserves	\$0	\$0	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$23,016</b>	<b>\$30,000</b>	<b>\$9,748</b>	<b>\$30,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
 FIRE IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 130 Fire Impact Fees Fund</b>				
<u>CO - Capital Outlay</u>				
56445 - Mach & Equip- Impact Fee Expenses	\$513,326	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$513,326</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OU - Other Uses</u>				
59905 - Other Uses- Impact Fee Reserve	\$0	\$30,000	\$0	\$30,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$513,326</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
POLICE IMPACT FEES FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 140 Police Impact Fees Fund</b>					
<b>Revenue</b>					
Permits, Fees and Special Assessments	\$80,000	\$30,000	\$30,000	\$0	100%
Other Sources	\$0	\$301,120	\$237,000	(\$64,120)	42%
<b>Revenue Totals</b>	<b>\$80,000</b>	<b>\$331,120</b>	<b>\$267,000</b>	<b>(\$64,120)</b>	<b>47%</b>
<b>Expenditures</b>					
Capital Outlay	\$80,000	\$301,120	\$237,000	(\$64,120)	42%
Other Uses	\$0	\$30,000	\$30,000	\$0	100%
<b>Expenditure Totals</b>	<b>\$80,000</b>	<b>\$331,120</b>	<b>\$267,000</b>	<b>(\$64,120)</b>	<b>47%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

POLICE IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 140 Police Impact Fees Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3241111 - Police Impact Fees	\$18,909	\$30,000	\$15,655	\$30,000
<b>R35 - Permits, Fees and Special Assessments</b>	<b>\$18,909</b>	<b>\$30,000</b>	<b>\$15,655</b>	<b>\$30,000</b>
<b>Totals</b>				
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940120 - From Impact Fee Reserves	\$0	\$301,120	\$0	\$237,000
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$301,120</b>	<b>\$0</b>	<b>\$237,000</b>
 <b>Revenue Grand Totals:</b>	 <b>\$18,909</b>	 <b>\$331,120</b>	 <b>\$15,655</b>	 <b>\$267,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
 POLICE IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 140 Police Impact Fees Fund</b>				
<u>CO - Capital Outlay</u>				
56445 - Mach & Equip- Impact Fee Expenses	\$228,446	\$301,120	\$27,520	\$237,000
<b>CO - Capital Outlay Totals</b>	<b>\$228,446</b>	<b>\$301,120</b>	<b>\$27,520</b>	<b>\$237,000</b>
<u>OU - Other Uses</u>				
59905 - Other Uses- Impact Fee Reserve	\$0	\$30,000	\$0	\$30,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$228,446</b>	<b>\$331,120</b>	<b>\$27,520</b>	<b>\$267,000</b>

**TOWN OF DAVIE  
FY 2012 BUDGET**

**GENERAL GOV'T IMPACT FEES FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 150 General Gov't Impact Fees</b>					
<b>Revenue</b>					
Permits, Fees and Special Assessments	\$0	\$2,000	\$2,000	\$0	0%
Other Sources	\$0	\$0	\$0	\$0	0%
<b>Revenue Totals</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$0</b>	<b>0%</b>
<b>Expenditures</b>					
Other Uses	\$0	\$2,000	\$2,000	\$0	0%
<b>Expenditure Totals</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$2,000</b>	<b>\$0</b>	<b>0%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

**GENERAL GOVERNMENT IMPACT FEES FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 150 General Gov't Impact Fees Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3241112 - General Government Impact Fees	\$1,689	\$2,000	\$3,443	\$2,000
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$1,689</b>	<b>\$2,000</b>	<b>\$3,443</b>	<b>\$2,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940120 - From Impact Fee Reserves	\$0	\$0	\$0	\$0
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Revenue Grand Totals:</b>	<b>\$1,689</b>	<b>\$2,000</b>	<b>\$3,443</b>	<b>\$2,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
GENERAL GOVERNMENT IMPACT FEES FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 150 General Gov't Impact Fees Fund</b>				
<u>OU - Other Uses</u>				
59905 - Other Uses- Impact Fee Reserve	\$0	\$2,000	\$0	\$2,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$2,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$2,000</b>	<b>\$0</b>	<b>\$2,000</b>

**TOWN OF DAVIE  
FY 2012 BUDGET**

**FORFEITURE FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 160 Forfeiture Fund</b>					
<b>Revenue</b>					
Judgments, Fines and Forfeits	\$0	\$0	\$0	\$0	0%
Miscellaneous Revenues	\$0	\$0	\$0	\$0	0%
Other Sources	\$2,963,334	\$1,923,110	\$1,012,730	(\$910,380)	-47%
<b>Revenue Totals</b>	<b>\$2,963,334</b>	<b>\$1,923,110</b>	<b>\$1,012,730</b>	<b>(\$910,380)</b>	<b>-47%</b>
<b>Expenditures</b>					
Operating Expenditures	\$2,963,334	\$1,923,110	\$1,012,730	(\$910,380)	-47%
<b>Expenditure Totals</b>	<b>\$2,963,334</b>	<b>\$1,923,110</b>	<b>\$1,012,730</b>	<b>(\$910,380)</b>	<b>-47%</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**FORFEITURE FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 160 Forfeiture Fund</b>				
<u>R65 - Judgments, Fines and Forfeits</u>				
3550008 - Federal Forf Rev/Justice	\$63,854	\$0	\$27,522	\$0
3550010 - Federal Forf Rev/Treasury	\$0	\$0	\$0	\$0
3560010 - State Forfeiture Revenue	\$69,322	\$0	\$61,242	\$0
<b>R65 - Judgments, Fines and Forfeits Totals</b>	<b>\$133,175</b>	<b>\$0</b>	<b>\$88,764</b>	<b>\$0</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$48,101	\$0	\$7,738	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$48,101</b>	<b>\$0</b>	<b>\$7,738</b>	<b>\$0</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940160 - From Forfeiture Fund Reserves	\$0	\$1,923,110	\$0	\$1,012,730
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$1,923,110</b>	<b>\$0</b>	<b>\$1,012,730</b>
<b>Revenue Grand Totals:</b>	<b>\$181,276</b>	<b>\$1,923,110</b>	<b>\$96,502</b>	<b>\$1,012,730</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
 FORFEITURE FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 160 Forfeiture Fund</b>				
<u>OE - Operating Expenditures</u>				
53406 - Other Svc- State Forfeiture Exp	\$47,576	\$36,000	\$39,260	\$80,840
53407 - Other Svc- Fed Forf Exp Justice	\$1,828,976	\$1,887,110	\$565,197	\$931,890
53408 - Other Svc- Fed Forf Exp Treasury	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$1,876,553</b>	<b>\$1,923,110</b>	<b>\$604,457</b>	<b>\$1,012,730</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,876,553</b>	<b>\$1,923,110</b>	<b>\$604,457</b>	<b>\$1,012,730</b>

**TOWN OF DAVIE  
FY 2012 BUDGET**

**COMMUNITY ENDOWMENT FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 180 Community Endowment Fund</b>					
<b>Revenue</b>					
Miscellaneous Revenues	\$50,000	\$12,000	\$0	(\$12,000)	0%
Other Sources	\$380,991	\$378,365	\$338,939	(\$39,426)	0%
<b>Revenue Totals</b>	<b>\$430,991</b>	<b>\$390,365</b>	<b>\$338,939</b>	<b>(\$51,426)</b>	<b>0%</b>
<b>Expenditures</b>					
Operating Expenditures	\$0	\$0	\$0	\$0	0%
Grants and Aids	\$334,216	\$390,365	\$338,939	(\$51,426)	-13%
Other Uses	\$96,775	\$0	\$0	\$0	0%
<b>Expenditure Totals</b>	<b>\$430,991</b>	<b>\$390,365</b>	<b>\$338,939</b>	<b>(\$51,426)</b>	<b>-13%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**COMMUNITY ENDOWMENT FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 180 Community Endowment Fund</b>				
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$0	\$0	\$0	\$0
3611020 - Investment Earnings	\$28,451	\$12,000	\$21,402	\$0
3613000 - Net Appreciation in FV	\$100,597	\$0	\$146,915	\$0
3614021 - Gain/Loss on Sale of Investments	\$0	\$0	\$0	\$0
3640001 - Sale of Surplus Property	\$0	\$0	\$0	\$0
3660010 - Private Donations, District 1	\$0	\$0	\$0	\$0
3660012 - Private Donations, District 2	\$0	\$0	\$0	\$0
3660013 - Private Donations, District 3	\$0	\$0	\$0	\$0
3660014 - Private Donations, District 4	\$0	\$0	\$0	\$0
3660031 - Police & Fire Memorial Revenue	\$0	\$0	\$0	\$0
3660037 - Hurricane Relief Donation Rev.	\$0	\$0	\$0	\$0
3660038 - Katie Crowley Memorial Donations	\$15,150	\$0	\$6,870	\$0
3660040 - Private Donations	\$0	\$0	\$6,920	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$144,198</b>	<b>\$12,000</b>	<b>\$182,107</b>	<b>\$0</b>
<u>R80 - Other Sources</u>				
3800001 - Other Non-Operating Revenue	\$0	\$0	\$0	\$0
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940180 - From Community Endowment Reserve	\$0	\$378,365	\$0	\$338,939
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$378,365</b>	<b>\$0</b>	<b>\$338,939</b>
<b>Revenue Grand Totals:</b>	<b>\$144,198</b>	<b>\$390,365</b>	<b>\$182,107</b>	<b>\$338,939</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
COMMUNITY ENDOWMENT FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 180 Community Endowment Fund</b>				
<u>OE - Operating Expenditures</u>				
53427 - Other Svc- Discretionary&Conting.	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>GR - Grants and Aids</u>				
58201 - Grants&Aids- Donations	\$334,216	\$390,365	\$390,365	\$316,919
58202 - Grants&Aids- Police&Fire Memorial	\$0	\$0	\$0	\$0
58203 - Grants&Aids- Palma Nova Assist.	\$0	\$0	\$0	\$0
58300 - Grants&Aids- Com Trea Chest Dist 1	\$0	\$0	\$0	\$0
58301 - Grants&Aids- Com Trea Chest Dist 4	\$0	\$0	\$0	\$0
58302 - Othr Grant&Aids- Hurr Relief Exp	\$0	\$0	\$0	\$0
58303 - Othr Grants&Aids- Katie Crowley Memorial	\$0	\$0	\$0	\$22,020
<b>GR - Grants and Aids Totals</b>	<b>\$334,216</b>	<b>\$390,365</b>	<b>\$390,365</b>	<b>\$338,939</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$96,775	\$0	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$96,775</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$430,991</b>	<b>\$390,365</b>	<b>\$390,365</b>	<b>\$338,939</b>

**FY12 COMMUNITY ENDOWMENT ALLOCATIONS**

<b>ORGANIZATION</b>	<b>FY 12 REQUESTS</b>		<b>FY12 ALLOCATED</b>	
	<b>RECEIVED</b>	<b>AMOUNTS</b>	<b>RECEIVED</b>	<b>AMOUNTS</b>
Aging & Disab. Resource Ctr/Area Agency on Aging	\$ 43,958	\$ 43,958	\$	43,958
Broward Homebound Program	\$ 2,500	\$ 2,500	\$	-
Crisis Housing Solutions/Adopt A Hurricane Family	\$ 25,000	\$ 25,000	\$	20,000
Davie Pro Rodeo	\$ 25,000	\$ 25,000	\$	-
Davie School Foundation	\$ 30,461	\$ 30,461	\$	30,461
EASE Foundation	\$ 40,000	\$ 40,000	\$	30,000
Family Central	\$ 18,000	\$ 18,000	\$	18,000
Firewall Ministries	\$ 50,000	\$ 50,000	\$	40,000
First Call for Help	\$ 3,000	\$ 3,000	\$	1,000
Hope Outreach	\$ 60,000	\$ 60,000	\$	60,000
James Junior Fund	\$ 15,000	\$ 15,000	\$	7,500
Kids Voting Broward	\$ 2,000	\$ 2,000	\$	-
Rainbow Guardian	\$ 20,000	\$ 20,000	\$	1,000
Teen Challenge Intl/Davie Women's Home	\$ 50,000	\$ 50,000	\$	30,000
The Police Athletic League of Davie	\$ 50,000	\$ 50,000	\$	25,000
Women in Distress	\$ 7,000	\$ 7,000	\$	5,000
Young at Art	\$ 35,000	\$ 35,000	\$	5,000
<b>FY12 ENDOWMENT FUNDING</b>	<b>\$ 476,919</b>	<b>\$ 476,919</b>	<b>\$</b>	<b>316,919</b>

# FISCAL YEAR 2012 Utilities Department

## Mission

The mission of the Utilities Department is to assure present and future generations a sufficient supply of high quality drinking water. We strive to provide customers with the highest quality water and wastewater services possible while maintaining a competitive rate structure. The Department ensures that all regulatory agency requirements associated with the construction, operation, and maintenance of the utility system are met or exceeded.

## FY 2012 Budget Highlights, Projects and Impact

New construction in the Town of Davie has still not started to pick up and the Utilities Department continues to face low revenues from new connection charges (CIAC charges). The Department anticipates that the economy will start to recover in the next fiscal year and that we will see an increase in revenues from this source.

In FY2012, the Department will continue to implement its' electronic automated meter conversion project. Cycles 1 and 3 are now being read electronically and the billing interface is working correctly. With the Town's conversion to the New World Systems ERP platform (NWS), a new interface is in the process of being tested. The Budget & Finance Department supervises the utility billing function and has worked cooperatively with Utilities and TIMS on the NWS system setup and data conversion for much of FY2011. This system is anticipated to go live at the end of FY2011 or beginning of FY2012. Meters and parts have been purchased to continue converting the remaining two cycles in the Town's service area. Thus far, the Department has seen an increase in revenues due to the accuracy of the new meters and fewer reading errors.

The construction of the Town's new Water Treatment and Water Reclamation Facility was started in November 2010. The construction is currently ahead of schedule and completion is expected in the Summer of 2013. The FY2012 budget reflects the new debt service payments associated with this large project.

In FY2012, the Utilities Department also will continue with other large projects which are proceeding. These include the upgrade of aging lift stations (Lift Stations #1 and #8) as well as upgrading a 20" force main.

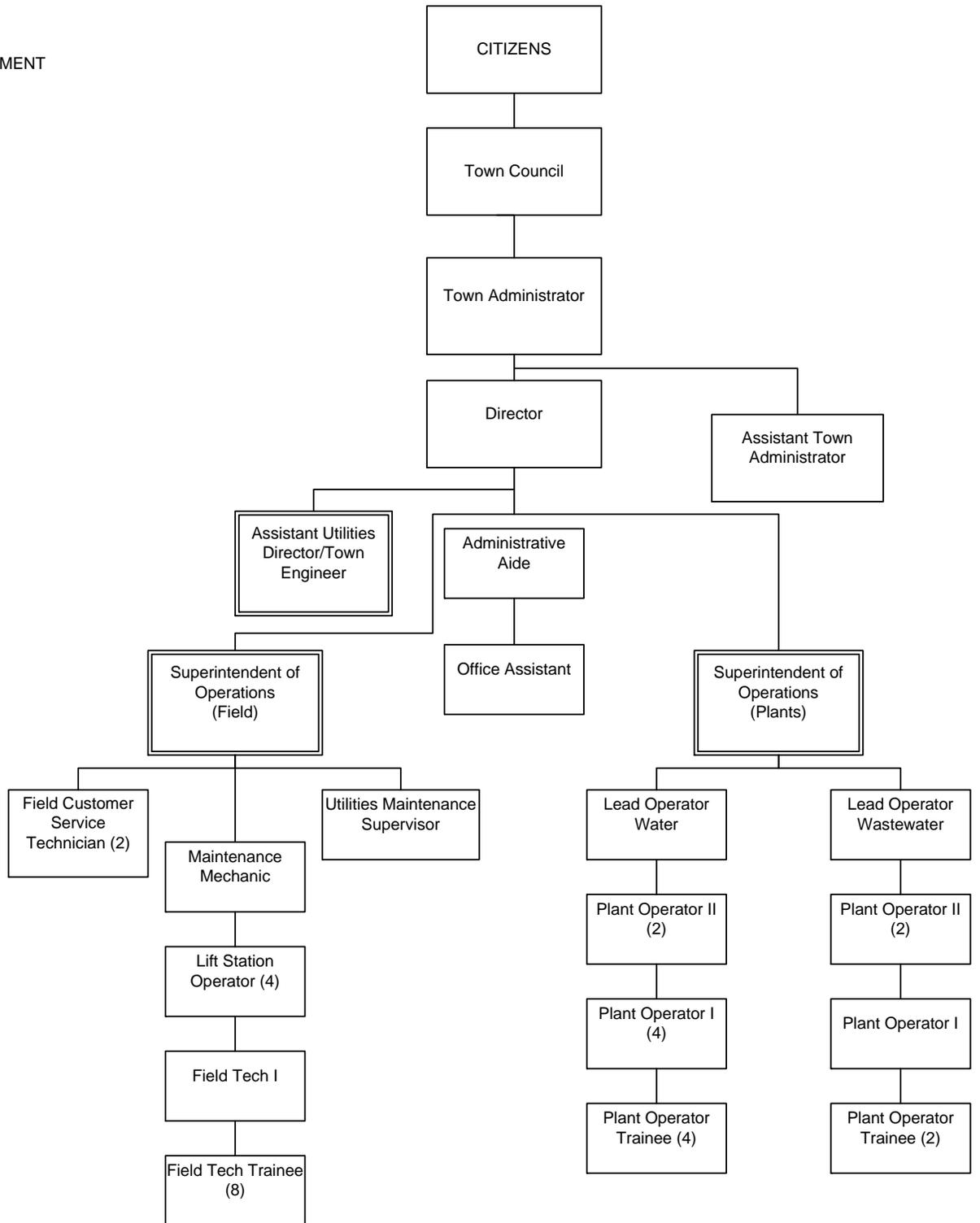
## Staffing Levels

	FY 2010	FY 2011	FY 2012
Administrative Aide	1	1	1
Assistant Town Engineer	0	1	0
Assistant Utilities Director/Town Engineer	1	1	1
Field Customer Service	2	2	2
Lead Operator	2	2	2
Lift Station Operator	3	3	4
Lift Station Trainee	1	1	0
Office Assistant	1	1	1

Plant Operator I	7	10	10
Plant Operator II	7	4	4
Plant Operator Trainee	1	1	1
Plant Operator Will Call	0	0	1
Superintendent of Operations, UT	2	2	2
Utilities Field Technician II	4	1	1
Utilities Field Technicians I/Trainees	5	8	8
Utilities Maintenance Mechanic	1	1	1
Utilities Maintenance Supervisor	1	1	1
Utilities Director	1	1	1
Utilities Engineer	1	0	0
<b>Total Budgeted Positions</b>	<b>41</b>	<b>41</b>	<b>41</b>

### **Budget Summary**

	<b>FY2010 Actual</b>	<b>FY2011 Original Budget</b>	<b>FY2012 Budget</b>
Revenue			
Permits, Fees, Special Assessments	\$0	\$90,000	\$0
Intergovernmental	\$149,589	\$1,087,044	\$1,077,044
Charges for Services	\$17,726,412	\$18,232,000	\$20,799,000
Miscellaneous Revenues	\$89,688	\$245,000	\$75,000
Other Sources	\$70	\$42,492,226	\$65,025,387
<b>Revenue Totals</b>	<b>\$17,965,759</b>	<b>\$62,146,270</b>	<b>\$86,976,431</b>
Expenditures			
Personnel Services	\$3,593,008	\$3,977,923	\$3,610,081
Operating Expenditures	\$6,673,475	\$7,375,495	\$7,922,191
Capital Outlay	\$46,018	\$42,505,155	\$61,977,874
Debt Service	\$1,906,279	\$4,787,048	\$8,080,615
Other Uses	\$3,000,000	\$3,500,649	\$5,385,670
<b>Expenditure Totals</b>	<b>\$15,218,780</b>	<b>\$62,146,270</b>	<b>\$86,976,431</b>



**TOWN OF DAVIE  
FY 2012 BUDGET  
WATER & SEWER FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 400 Water and Sewer Fund</b>					
<b>Revenue</b>					
Permits, Fees and Special Assessments	\$0	\$90,000	\$0	(\$90,000)	-100%
Intergovernmental	\$0	\$10,000	\$0	(\$10,000)	-100%
Charges for Services	\$14,915,000	\$18,232,000	\$20,799,000	\$2,567,000	14%
Miscellaneous Revenues	\$100,000	\$75,000	\$75,000	\$0	0%
Other Sources	\$1,500	\$5,662,000	\$9,639,717	\$3,977,717	70%
<b>Revenue Totals</b>	<b>\$15,016,500</b>	<b>\$24,069,000</b>	<b>\$30,513,717</b>	<b>\$6,444,717</b>	<b>27%</b>
<b>Expenditures</b>					
Personnel Services	\$3,938,774	\$3,977,923	\$3,610,081	(\$367,842)	-9%
Operating Expenditures	\$6,993,483	\$7,375,495	\$7,882,333	\$506,838	7%
Capital Outlay	\$1,454,443	\$7,505,155	\$11,977,874	\$4,472,719	60%
Debt Service	\$1,756,690	\$1,709,778	\$1,657,759	(\$52,019)	-3%
Other Uses	\$873,110	\$3,500,649	\$5,385,670	\$1,885,021	54%
<b>Expenditure Totals</b>	<b>\$15,016,500</b>	<b>\$24,069,000</b>	<b>\$30,513,717</b>	<b>\$6,444,717</b>	<b>27%</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**WATER & SEWER FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 400 Water and Sewer Fund</b>				
<u>R35 - Permits, Fees and Special Assessments</u>				
3290001 - Backflow Recert. Fees	\$0	\$90,000	\$0	\$0
<b>R35 - Permits, Fees and Special Assessments Totals</b>	<b>\$0</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$0</b>
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$0	\$0	\$0
3340100 - State Grants	\$0	\$0	\$0	\$0
3370100 - Grants from Local Units	\$0	\$10,000	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$0</b>
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$0	\$0	\$0	\$0
3436010 - Hydraulic Share, Water	\$87,635	\$200,000	\$41,185	\$39,200
3436011 - Plant Connection, Water	\$593,361	\$210,000	\$278,851	\$360,800
3436012 - Plant Connection, Sewer	\$199,499	\$350,000	\$707,767	\$676,800
3436013 - Effluent &Hydraulic, Sewer	\$469,085	\$370,000	\$52,601	\$43,200
3436014 - CIAC Control	\$0	(\$1,130,000)	(\$935,571)	(\$1,120,000)
3436101 - Water Operating Revenue	\$8,015,361	\$8,500,000	\$7,631,853	\$9,400,000
3436103 - Sewer Operating Revenue	\$7,998,940	\$9,250,000	\$7,930,517	\$10,800,000
3436105 - Late Charges	\$245,903	\$350,000	\$380,647	\$450,000
3436106 - Connect/Disconnect Revenue	\$87,253	\$100,000	\$71,380	\$92,000
3436107 - Misc Income	\$29,375	\$32,000	\$23,265	\$27,000
3436108 - Capital Financing Recovery Fee	\$0	\$0	\$26,307	\$30,000
<b>R55 - Charges for Services Totals</b>	<b>\$17,726,412</b>	<b>\$18,232,000</b>	<b>\$16,208,803</b>	<b>\$20,799,000</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$83,935	\$75,000	\$43,653	\$75,000
3640001 - Sale of Surplus Property	\$0	\$0	\$8,900	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$83,935</b>	<b>\$75,000</b>	<b>\$52,553</b>	<b>\$75,000</b>
<u>R80 - Other Sources</u>				
3891016 - Other Misc. Interest Spec Assess	\$70	\$0	\$697	\$0
3940400 - From Utility Fund Reserve	\$0	\$3,674,558	\$0	\$7,291,857
3940405 - From Util. Renewal/Replacement Fund Reserve	\$0	\$1,987,442	\$0	\$2,347,860
<b>R80 - Other Sources Totals</b>	<b>\$70</b>	<b>\$5,662,000</b>	<b>\$697</b>	<b>\$9,639,717</b>
<b>Revenue Grand Totals:</b>	<b>\$17,810,416</b>	<b>\$24,069,000</b>	<b>\$16,262,053</b>	<b>\$30,513,717</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**WATER & SEWER FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 400 Water and Sewer Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$2,163,655	\$2,385,593	\$1,982,363	\$2,144,300
51202 - Salaries- Longevity	\$47,328	\$49,270	\$44,523	\$37,644
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$900
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$3,720
51401 - Overtime	\$155,464	\$140,472	\$116,983	\$154,818
52101 - FICA Taxes	\$174,537	\$202,420	\$156,901	\$179,251
52201 - Retirement Contributions	\$584,360	\$634,438	\$534,896	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$565,179
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$418,502	\$512,229	\$377,612	\$462,960
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$49,164	\$53,501	\$43,848	\$56,509
<b>PS - Personnel Services Totals</b>	<b>\$3,593,008</b>	<b>\$3,977,923</b>	<b>\$3,257,127</b>	<b>\$3,610,081</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$30,000
53107 - Prof Svc- Other Professional Svcs	\$422,272	\$470,000	\$451,628	\$440,000
53110 - Prof Svc- Investment Advisory Fees	\$0	\$0	\$0	\$15,000
53114 - Prof Svc- Bank Service Fees	\$0	\$0	\$10,789	\$0
53401 - Other Svc- Contractual Services	\$208,806	\$278,000	\$220,829	\$470,920
53404 - Other Svc- Miscellaneous Expense	\$2,424	\$3,000	\$134	\$7,697
53417 - Other Svc- Compliance Testing	\$52,820	\$60,000	\$43,334	\$60,000
53422 - Other Svc- Sludge Removal	\$159,772	\$195,623	\$183,864	\$198,000
53423 - Other Svc- Agency Requirements	\$26,108	\$50,000	\$15,472	\$50,000
53426 - Other Svc- Internal Charges TIMS	\$33,863	\$41,288	\$37,847	\$82,072
53440 - Other Svc- Administrative Fees	\$1,238,784	\$1,548,095	\$1,419,087	\$2,020,000
54101 - Communications Services Expense	\$27,576	\$46,480	\$21,968	\$36,680
54201 - Postage & Freight Svc	\$2,045	\$5,000	\$2,439	\$5,000
54301 - Utility Services	\$726,805	\$1,060,000	\$608,162	\$864,115
54302 - Utility Svc- Water & Sewer (City)	\$166,838	\$271,000	\$226,754	\$271,000
54401 - Rentals and Leases	\$0	\$3,000	\$0	\$7,511
54501 - Ins- Insurance Premiums	\$0	\$45,000	\$0	\$45,000
54601 - Repairs&Maint- Vehicle Usage	\$223,277	\$248,894	\$231,327	\$230,750
54613 - Repairs&Maint- Contractual Maint.	\$30,511	\$30,500	\$23,028	\$40,520
54614 - Repairs&Maint- Drainage Rprs/Mnt	\$1,122,278	\$721,650	\$695,187	\$652,760
54701 - Printing & Binding- Printing&Pub.	\$1,120	\$5,000	\$0	\$5,000
54903 - Other Cur Chg- Uncoll. Accounts	\$103,902	\$0	\$0	\$0
55101 - Office Supply Expenses	\$21,616	\$20,200	\$20,434	\$19,700
55201 - Oper Sup- Uniforms	\$14,733	\$18,000	\$12,144	\$16,450
55206 - Oper Sup- Tools & Materials	\$7,485	\$10,000	\$8,730	\$7,500
55209 - Oper Sup- Fuel	\$59,456	\$65,000	\$53,227	\$68,200
55210 - Oper Sup- Water/Chemicals	\$460,115	\$559,639	\$533,508	\$592,661
55211 - Oper Sup- Laboratory Supplies	\$10,000	\$3,500	\$3,645	\$10,000
55212 - Oper Sup- Custodian Supplies	\$3,729	\$3,000	\$2,573	\$3,000
55501 - Training- Training & Education	\$7,561	\$21,724	\$8,136	\$19,895
55900 - Depreciation Expense	\$1,491,039	\$1,550,000	\$0	\$1,571,000
55901 - Amortization Expense	\$41,901	\$41,902	\$0	\$41,902
<b>OE - Operating Expenditures Totals</b>	<b>\$6,666,832</b>	<b>\$7,375,495</b>	<b>\$4,834,247</b>	<b>\$7,882,333</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**WATER & SEWER FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b><u>CO - Capital Outlay</u></b>				
56338 - Infrac- LS #8 & Force Main Repl.	\$0	\$4,450,000	\$39,582	\$4,410,418
56339 - Infrac- Conn Fee Exp/Mtrs & FTGS	\$34,528	\$130,125	\$130,094	\$308,398
56372 - Infrac- W&S Renewal & Replacemt Funds	\$0	\$0	\$0	\$0
56373 - Infrac- W&S Capital Replacement Funds	\$0	\$0	\$0	\$0
56374 - Infrac- Lift Station Rehab	\$0	\$200,000	\$0	\$600,000
56375 - Infrac- Lift Station Telemetry	\$0	\$200,000	\$0	\$400,000
56376 - Infrac- Lime Basin Repair	\$0	\$420,000	\$0	\$420,000
56377 - Infrac- Raw Water Production Wells	\$0	\$392,000	\$0	\$392,000
56391 - Infrac- LS #1 Force Main	\$0	\$0	\$0	\$1,418,261
56392 - Infrac- LS #1 Rehab	\$0	\$0	\$0	\$750,000
56393 - Infrac- LS #20 Rehab	\$0	\$0	\$0	\$549,038
56408 - Mach & Equip- Capital Outlay	\$0	\$300,000	\$289,189	\$300,000
56411 - Mach & Equip-Contingencies	\$0	\$0	\$0	\$0
56414 - Mach & Equip- Equip Replace.	\$0	\$200,000	\$190,317	\$200,000
56446 - Maint & Equip- Capital Resrv Fund	\$0	\$1,182,950	\$0	\$1,515,000
56453 - Mach & Equip- Tech Equip & Maint.	\$11,490	\$10,080	\$0	\$14,759
56480 - Mach & Equip- Grants Expense	\$0	\$20,000	\$704	\$0
56489 - Mach & Equip- Automated Meter Reading	\$0	\$0	\$700,000	\$200,000
56490 - Mach & Equip- Lift Stat. Bypass Pump	\$0	\$0	\$0	\$100,000
56491 - Mach & Equip- Lime Slaker Repair/Replace	\$0	\$0	\$0	\$100,000
56492 - Mach & Equip- Sys III WTP Refurbshmt	\$0	\$0	\$0	\$300,000
<b>CO - Capital Outlay Totals</b>	<b>\$46,018</b>	<b>\$7,505,155</b>	<b>\$1,349,886</b>	<b>\$11,977,874</b>
<b><u>DS - Debt Service</u></b>				
57200 - Interest Payments	\$1,756,689	\$1,709,778	\$794,593	\$1,657,759
<b>DS - Debt Service Totals</b>	<b>\$1,756,689</b>	<b>\$1,709,778</b>	<b>\$794,593</b>	<b>\$1,657,759</b>
<b><u>OU - Other Uses</u></b>				
59103 - Intragov Trans- Transfer to Cap Proj. Fund	\$3,000,000	\$0	\$0	\$0
59107 - Intragov Trans- Transfer to WW Capital Proj Fund	\$0	\$2,000,226	\$0	\$5,385,670
59902 - Other Uses- Unres/Retained Earnings	\$0	\$0	\$0	\$0
59908 - Other Uses- Rate Stabilization Fund	\$0	\$1,500,423	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$3,000,000</b>	<b>\$3,500,649</b>	<b>\$0</b>	<b>\$5,385,670</b>
<b>Expenditure Grand Totals:</b>	<b>\$15,062,548</b>	<b>\$24,069,000</b>	<b>\$10,235,852</b>	<b>\$30,513,717</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**WATER & SEWER FUND, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 400 Water and Sewer Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$2,163,655	\$2,385,593	\$1,982,363	\$2,144,300
51202 - Salaries- Longevity	\$47,328	\$49,270	\$44,523	\$37,644
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$900
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$3,720
51401 - Overtime	\$155,464	\$140,472	\$116,983	\$154,818
52101 - FICA Taxes	\$174,537	\$202,420	\$156,901	\$179,251
52201 - Retirement Contributions	\$584,360	\$634,438	\$534,896	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$565,179
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$418,502	\$512,229	\$377,612	\$462,960
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$49,164	\$53,501	\$43,848	\$56,509
<b>PS - Personnel Services Totals</b>	<b>\$3,593,008</b>	<b>\$3,977,923</b>	<b>\$3,257,127</b>	<b>\$3,610,081</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$30,000
53107 - Prof Svc- Other Professional Svcs	\$422,272	\$470,000	\$451,628	\$440,000
53110 - Prof Svc- Investment Advisory Fees	\$0	\$0	\$0	\$15,000
53114 - Prof Svc- Bank Service Fees	\$0	\$0	\$10,789	\$0
53401 - Other Svc- Contractual Services	\$208,806	\$278,000	\$220,829	\$470,920
53404 - Other Svc- Miscellaneous Expense	\$2,424	\$3,000	\$134	\$7,697
53417 - Other Svc- Compliance Testing	\$52,820	\$60,000	\$43,334	\$60,000
53422 - Other Svc- Sludge Removal	\$159,772	\$195,623	\$183,864	\$198,000
53423 - Other Svc- Agency Requirements	\$26,108	\$50,000	\$15,472	\$50,000
53426 - Other Svc- Internal Charges TIMS	\$33,863	\$41,288	\$37,847	\$82,072
53440 - Other Svc- Administrative Fees	\$1,238,784	\$1,548,095	\$1,419,087	\$2,020,000
54101 - Communications Services Expense	\$27,576	\$46,480	\$21,968	\$36,680
54201 - Postage & Freight Svc	\$2,045	\$5,000	\$2,439	\$5,000
54301 - Utility Services	\$726,805	\$1,060,000	\$608,162	\$864,115
54302 - Utility Svc- Water & Sewer (City)	\$166,838	\$271,000	\$226,754	\$271,000
54401 - Rentals and Leases	\$0	\$3,000	\$0	\$7,511
54501 - Ins- Insurance Premiums	\$0	\$45,000	\$0	\$45,000
54601 - Repairs&Maint- Vehicle Usage	\$223,277	\$248,894	\$231,327	\$230,750
54613 - Repairs&Maint- Contractual Maint.	\$30,511	\$30,500	\$23,028	\$40,520
54614 - Repairs&Maint- Drainage Rprs/Mnt	\$1,122,278	\$721,650	\$695,187	\$652,760
54701 - Printing & Binding- Printing&Pub.	\$1,120	\$5,000	\$0	\$5,000
54903 - Other Cur Chg- Uncoll. Accounts	\$103,902	\$0	\$0	\$0
55101 - Office Supply Expenses	\$21,616	\$20,200	\$20,434	\$19,700
55201 - Oper Sup- Uniforms	\$14,733	\$18,000	\$12,144	\$16,450
55206 - Oper Sup- Tools & Materials	\$7,485	\$10,000	\$8,730	\$7,500
55209 - Oper Sup- Fuel	\$59,456	\$65,000	\$53,227	\$68,200
55210 - Oper Sup- Water/Chemicals	\$460,115	\$559,639	\$533,508	\$592,661
55211 - Oper Sup- Laboratory Supplies	\$10,000	\$3,500	\$3,645	\$10,000
55212 - Oper Sup- Custodian Supplies	\$3,729	\$3,000	\$2,573	\$3,000
55501 - Training- Training & Education	\$7,561	\$21,724	\$8,136	\$19,895
55900 - Depreciation Expense	\$1,491,039	\$1,550,000	\$0	\$1,571,000
55901 - Amortization Expense	\$41,901	\$41,902	\$0	\$41,902
<b>OE - Operating Expenditures Totals</b>	<b>\$6,666,832</b>	<b>\$7,375,495</b>	<b>\$4,834,247</b>	<b>\$7,882,333</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**WATER & SEWER FUND, GENERAL OPERATIONS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b><u>CO - Capital Outlay</u></b>				
56339 - Infrast- Conn Fee Exp/Mtrs & FTGS	\$34,528	\$130,125	\$130,094	\$308,398
56372 - Infrast- W&S Renewal & Replacement Funds	\$0	\$0	\$0	\$0
56373 - Infrast- W&S Capital Replacement Funds	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$300,000	\$289,189	\$300,000
56411 - Mach & Equip-Contingencies	\$0	\$0	\$0	\$0
56414 - Mach & Equip-Equip Replace.	\$0	\$200,000	\$190,317	\$200,000
56446 - Maint & Equip- Capital Resrv Fund	\$0	\$1,182,950	\$0	\$1,515,000
56453 - Mach & Equip- Tech Equip & Maint.	\$11,490	\$10,080	\$0	\$14,759
56480 - Mach & Equip- Grants Expense	\$0	\$20,000	\$704	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$46,018</b>	<b>\$1,843,155</b>	<b>\$610,304</b>	<b>\$2,338,157</b>
<b><u>DS - Debt Service</u></b>				
57200 - Interest Payments	\$1,756,689	\$1,709,778	\$794,593	\$1,657,759
<b>DS - Debt Service Totals</b>	<b>\$1,756,689</b>	<b>\$1,709,778</b>	<b>\$794,593</b>	<b>\$1,657,759</b>
<b><u>OU - Other Uses</u></b>				
59103 - Intragov Trans- Transfer to Cap Proj. Fund	\$3,000,000	\$0	\$0	\$0
59107 - Intragov Trans- Transfer to WW Capital Proj Fund	\$0	\$2,000,226	\$0	\$5,385,670
59902 - Other Uses- Unres/Retained Earnings	\$0	\$0	\$0	\$0
59908 - Other Uses- Rate Stabilization Fund	\$0	\$1,500,423	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$3,000,000</b>	<b>\$3,500,649</b>	<b>\$0</b>	<b>\$5,385,670</b>
<b>Expenditure Grand Totals:</b>	<b>\$15,062,548</b>	<b>\$18,407,000</b>	<b>\$9,496,270</b>	<b>\$20,874,000</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**

**WATER & SEWER FUND, WATER & SEWER RETAINED EARNINGS PROJECTS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 400 Water and Sewer Fund</b>				
<u>CO - Capital Outlay</u>				
56338 - Infrac- LS #8 & Force Main Repl.	\$0	\$0	\$0	\$3,082,558
56375 - Infrac- Lift Station Telemetry	\$0	\$200,000	\$0	\$400,000
56377 - Infrac- Raw Water Production Wells	\$0	\$392,000	\$0	\$392,000
56391 - Infrac- LS #1 Force Main	\$0	\$0	\$0	\$1,418,261
56392 - Infrac- LS #1 Rehab	\$0	\$0	\$0	\$750,000
56393 - Infrac- LS #20 Rehab	\$0	\$0	\$0	\$549,038
56489 - Mach & Equip- Automated Meter Reading	\$0	\$0	\$700,000	\$200,000
56490 - Mach & Equip- Lift Stat. Bypass Pump	\$0	\$0	\$0	\$100,000
56491 - Mach & Equip- Lime Slaker Repair/Replace	\$0	\$0	\$0	\$100,000
56492 - Mach & Equip- Sys III WTP Refurbshmt	\$0	\$0	\$0	\$300,000
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$592,000</b>	<b>\$700,000</b>	<b>\$7,291,857</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$592,000</b>	<b>\$700,000</b>	<b>\$7,291,857</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**

**WATER & SEWER FUND, RENEWAL & REPLACEMENT RESERVE PROJECTS**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 400 Water and Sewer Fund</b>				
<u>CO - Capital Outlay</u>				
56338 - Infrac- LS #8 & Force Main Repl.	\$0	\$4,450,000	\$39,582	\$1,327,860
56374 - Infrac- Lift Station Rehab	\$0	\$200,000	\$0	\$600,000
56376 - Infrac- Lime Basin Repair	\$0	\$420,000	\$0	\$420,000
CO - Capital Outlay Totals	<b>\$0</b>	<b>\$5,070,000</b>	<b>\$39,582</b>	<b>\$2,347,860</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$5,070,000</b>	<b>\$39,582</b>	<b>\$2,347,860</b>

**TOWN OF DAVIE  
FY 2012 BUDGET**

**WATER & SEWER CAPITAL PROJ. FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 410 Water and Sewer Cap. Proj. Fund</b>					
<b>Revenue</b>					
Intergovernmental	\$0	\$1,077,044	\$1,077,044	\$0	0%
Miscellaneous Revenues	\$0	\$170,000	\$0	(\$170,000)	-100%
Other Sources	\$0	\$36,830,226	\$55,385,670	\$18,555,444	50%
<b>Revenue Totals</b>	<b>\$0</b>	<b>\$38,077,270</b>	<b>\$56,462,714</b>	<b>\$18,385,444</b>	<b>48%</b>
<b>Expenditures</b>					
Operating Expenditures	\$0	\$0	\$39,858	\$39,858	N/A
Capital Outlay	\$0	\$35,000,000	\$50,000,000	\$15,000,000	43%
Debt Service	\$0	\$3,077,270	\$6,422,856	\$3,345,586	109%
<b>Expenditure Totals</b>	<b>\$0</b>	<b>\$38,077,270</b>	<b>\$56,462,714</b>	<b>\$18,385,444</b>	<b>48%</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**WATER & SEWER CAPITAL PROJECTS FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 410 Water and Sewer Cap. Proj. Fund</b>				
<u>R45 - Intergovernmental</u>				
3310100 - Federal Grants	\$0	\$0	\$0	\$0
3313510 - Build America Bonds Subsidy	\$149,589	\$1,077,044	\$538,522	\$1,077,044
3340100 - State Grants	\$0	\$0	\$0	\$0
3370100 - Grants from Local Units	\$0	\$0	\$0	\$0
<b>R45 - Intergovernmental Totals</b>	<b>\$149,589</b>	<b>\$1,077,044</b>	<b>\$538,522</b>	<b>\$1,077,044</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$5,337	\$170,000	\$34,892	\$0
3613000 - Net Appreciation in FV	\$416	\$0	(\$416)	\$0
3614021 - Gain/Loss on Sale of Investments	\$0	\$0	(\$14,636)	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$5,753</b>	<b>\$170,000</b>	<b>\$19,840</b>	<b>\$0</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$2,000,226	\$0	\$5,385,670
3840000 - Proceeds of GLTD	\$0	\$0	(\$25,000)	\$0
3940410 - From Util. Cap.Proj Fund Reserve	\$0	\$34,830,000	\$0	\$50,000,000
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$36,830,226</b>	<b>(\$25,000)</b>	<b>\$55,385,670</b>
<b>Revenue Grand Totals:</b>	<b>\$155,342</b>	<b>\$38,077,270</b>	<b>\$533,362</b>	<b>\$56,462,714</b>

TOWN OF DAVIE  
**FY2012 APPROPRIATIONS**  
WATER & SEWER CAPITAL PROJECTS FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 410 Water and Sewer Cap. Proj. Fund</b>				
<u>OE - Operating Expenditures</u>				
55901 - Amortization Expense	\$6,643	\$0	\$0	\$39,858
<b>OE - Operating Expenditures Totals</b>	<b>\$6,643</b>	<b>\$0</b>	<b>\$0</b>	<b>\$39,858</b>
<u>CO - Capital Outlay</u>				
56216 - Buildings-WW Treatment Plant Exp	\$0	\$0	\$0	\$0
56337 - Infrast- Water&WW Plant & Infra.	\$0	\$35,000,000	\$102,656,737	\$50,000,000
56338 - Infrast- LS #8 & Force Main Repl.	\$0	\$0	\$0	\$0
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$35,000,000</b>	<b>\$102,656,737</b>	<b>\$50,000,000</b>
<u>DS - Debt Service</u>				
57200 - Interest Payments	\$149,589	\$3,077,270	\$1,966,033	\$6,422,856
<b>DS - Debt Service Totals</b>	<b>\$149,589</b>	<b>\$3,077,270</b>	<b>\$1,966,033</b>	<b>\$6,422,856</b>
<b>Expenditure Grand Totals:</b>	<b>\$156,232</b>	<b>\$38,077,270</b>	<b>\$104,622,770</b>	<b>\$56,462,714</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
GOLF FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 470 Golf Fund</b>					
<b>Revenue</b>					
Charges for Services	\$0	\$0	\$0	\$0	0%
Miscellaneous Revenues	\$0	\$0	\$134,000	\$134,000	0%
Other Sources	\$0	\$0	\$57,107	\$57,107	0%
<b>Revenue Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$191,107</b>	<b>\$191,107</b>	<b>0%</b>
<b>Expenditures</b>					
Personnel Services	\$0	\$0	\$68,007	\$68,007	N/A
Operating Expenditures	\$0	\$0	\$123,100	\$123,100	N/A
Capital Outlay	\$0	\$0	\$0	\$0	N/A
<b>Expenditure Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$191,107</b>	<b>\$191,107</b>	<b>N/A</b>
<b>Net Budget Surplus or (Deficit)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>N/A</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

GOLF FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 470 Golf Fund</b>				
<u>R55 - Charges for Services</u>				
3413000 - Misc Fees General Gov't	\$0	\$0	\$703,435	\$0
3472059 - Greens Fees	\$0	\$0	\$0	\$0
3472060 - Golf Course Membership Fees	\$0	\$0	\$0	\$0
3620038 - Golf Cart Rental Fee	\$0	\$0	\$0	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$703,435</b>	<b>\$0</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$0	\$0	\$0	\$0
3620001 - Op/Mgt Agrmt - Gross Revs	\$0	\$0	\$0	\$34,000
3620002 - Op/Mgt Agrmt - Net Op Income	\$0	\$0	\$0	\$50,000
3620003 - Op/Mgt Agrmt - Maintenance Ops	\$0	\$0	\$0	\$50,000
3620037 - Other Rents & Royalties	\$0	\$0	\$0	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$134,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$5,808,007	\$0
3940470 - From Golf Fund Reserve	\$0	\$0	\$0	\$57,107
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,808,007</b>	<b>\$57,107</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,511,442</b>	<b>\$191,107</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**GOLF FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 470 Golf Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$0	\$0	\$0	\$54,427
51202 - Salaries- Longevity	\$0	\$0	\$0	\$300
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$720
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$0	\$0	\$0	\$4,242
52201 - Retirement Contributions	\$0	\$0	\$0	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$4,276
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$0	\$0	\$0	\$2,502
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$0	\$0	\$0	\$1,540
<b>PS - Personnel Services Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$68,007</b>
<u>OE - Operating Expenditures</u>				
53101 - Prof Svc- Legal Expense	\$0	\$0	\$0	\$1,000
53103 - Prof Svc- Special Projects	\$0	\$0	\$0	\$0
53107 - Prof Svc- Other Professional Svcs	\$0	\$0	\$36,200	\$0
53114 - Prof Svc- Bank Service Fees	\$0	\$0	\$0	\$0
53201 - Acct & Audting- Audit Expense	\$0	\$0	\$0	\$7,000
53401 - Other Svc- Contractual Services	\$0	\$0	\$2,500	\$50,000
53405 - Other Svc- Legal Advertising	\$0	\$0	\$0	\$0
53423 - Other Svc- Agency Requirements	\$0	\$0	\$0	\$10,000
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$0	\$0	\$0	\$8,000
54301 - Utility Services	\$0	\$0	\$17,324	\$0
54401 - Rentals and Leases	\$0	\$0	\$700	\$24,000
54501 - Ins- Insurance Premiums	\$0	\$0	\$0	\$18,000
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54608 - Repairs&Maint- Equipment Maint	\$0	\$0	\$0	\$0
54613 - Repairs&Maint- Contractual Maint.	\$0	\$0	\$297,639	\$0
54689 - Repairs&Maint- Parks Grnds Maint	\$0	\$0	\$300	\$0
54690 - Repairs&Maint- Parks Bldg Maint	\$0	\$0	\$0	\$0
54801 - Promotional Activities	\$0	\$0	\$72	\$0
55101 - Office Supply Expenses	\$0	\$0	\$79	\$4,100
55209 - Oper Sup- Fuel	\$0	\$0	\$0	\$0
55216 - Oper Sup- Golf Course	\$0	\$0	\$0	\$0
55501 - Training- Training & Education	\$0	\$0	\$0	\$1,000
55900 - Depreciation Expense	\$0	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$354,815</b>	<b>\$123,100</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$0	\$4,076,334	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,076,334</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,431,149</b>	<b>\$191,107</b>

## Fiscal Year 2012 Technology and Information Management Systems

### Mission

To deliver quality and innovative information technology solutions to enhance efficiency, reduce paperwork, decrease costs, and streamline the flow of information to the citizens, business community, and other government agencies, as well as Town departments. We provide a secure environment for data integrity, accessibility, system availability and delivery of information resources to the employees of the Town of Davie and the citizens they serve.

### FY 2012 Budget Highlights, Projects and Impact

In planning for the 2011/2012 Fiscal Year, the T.I.M.S. Department is in year 2 of a 3 year roll out plan to completely streamline, modernize, and consolidate our network services while providing for more redundancy and scalability. In order to meet our goals while still reaching our budget cap, we negotiated lower rates for a portion of our maintenance contracts. In addition, we are beginning to realize the considerable hardware and software cost savings and reductions gained from moving our server farm to a virtualized, cloud computing environment.

During the 2012 fiscal year, T.I.M.S. anticipates the completion of the switch from traditional, costly mainframe hardware & software enterprise systems to the virtualized server farm hosting the new web based, Dot Net architecture resulting in substantial savings to the Town in the upcoming years. This is commonly referred to as the conversion from HTE to the New World Systems platform. Additionally we are completing the replacement of the Town's Smart-Ring technology with faster Metro-E service. We will also be replacing the aging telephone system at the Town Hall complex and out laying locations, which have been budgeted. Also, we are implementing a physical security system at the Town Hall, in which the Town plans to have a future budget to cover this expenditure.

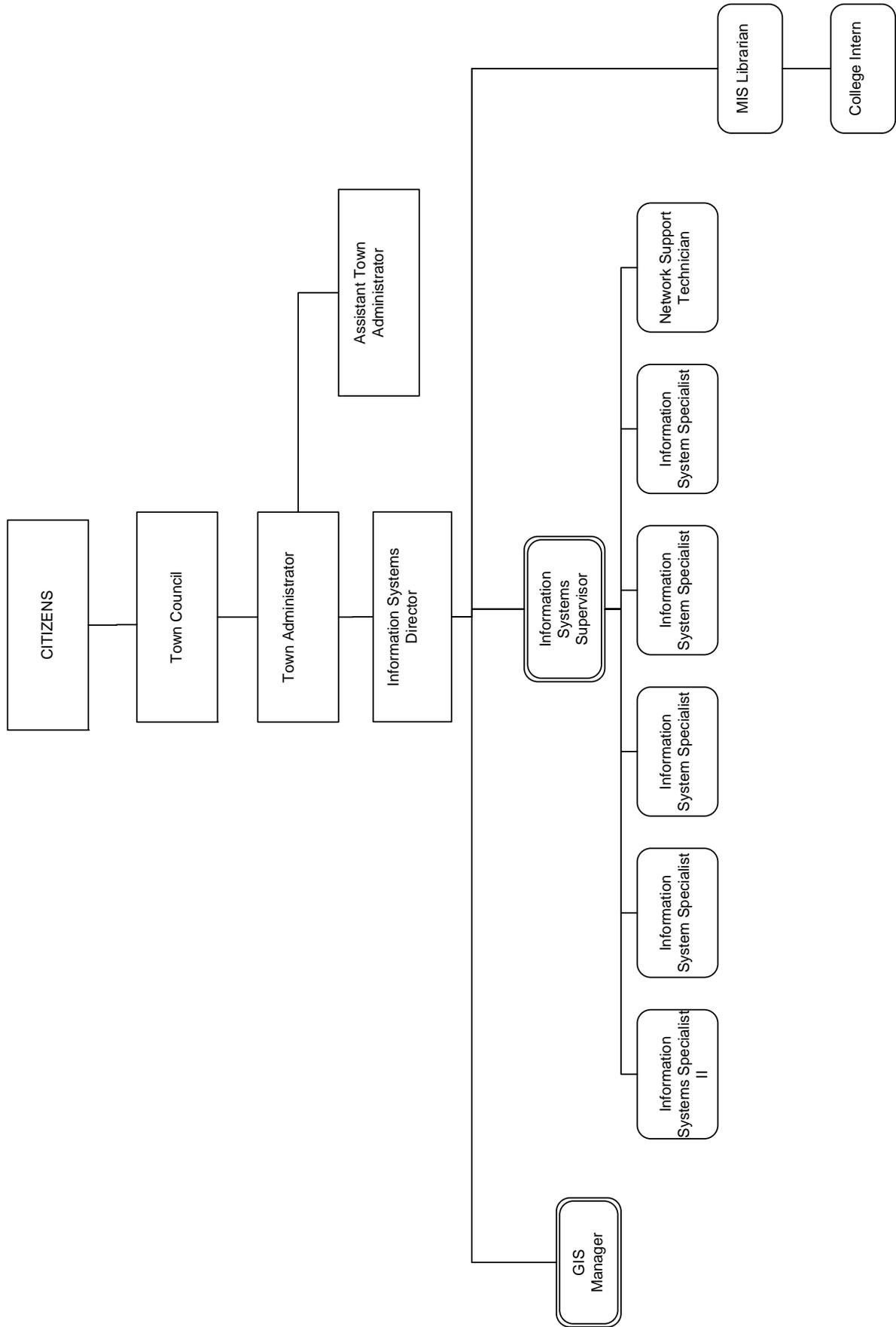
T.I.M.S. is continuing the focus on finding other savings and helping to facilitate those changes throughout the other Town departments as well.

### Staffing Levels

	FY 2010	FY 2011	FY 2012
Administrative Secretary	1	0	0
College Intern	1	1	1
GIS Manager	0	0	1
Information Specialist I	4	4	4
Information Specialist II	1	1	1
Information Systems Director	1	1	1
Information Systems Supervisor	1	1	1
MIS Librarian	0	1	1
Network Support Technician	1	1	1
Total Budgeted Positions	10	10	11

## **Budget Summary**

	<b>FY2010 Actual</b>	<b>FY2011 Original Budget</b>	<b>FY2012 Budget</b>
Revenue			
Charges for Services	\$1,627,204	\$1,531,555	\$1,558,903
Miscellaneous Revenues	\$2,300	\$5,000	\$1,500
Other Sources	\$0	\$572,015	\$304,440
Revenue Totals	<u>\$1,629,504</u>	<u>\$2,108,570</u>	<u>\$1,864,843</u>
Expenditures			
Personnel Services	\$868,097	\$908,378	\$1,013,504
Operating Expenditures	\$770,891	\$630,192	\$543,889
Capital Outlay	\$0	\$570,000	\$307,450
Debt Service	\$0	\$0	\$0
Expenditure Totals	<u>\$1,638,988</u>	<u>\$2,108,570</u>	<u>\$1,864,843</u>



**TOWN OF DAVIE  
FY 2012 BUDGET**

**TECHNOLOGY & INFORMATION MGT FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 520 Technology &amp; Info. Management</b>					
<b>Revenue</b>					
Charges for Services	\$1,627,205	\$1,531,555	\$1,558,903	\$27,348	2%
Miscellaneous Revenues	\$0	\$5,000	\$1,500	(\$3,500)	-70%
Other Sources	\$1,333,636	\$572,015	\$304,440	(\$267,575)	-47%
<b>Revenue Totals</b>	<b>\$2,960,841</b>	<b>\$2,108,570</b>	<b>\$1,864,843</b>	<b>(\$243,727)</b>	<b>-12%</b>
<b>Expenditures</b>					
Personnel Services	\$899,578	\$908,378	\$1,013,504	\$105,126	12%
Operating Expenditures	\$456,437	\$630,192	\$543,889	(\$86,303)	-14%
Capital Outlay	\$1,604,826	\$570,000	\$307,450	(\$262,550)	-46%
Debt Service	\$0	\$0	\$0	\$0	0%
<b>Expenditure Totals</b>	<b>\$2,960,841</b>	<b>\$2,108,570</b>	<b>\$1,864,843</b>	<b>(\$243,727)</b>	<b>-12%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**  
 TECHNOLOGY & INFORMATION MANAGEMENT FUND

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 520 Technology &amp; Info. Management</b>				
<u>R55 - Charges for Services</u>				
3412000 - Intrnl Service Charge, All Depts	\$1,627,204	\$1,531,555	\$1,403,925	\$1,558,903
3413000 - Misc Fees General Gov't	\$0	\$0	\$0	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$1,627,204</b>	<b>\$1,531,555</b>	<b>\$1,403,925</b>	<b>\$1,558,903</b>
<u>R70 - Miscellaneous Revenues</u>				
3640001 - Sale of Surplus Property	\$2,300	\$5,000	\$2,785	\$1,500
3699000 - Misc. Revenues	\$0	\$0	\$39	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$2,300</b>	<b>\$5,000</b>	<b>\$2,824</b>	<b>\$1,500</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940520 - From TIMS Reserve	\$0	\$572,015	\$0	\$304,440
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$572,015</b>	<b>\$0</b>	<b>\$304,440</b>
<b>Revenue Grand Totals:</b>	<b>\$1,629,504</b>	<b>\$2,108,570</b>	<b>\$1,406,749</b>	<b>\$1,864,843</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**TECHNOLOGY & INFORMATION MANAGEMENT FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 520 Technology &amp; Info. Management</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$592,461	\$614,979	\$503,837	\$687,136
<b>51202 - Salaries- Longevity</b>	<b>\$2,698</b>	<b>\$2,000</b>	<b>\$2,698</b>	<b>\$2,000</b>
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$500
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$4,800
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$5,400
51401 - Overtime	\$1,716	\$0	\$929	\$0
52101 - FICA Taxes	\$44,527	\$46,632	\$37,670	\$53,537
52201 - Retirement Contributions	\$132,689	\$134,512	\$112,388	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$126,029
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$21,638
52301 - Life & Health Ins- Health	\$92,341	\$108,528	\$84,509	\$110,520
52302 - Life & Health Ins- Disability Ins	\$0	\$0	\$0	\$0
52401 - Workers' Compensation	\$1,666	\$1,727	\$1,414	\$1,944
<b>PS - Personnel Services Totals</b>	<b>\$868,097</b>	<b>\$908,378</b>	<b>\$743,446</b>	<b>\$1,013,504</b>
<u>OE - Operating Expenditures</u>				
53401 - Other Svc- Contractual Services	\$4,826	\$7,500	\$2,499	\$5,000
53426 - Other Svc- Internal Charges TIMS	\$0	\$0	\$0	\$0
54101 - Communications Services Expense	\$40,107	\$38,635	\$43,175	\$38,875
54301 - Utility Services	\$0	\$0	\$300	\$390
54601 - Repairs&Maint- Vehicle Usage	\$0	\$0	\$0	\$0
54615 - Repairs&Maint- Computer Exp&Maint	\$384,897	\$353,952	\$347,302	\$265,820
55101 - Office Supply Expenses	\$6,519	\$9,020	\$8,555	\$10,220
55501 - Training- Training & Education	\$32,445	\$21,300	\$13,965	\$23,800
55900 - Depreciation Expense	\$302,097	\$199,785	\$0	\$199,784
<b>OE - Operating Expenditures Totals</b>	<b>\$770,891</b>	<b>\$630,192</b>	<b>\$415,796</b>	<b>\$543,889</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$570,000	\$563,585	\$307,450
56411 - Mach & Equip-Contingencies	\$0	\$0	\$0	\$0
56446 - Maint & Equip- Capital Resrv Fund	\$0	\$0	\$0	\$0
56453 - Mach & Equip- Tech Equip & Maint.	\$0	\$0	\$0	\$0
56472 - Mach & Equip- Computer Equipment	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$570,000</b>	<b>\$563,585</b>	<b>\$307,450</b>
<u>DS - Debt Service</u>				
57200 - Interest Payments	\$0	\$0	\$0	\$0
<b>DS - Debt Service Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Expenditure Grand Totals:</b>	<b>\$1,638,988</b>	<b>\$2,108,570</b>	<b>\$1,722,827</b>	<b>\$1,864,843</b>

**TOWN OF DAVIE  
FY 2012 BUDGET**

**VEHICLE MAINTENANCE FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 500 Vehicle Maintenance Fund</b>					
<b>Revenue</b>					
Intergovernmental	\$52,000	\$56,000	\$57,000	\$1,000	2%
Charges for Services	\$3,732,655	\$3,905,555	\$3,885,783	-\$19,772	-1%
Miscellaneous Revenues	\$150,000	\$118,309	\$93,000	-\$25,309	-21%
Other Sources	\$475,712	\$0	\$571,113	\$571,113	N/A
<b>Revenue Totals</b>	<b>\$4,410,367</b>	<b>\$4,079,864</b>	<b>\$4,606,896</b>	<b>\$527,032</b>	<b>13%</b>
<b>Expenditures</b>					
Personnel Services	\$53,017	\$54,980	\$55,346	\$366	1%
Operating Expenditures	\$3,045,200	\$2,852,951	\$2,757,655	-\$95,296	-3%
Capital Outlay	\$1,312,150	\$1,171,933	\$793,895	-\$378,038	-32%
Debt Service	\$0	\$0	\$0	\$0	0%
Other Uses	\$0	\$0	\$1,000,000	\$1,000,000	N/A
<b>Expenditure Totals</b>	<b>\$4,410,367</b>	<b>\$4,079,864</b>	<b>\$4,606,896</b>	<b>\$527,032</b>	<b>13%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

**TOWN OF DAVIE**  
**FY2012 ESTIMATED REVENUES**

**VEHICLE MAINTENANCE FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 500 Vehicle Maintenance Fund</b>				
<u>R45 - Intergovernmental</u>				
3354909 - Fuel Tax Reimbursements	\$55,700	\$56,000	\$40,615	\$57,000
<b>R45 - Intergovernmental Totals</b>	<b>\$55,700</b>	<b>\$56,000</b>	<b>\$40,615</b>	<b>\$57,000</b>
<u>R55 - Charges for Services</u>				
3412040 - Fleet & Lease Rev. - All Dept's	\$3,521,687	\$3,905,555	\$3,423,615	\$3,885,783
<b>R55 - Charges for Services Totals</b>	<b>\$3,521,687</b>	<b>\$3,905,555</b>	<b>\$3,423,615</b>	<b>\$3,885,783</b>
<u>R70 - Miscellaneous Revenues</u>				
3640001 - Sale of Surplus Property	(\$17,276)	\$50,000	\$123,200	\$25,000
3699000 - Misc. Revenues	\$61,735	\$68,309	\$129,898	\$68,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$44,459</b>	<b>\$118,309</b>	<b>\$253,098</b>	<b>\$93,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940500 - From Vehicle Fund Reserve	\$0	\$0	\$0	\$571,113
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$571,113</b>
<b>Revenue Grand Totals:</b>	<b>\$3,621,845</b>	<b>\$4,079,864</b>	<b>\$3,717,328</b>	<b>\$4,606,896</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**VEHICLE MAINTENANCE FUND**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 500 Vehicle Maintenance Fund</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$35,700	\$36,767	\$31,273	\$36,908
51202 - Salaries- Longevity	\$2,934	\$790	\$800	\$800
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$0
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$2,769	\$2,740	\$2,348	\$2,885
52201 - Retirement Contributions	\$9,254	\$9,269	\$7,992	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$9,559
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$4,760	\$5,309	\$4,191	\$5,088
52401 - Workers' Compensation	\$107	\$105	\$89	\$106
<b>PS - Personnel Services Totals</b>	<b>\$55,524</b>	<b>\$54,980</b>	<b>\$46,693</b>	<b>\$55,346</b>
<u>OE - Operating Expenditures</u>				
53404 - Other Svc- Miscellaneous Expense	\$17,975	\$16,700	\$200	\$17,100
53424 - Other Svc- Contractual Repairs	\$1,926,771	\$2,261,750	\$2,173,711	\$1,480,000
53425 - Other Svc- Noncontractual Repair	\$0	\$0	\$0	\$678,315
53426 - Other Svc- Internal Charges TIMS	\$6,157	\$5,729	\$5,252	\$5,408
54101 - Communications Services Expense	\$2,457	\$3,360	\$1,599	\$3,360
54301 - Utility Services	\$25,560	\$31,425	\$20,890	\$25,725
54501 - Ins- Insurance Premiums	\$412,698	\$454,500	\$417,902	\$468,135
54601 - Repairs&Maint- Vehicle Usage	\$44,210	\$76,992	\$27,936	\$77,352
54608 - Repairs&Maint- Equipment Maint	\$0	\$0	\$0	\$0
55101 - Office Supply Expenses	\$0	\$250	\$0	\$250
55209 - Oper Sup- Fuel	\$2,933	\$2,245	\$1,056	\$2,010
55501 - Training- Training & Education	\$0	\$0	\$0	\$0
55900 - Depreciation Expense	\$882,711	\$0	\$0	\$0
55901 - Amortization Expense	\$223,826	\$0	\$0	\$0
<b>OE - Operating Expenditures Totals</b>	<b>\$3,545,298</b>	<b>\$2,852,951</b>	<b>\$2,648,545</b>	<b>\$2,757,655</b>
<u>CO - Capital Outlay</u>				
56408 - Mach & Equip- Capital Outlay	\$0	\$1,171,933	\$1,378,587	\$793,895
56473 - Contra Capital Outlay Account	\$0	\$0	\$0	\$0
<b>CO - Capital Outlay Totals</b>	<b>\$0</b>	<b>\$1,171,933</b>	<b>\$1,378,587</b>	<b>\$793,895</b>
<u>DS - Debt Service</u>				
57200 - Interest Payments	\$0	\$0	\$0	\$0
<b>DS - Debt Service Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$0	\$0	\$0	\$1,000,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$3,600,822</b>	<b>\$4,079,864</b>	<b>\$4,073,825</b>	<b>\$4,606,896</b>

**TOWN OF DAVIE  
FY 2012 BUDGET  
SELF INSURANCE FUND BUDGET SUMMARY**

	FY2010 Original Budget	FY2011 Original Budget	FY2012 Budget	+/- From Prior Year	
<b>Fund: 510 Self Insurance</b>					
<b>Revenue</b>					
Charges for Services	\$7,851,574	\$8,164,042	\$7,812,691	(\$351,351)	-4%
Miscellaneous Revenues	\$1,300,000	\$1,700,000	\$1,840,000	\$140,000	8%
Other Sources	\$1,177,397	\$200,000	\$1,516,249	\$1,316,249	658%
<b>Revenue Totals</b>	<b>\$10,328,971</b>	<b>\$10,064,042</b>	<b>\$11,168,940</b>	<b>\$1,104,898</b>	<b>11%</b>
<b>Expenditures</b>					
Personnel Services	\$145,039	\$154,770	\$158,859	\$4,089	3%
Operating Expenditures	\$10,077,351	\$9,909,272	\$9,493,832	(\$415,440)	-4%
Other Uses	\$106,581	\$0	\$1,516,249	\$1,516,249	N/A
<b>Expenditure Totals</b>	<b>\$10,328,971</b>	<b>\$10,064,042</b>	<b>\$11,168,940</b>	<b>\$1,104,898</b>	<b>11%</b>
 <b>Net Budget Surplus or (Deficit)</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	 <b>\$0</b>	

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**

SELF INSURANCE FUND, WORKER'S COMPENSATION DIVISION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 510 Self Insurance</b>				
<u>R55 - Charges for Services</u>				
3412000 - Intrnl Service Charge, All Depts	\$1,204,407	\$1,207,453	\$1,031,518	\$1,191,451
3413000 - Misc Fees General Gov't	\$14,606	\$1,909	\$5,000	\$0
<b>R55 - Charges for Services Totals</b>	<b>\$1,219,013</b>	<b>\$1,209,362</b>	<b>\$1,036,518</b>	<b>\$1,191,451</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$0	\$0	\$8	\$0
3699000 - Misc. Revenues	\$0	\$0	\$0	\$0
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8</b>	<b>\$0</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940151 - From SI Fund - Wkrs Comp Reserve	\$0	\$200,000	\$0	\$516,249
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$516,249</b>
<b>Revenue Grand Totals:</b>	<b>\$1,219,013</b>	<b>\$1,409,362</b>	<b>\$1,036,526</b>	<b>\$1,707,700</b>

**TOWN OF DAVIE**  
**FY2012 Appropriations**  
**SELF INSURANCE FUND, WORKER'S COMPENSATION DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 510 Self Insurance</b>				
<u>PS - Personnel Services</u>				
51201 - Salaries- Regular	\$90,233	\$106,875	\$89,696	\$105,625
51202 - Salaries- Longevity	\$0	\$0	\$0	\$0
51208 - Salaries- Service Awards	\$0	\$0	\$0	\$50
51209 - Salaries- Auto Allowances	\$0	\$0	\$0	\$960
51210 - Salaries- Phone Allowances	\$0	\$0	\$0	\$720
51401 - Overtime	\$0	\$0	\$0	\$0
52101 - FICA Taxes	\$6,768	\$8,546	\$6,798	\$8,164
52201 - Retirement Contributions	\$22,168	\$26,378	\$22,489	\$0
52205 - Ret. Contr- DB Plan, Gen.Empl & Exec	\$0	\$0	\$0	\$27,214
52206 - Ret. Contr- 401, Gen.Empl & Mgrl	\$0	\$0	\$0	\$0
52301 - Life & Health Ins- Health	\$10,353	\$12,672	\$10,226	\$15,828
52401 - Workers' Compensation	\$254	\$299	\$243	\$298
<b>PS - Personnel Services Totals</b>	<b>\$129,775</b>	<b>\$154,770</b>	<b>\$129,452</b>	<b>\$158,859</b>
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$8,275	\$36,000	\$15,318	\$37,500
53108 - Prof Svc- Actuarial Fees	\$2,350	\$3,000	\$0	\$3,000
53421 - Other Svc- Administrative Cost	\$153,386	\$210,000	\$178,870	\$208,000
54101 - Communications Services Expense	\$669	\$1,092	\$528	\$500
54503 - Ins- Liability Claims	\$0	\$0	\$0	\$0
54504 - Ins- Workers' Comp Claims	\$568,922	\$875,000	\$683,234	\$691,500
54505 - Ins- State Fee/WC/Self Ins.	\$52,756	\$125,000	\$53,549	\$90,000
55101 - Office Supply Expenses	\$1,623	\$2,000	\$134	\$592
55501 - Training- Training & Education	\$1,378	\$2,500	\$1,071	\$1,500
<b>OE - Operating Expenditures Totals</b>	<b>\$789,358</b>	<b>\$1,254,592</b>	<b>\$932,704</b>	<b>\$1,032,592</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$0	\$0	\$0	\$516,249
59906 - Other Uses- Workers Comp Reserve	\$0	\$0	\$0	\$0
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$516,249</b>
<b>Expenditure Grand Totals:</b>	<b>\$919,134</b>	<b>\$1,409,362</b>	<b>\$1,062,156</b>	<b>\$1,707,700</b>

TOWN OF DAVIE  
**FY2012 ESTIMATED REVENUES**  
 SELF INSURANCE FUND, EMPLOYEE BENEFITS DIVISION

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual	FY2012 Est. Revenue
<b>Fund: 510 Self Insurance</b>				
<u>R55 - Charges for Services</u>				
3412000 - Intrnl Service Charge, All Depts	\$1,604,788	\$0	\$0	\$0
3412030 - Benefit Choice Dollars	\$6,033,810	\$6,954,680	\$5,332,313	\$6,621,240
<b>R55 - Charges for Services Totals</b>	<b>\$7,638,598</b>	<b>\$6,954,680</b>	<b>\$5,332,313</b>	<b>\$6,621,240</b>
<u>R70 - Miscellaneous Revenues</u>				
3611001 - Interest on Investments	\$98	\$0	\$56	\$0
3611011 - OPEB Investment Earnings	\$0	\$0	\$151,565	\$90,000
3699000 - Misc. Revenues	\$286,669	\$100,000	\$223,673	\$150,000
3699011 - Employee Contributions, Benefits	\$1,544,569	\$1,600,000	\$1,470,992	\$1,600,000
<b>R70 - Miscellaneous Revenues Totals</b>	<b>\$1,831,337</b>	<b>\$1,700,000</b>	<b>\$1,846,287</b>	<b>\$1,840,000</b>
<u>R80 - Other Sources</u>				
3810100 - Interfund Transfers In	\$0	\$0	\$0	\$0
3940154 - From SI Fund - Empl Ben Reserve	\$0	\$0	\$0	\$1,000,000
<b>R80 - Other Sources Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Revenue Grand Totals:</b>	<b>\$9,469,935</b>	<b>\$8,654,680</b>	<b>\$7,178,600</b>	<b>\$9,461,240</b>

**TOWN OF DAVIE**  
**FY2012 APPROPRIATIONS**  
**SELF INSURANCE FUND, EMPLOYEE BENEFITS DIVISION**

	FY2010 Actual	FY2011 Original Budget	FY2011 YTD Actual + Enc.	FY2012 Appropriation
<b>Fund: 510 Self Insurance</b>				
<u>OE - Operating Expenditures</u>				
53107 - Prof Svc- Other Professional Svcs	\$0	\$45,000	\$25,545	\$9,000
53108 - Prof Svc- Actuarial Fees	\$0	\$3,500	\$0	\$3,240
53109 - Prof Svc- OPEB Admin Fees	\$0	\$0	\$3,036	\$3,000
53401 - Other Svc- Contractual Services	\$95,000	\$40,000	\$40,000	\$35,000
53404 - Other Svc- Miscellaneous Expense	\$0	\$0	\$0	\$0
53421 - Other Svc- Administrative Cost	\$830,048	\$827,180	\$682,801	\$850,000
54501 - Ins- Insurance Premiums	\$1,604,788	\$0	\$0	\$0
54502 - Ins- EE Medical Claims	\$6,211,276	\$7,073,000	\$4,949,670	\$6,800,000
54506 - Ins- Dental Insurance	\$241,013	\$260,000	\$224,554	\$274,000
54507 - Ins- Life Insurance	\$158,977	\$186,000	\$174,857	\$215,000
54508 - Ins- Short Term Disability	\$100,023	\$110,000	\$93,498	\$136,000
54509 - Ins- Long Term Disability	\$99,813	\$110,000	\$93,424	\$136,000
<b>OE - Operating Expenditures Totals</b>	<b>\$9,340,938</b>	<b>\$8,654,680</b>	<b>\$6,287,386</b>	<b>\$8,461,240</b>
<u>OU - Other Uses</u>				
59100 - Intragov Trans- General Fund	\$0	\$0	\$0	\$1,000,000
<b>OU - Other Uses Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>
<b>Expenditure Grand Totals:</b>	<b>\$9,340,938</b>	<b>\$8,654,680</b>	<b>\$6,287,386</b>	<b>\$9,461,240</b>

**FISCAL YEAR 2012**  
**Administration Department**

**Department's Goals, Objectives and Key Performance Indicators**

GOALS / OBJECTIVES	2011-2012 STRATEGIC OUTCOMES	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
<p>To improve overall communication within the Town.</p> <p><b>Strategic Council Priority: 1, 2, 4</b></p>	<p>To improve communication with Council.</p>	<p>1. Provide Council with executive summary of monthly departmental progress reports – focus may include any of the following: a) accomplishments, b) updates on reoccurring issues, c) potential media issues, d) union issues, e) weekly express, f) or, if any, personnel investigations; 2. Continued to provide quarterly litigation reports via Town Attorney; 3. Maintain open door policy with Mayor and Council.</p>	<p>*Produce 100% of monthly reports on deadline.</p>
	<p>To improve communication among directors and staff.</p>	<p>1. Communicate overall Town goals, vision, and financial state to all employees via multiple media mediums.</p>	<p>*Publish 2 messages in employee HR newsletter and hold 1 annual meeting.</p>
	<p>To enhance communications with the citizens of Davie and other stakeholders.</p>	<p>1. Hold community input meetings in each of the four (4) Council districts (Annual); 2. Review CRS (Citizen Response System) reports monthly to ensure staff is meeting standards for response to citizen inquiries as well as potential reoccurring or unresolved issues; 3. Conduct citizen surveys - business and residential.</p>	<p>*Conduct 4 citizen input meetings; *Review 100% of monthly CRS reports; *Complete surveys</p>
<p>To improve leadership and management of staff throughout the Town.</p> <p><b>Strategic Council Priority: 1, 2, 4</b></p>	<p>To improve communication among Department Directors and Senior Management Staff.</p>	<p>1. Hold Senior Management Retreat to address Town issues including policies and procedures, quality service, communication, professionalism, teamwork and other inter-departmental coordination; 2. Hold training on Davie Charter, Sunshine Law, and other applicable State statutes; 3. Review and approve all departmental business and</p>	<p>*Hold 1 management retreat; *Train 100% of employees relevant to required topics; *Conduct 100% of department director meetings.</p>

GOALS / OBJECTIVES	2011-2012 STRATEGIC OUTCOMES	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
		marketing plans and address concerns with Department Directors. This process is intended to establish a system of accountability, continuous evaluation and review; 4. Continue to hold weekly department director meetings.	
	To enhance communications with all Town employees.	1. Maintain open door policy to with employees; 2. Ensure all employees are aware of all personnel policies, including procedures for reporting misconduct or other criminal acts and other employee concerns, through training and use of technology. Employees will also receive an employee handbook outlining all policies.	*Train 100% of employees relevant to required topics.
	To improve communication of information between staff and Council.	1. Include detailed executive summary on each TCAR for each item prepared for Council; 2. Continue to hold staff agenda review meetings before each Council meeting; 3. Continue to ensure 100% follow-up on Council requests after meetings.	*Conduct 100% of department director meetings.
To manage the Town's media relations. <b>Strategic Council Priority: 1, 2, 4.</b>	A positive relationship with a network of professional print, TV, & radio media entities will be maintained by meeting at least once a month.	1. Have periodic meetings with reporters and editors; 2. Nurture relationship via phone calls, e-mails, and correspondence.	*Keep records of meetings between PIO and media; *Keep records of communications between PIO and media.
To increase the Town's grant success rate. <b>Strategic Council Priority: 1, 2, 4.</b>	Decrease general fund requests by leveraging additional Town dollars; Implementation of more projects	1. Develop projects ready-to-go or off the shelf; 2. Create contingency funding source for grant match. 3. Monitor county, state and federal programs to anticipate opportunities and provide additional lead time for departments.	*% of grants received as compared to those submitted; *# of shovel-ready projects.

**FISCAL YEAR 2012  
Police Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
A. Hire officer for PAL position which will allow the Police Department to take a more active role in the PAL program	Improvement to the PAL program	1. Amend Bylaws 2. Add officer to PAL program and board	1. Completed budget 2. New Programs 3. Officers on PAL board 4. Full time officer at PAL
B. Maintain state accreditation	Promotes quality community relations, pursuit of agency excellence and reduces liability and risk exposure. (SP #1, #2, #3, #4, #5)	1. Manage accreditation process with 100% compliance every year end.  2. Increase staff awareness of policies and train accordingly.  3. Incorporate accreditation training (policy review) on a monthly basis	Full compliance
C. Hire 3 Captains	New leadership prepared for future succession	Conduct promotions	3 Captains hired and in place

**FISCAL YEAR 2012**  
**Fire Rescue Department, Fire Rescue Division**

**Department's Goals, Objectives and Key Performance Indicators**

GOALS/OBJECTIVES	STRATEGIC OUTCOME	ACTION STEPS	KEY PERFORMANCE INDICATOR (KPI)
A. Mitigate all fires, medical, and special operational emergencies in the Town of Davie	Respond to all emergencies for help in the timeliest manner possible. (SP. 1, 2 and 5)	<ol style="list-style-type: none"> <li>1. Staff with appropriate number of trained personnel.</li> <li>2. Provide appropriate tools &amp; equipment.</li> <li>3. Respond immediately upon receipt of the emergency being dispatched.</li> </ol>	Respond to all emergencies in the Town of Davie within 6 to 8 minutes.
B. Provide timely fire rescue response in Western Davie.	Build fire station in Western Davie within two and one-half (2½) budget years and staff with appropriately trained personnel. (SP. 1, 2 and 5)	<ol style="list-style-type: none"> <li>1. Evaluate available land.</li> <li>2. Make cost effective purchase.</li> <li>3. Secure architect and Builder.</li> <li>4. Purchase appropriate tools and equipment.</li> <li>5. Hire personnel.</li> </ol>	Purchase property and build the fire station within two and one-half (2½) budget years.
C. Maintain Highly Trained Workforce	Provide Fire and EMS Training Schedule which all firefighters must complete 100% annually. (SP. 1, 2 and 5)	<ol style="list-style-type: none"> <li>1. Provide 20 hours per member per month of Company Training</li> <li>2. Provide 24 hours per member per year for Facility Training</li> <li>3. Provide 2 hours per member per month of EMS Training</li> </ol>	For 80% of the employees to receive 100% of the training given.
D. Provide a safe environment from fire hazards and preventable fires.	Provide for Annual Inspections Services. (SP. 1, 2 and 5)	<ol style="list-style-type: none"> <li>1. Trained Personnel</li> <li>2. Fire Safety Inspections</li> <li>3. Plans Review</li> <li>4. New Construction Inspections</li> <li>5. BTR Inspections</li> </ol>	To complete 100% of the inspections annually.

<b>GOALS/OBJECTIVES</b>	<b>STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
E. Provide training and education programs to the community.	Train the community in fire and EMS related courses. (SP. 1, 2, and 5)	<ol style="list-style-type: none"> <li>1. Trained Personnel</li> <li>2. Schedule monthly classes</li> <li>3. Provide follow-up</li> </ol>	Sponsor six (6) training classes annually.
F. Manage the Department's grant resources effectively and efficiently to ensure they are maintained to provide the maximum benefit to the Town and its residents.	<ol style="list-style-type: none"> <li>1. Secure existing grant funds (SP. 2 and 4)</li> <li>2. Leverage grant funds (SP. 2 and 4)</li> <li>3. Submit timely reports and grant applications (SP 2 and 4)</li> </ol>	<ol style="list-style-type: none"> <li>1. Ensure all grant applications and reports are submitted before their deadlines.</li> <li>2. Utilize grant funds for eligible activities and projects</li> <li>3. Monitor performance of grant funded projects</li> <li>4. Maintain the appropriate documentation</li> </ol>	<ol style="list-style-type: none"> <li>1. Grant funds secured</li> <li>2. Grant funds leveraged</li> <li>3. Percentage of timely grant reports submitted</li> <li>4. Percentage of timely grant application submitted</li> <li>5. Number of grant funded audits completed</li> </ol>
G. Ensure all town departments are fully trained in the National Incident Management System (NIMS) and receive maintenance training.	Provide training opportunities for the town departments along with related courses annually. (SP. 1, 2, and 5)	<ol style="list-style-type: none"> <li>1. Schedule monthly classes</li> <li>2. Provide follow-up</li> </ol>	For 75% of the employees to receive their NIMS certification annually.

**FISCAL YEAR 2012**  
**Fire Rescue Department, Building Division**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
A. Provide for Safe and Sustainable Construction and Renovations throughout the Town of Davie.	Provide professional building inspections services within 24 hours of being scheduled. (SP. 1, 2, 3 and 5)	<ol style="list-style-type: none"> <li>1. Maintain State &amp; County Certified Personnel</li> <li>2. Provide code Compliant Plan Review.</li> <li>3. Understand and enforce all Building Codes.</li> <li>4. Provide inspection services for new construction/ Renovations</li> <li>5. Attain Code Compliance</li> </ol>	Percentage of inspections that were completed for all projects built within the Town of Davie within 24 hours of being scheduled.
B. Provide Plan Review for all construction projects within the Town of Davie	Provide plan review and approval of commercial and residential construction within 15 days. (SP. 1, 2, 3, and 5)	<ol style="list-style-type: none"> <li>1. Provide trained staff</li> <li>2. Approve plans</li> <li>3. Provide permits to contractors and owners</li> <li>4. Track progress of plan review for potential delays</li> </ol>	Percentage of plan review that were completed within 15 days.
C. Ensure Licensing of all Businesses that operate within the Town of Davie	On an annual basis provide Occupancy Licensure /Business Tax Receipt for all Businesses doing business in the Town. (SP. 1, 2 and 5)	<ol style="list-style-type: none"> <li>1. Provide trained staff</li> <li>2. Register all Business within the Town of Davie</li> <li>3. Provide renewal licensed to established businesses annually</li> <li>4. Provide licenses and inspection services for new businesses</li> </ol>	What percentages of businesses in the Town are licensed?

**FISCAL YEAR 2012  
Engineering Division**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS/OBJECTIVES</b>	<b>STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
Increase Program Management Efficiency	Digitize historical infrastructure and coordinate with other Town departments to provide more comprehensive data	<ol style="list-style-type: none"> <li>1. Coordinate with Public Works to furnish a Stormwater Master Plan</li> <li>2. Provide faster responses to drainage and traffic calming complaints</li> </ol>	<p>Incorporate one development into the digital GIS infrastructure network</p> <p>Make initial contact within three days of initial complaint</p>
Streamline Plans and Permits Processing	Minimize review time	<ol style="list-style-type: none"> <li>1. Provide real time customer permit tracking online</li> <li>2. Get comments from all permit review parties at once in real time. Bypass "one at a time" process</li> </ol>	<p>Reduce number of status update calls by 25%</p> <p>Reduce time permit approval process by 25%</p>
Update Design Standard and Specification Library	Update the Design Standard and Specifications Library every three years	<ol style="list-style-type: none"> <li>1. Attend training seminars and luncheons to learn about the latest engineering and construction principles</li> </ol>	Number of Design Standard and Specifications Library updates every three years

**FISCAL YEAR 2012  
Planning & Zoning Division**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS/OBJECTIVES</b>	<b>2011/2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR</b>
<b>Development Review</b>			
Review site plans and similar development applications for compliance with Town requirements.	Provide timely review (Town Council Strategic Priorities 1, 2, 4).	Complete initial review of site plan and site plan modification applications and provide written comments to applicants within 45 days	Calendar days from date of application to transmittal of comments to applicant.
	Expedite review of projects with significant economic development potential or in support of affordable housing (Town Council Strategic Priorities 4, 5).	Provide written comments to applicants within 30 days for "Priority" projects delivering affordable housing or having high economic development potential	Calendar days from date of application to transmittal of comments to applicant.
	Cost recovery (Town Council Strategic Priorities 4).	Enforce fee schedule to recoup cost of review services, including hourly charges for services outside of the standard review procedures	Percent of annual development review and permit costs (e.g., salaries, benefits, advertising and similar costs) recovered through application fees.
	Record-keeping and information retrieval (Town Council Strategic Priorities 1, 2, 3, 4).	Maintain accurate records of approved site plans.	Percent of approved plans available in electronic format.
<b>Permit Review</b>			
Review building and engineering permits for compliance with Town requirements and ensure consistency with approved site plan conditions.	Inspect permitted development to ensure compliance with Land Development Regulations and any conditions of approval (Town Council Strategic Priorities 3, 4).	Perform inspections on all new development sites to ensure compliance with items not inspected by others, such as architectural features	Percent of "as built" in compliance with LDRs and conditions of approval.

<b>GOALS/OBJECTIVES</b>	<b>2011/2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR</b>
	Provide timely customer service over the internet (Town Council Strategic Priorities 1, 2, 4).	Provide a response to all questions submitted through Gov Q/A within three days	Percent of inquiries where staff provided a response within three calendar days from initial question.
	Provide timely customer service over the counter (Town Council Strategic Priorities 1, 2, 4).	Maintain at least one “Planner-On-Call” at all times from 7:30AM to 5:00PM	Working days where at least one “Planner-on-Call” is available at Town Hall.
<b>Comprehensive Planning</b>			
Provide innovative, practical and cost-effective planning services to the Town, consistent with the comprehensive plan and recognized industry planning standards.	Ensure proper coordination with established local and regional planning entities (Town Council Strategic Priorities 2, 3, 4, 5).	Attend at least 90% meetings of the Metropolitan Planning Organization’s Technical Coordinating Committee and the School District’s Staff Working Group	Percent of meetings attended.
	Assist the Green Energy and Environmental Committee (GEEC) in preparing written goals and objectives for Town Council Consideration (Town Council Strategic Priorities 3, 4, 5).	Forward GEEC recommendations to the Town Administrator and/or Town Council along with a professional staff recommendation, providing alternative options if appropriate.	Percent of formal GEEC recommendations presented to the Town Administrator or Town Council with staff recommendation.
	Ensure the public has ready access to relevant planning policy proposals and documents (Town Council Strategic Priorities 1, 2, 4).	Maintain web pages for all major planning initiatives, such as the Local Road Master Plan, State Road 7 Master Plan and Regional Activity Center Master Plan	Percent of major planning documents posted to web page.

<b>GOALS/OBJECTIVES</b>	<b>2011/2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR</b>
	Participate in local planning collaboration efforts and use these as an opportunity to promote Town initiatives.	Annually host or participate in at least one state or local seminar related to planning initiatives (such as Broward APA's City Spotlight or hosting the SR7 Collaborative.	Number of events.

**FISCAL YEAR 2012**  
**Public Works and Capital Projects**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
<b>A. Control Project Costs and Schedules</b>	Provide more predictable project delivery by defining and standardizing processes and expectations	<ol style="list-style-type: none"> <li>1. Implement Project Management Procedures (item 1 below)</li> <li>2. Implement Consultant Guidelines (item 2 below)</li> </ol>	<p>Complete vertical projects within 5% of user's budget</p> <p>Complete horizontal projects within 15% of user's budget</p> <p>77% of all projects completed within the Contract Time (Benchmarked Data)</p>
<b>B. Provide a Safe Environment</b>	Comply with all regulatory requirements to ensure the safe and effective operation of the Towns assets	<ol style="list-style-type: none"> <li>1. Submit National Pollutant Discharge Elimination System (NPDES) report yearly.</li> <li>2. Participate in the National Flood Insurance Program Community Rating System</li> <li>3. Track road repair data.</li> <li>4. Reduce Sidewalk trip and fall claims</li> </ol>	<p>Receive fewer than 6 Requests for Additional Information (RAI) on the NPDES permit program submission each year</p> <p>Maintain National Flood Insurance Program Community Rating System rating of 7</p> <p>60% of damaged road complaints are made safe within one working day (Benchmarked Data)</p> <p>Receive 2 or fewer legitimate trip and fall claims</p>
<b>C. Provide Good Customer Service</b>	Enhance the customer interaction experience and response	<ol style="list-style-type: none"> <li>1. Provide initial response to Citizen Response Center inquiries within one business day</li> <li>2. Maintain a log of all calls received by the Department and ensure that return calls are made by the close of the next business day</li> <li>3. Complete work requests within the time frame indicated in the LOS document</li> </ol>	<p>85% compliance on GovQA™ response report</p> <p>Receive less than 6 second request calls for the year.</p> <p>Receive a customer satisfaction rating of 80% positive on all work order Customer Feedback Forms</p>

**FISCAL YEAR 2012**  
**Parks & Recreation Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
A. Increased program participation and revenue (Youth programs)	Increase resident participation in programs and increase revenue SP 1, 4, 5	Program promotion/Market competitive program fees/cost recovery fee structure	15% participation and revenue increase/40 programs per year.  KPI not meet for FY11 due to economic conditions. Participant levels have generally remained constant.
B. Customer satisfaction/complaint follow up (Youth programs)	Minimal complaints/timely follow up SP 2, 3, 4, 5	Conduct satisfaction surveys/maximum three day complaint response follow up	Six or less complaints per division per year/achieve complaint follow up standard of three days/7,000 participants per year
C. Area/facility/program quality & variety	Parks and programs are recognized as of high quality and comparable to that of comparable SP 1, 3, 4, 5	Staff site and program quality inspections/follow up corrective action for deficiencies	Track # of Public Works work orders and customer service follow up requests.
D. Proper budget execution	Appropriated funds expended as intended and in an efficient manner by Program. SP 3, 4, 5	Record of fund expenditures reflects use of funds as intended.	Existence of expenditure record which can be used to justify expenditures and be utilized for budget planning
E. Sponsorship obtained	Communities sponsorships used to off set program costs. SP4, 5	Staff outreach to local businesses for sponsorship funding.	Obtain six sponsorships per year.
F. Aquatics Programs	Staff conducted programming utilizing in house staff and outsourced resources. SP 1, 4, 5	Promote/execute existing and new programs	Sustain number of existing programs. Add new programs in response to user demand/interest.
G. PIMPC Open Gym Use	Increase gym use to achieve maximum use. SP 1, 4, 5	Track facility use/promote new uses/ increase existing use.	5,000 users per year

H. Meeting Room Use / Rentals	Quality/controlled facility usage. SP 1, 4, 5	Trained staff and efficient processing system.	550 per year
I. Shelter Rentals	Quality/controlled facility usage. SP 1, 4, 5	Trained staff and efficient processing system.	360 per year
J. Annual Volunteer Hours	Quality and varied programming	Execution of staff directed volunteer recruitment process	70,000 hrs/year
K. Annual Department Revenue	Reduce Town program subsidy/achieve cost recovery where possible. SP3, 4, 5	Execute 100% compliance with Town budget process requirements.	\$848,430.

**FISCAL YEAR 2012**  
**Special Events and Cultural Arts Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
Family Special Events	Yearly family special events and experiences through the arts creating leisure experiences	Offering yearly family special events	Enhancements through sponsorships, donations and other community support.
Community Co-sponsorship Opportunities	Divides event costs	Teaming up with supporting profit and non-profit agencies	Divides event costs and enhances community cooperation.
Departments Sensitivity to Community Diversity	Include an array of cultural interests	Create programs to include community Lifestyles and traditions	Improve the quality of programming by addressing special interests
Informing/Notifying Participants and Sponsors	Dissemination of information	Keeping residents aware of a variety of programs available.	Via Web /internet, brochures, hand outs ,mail-outs pro Ad's
Opportunities for Sponsorships and Community Involvement	Solicit annually to support costs the of special events	Create opportunities that offer businesses a chance to promote their services/products	Via Web /internet, brochures, hand outs ,mail-outs pro Ad's
Experienced Versatile Staff Members	Established staff longevity,	Acknowledgment of efforts Simple Thank You Unexpected Awards	Versatile working schedule, cooperation, commitment, and knowledge.
Organization Working together	Time line coordination	Daily communication, checklists, supervisor follow-up.	Effective team communication, Accountability and cooperation Organized working equipment
Information disseminate on the variety of programs	Produce quarterly newsletter, provide PSA opportunities,	Updated web page information newsletters, weekly PSA and	Available to residents in order to increase participation in these programs

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
	active web page info, brochures	resident event mail outs	
Grass turf fertilization	adequate to promote healthy turf	Apply 4 to 6 pounds nitrogen per 1000 per year	Promotes a healthy turf
Manual and Pump Irrigation Kept operable	Address drought stress conditions	Weekly inspections	Weekly inspections, work order request
Turf and Foliage Pest control	Keep pest impact less than 15%	Treatment visible activity/damage	Biweekly inspections, treatment log maintained
Facility Litter controlled daily	Litter kept 95% litter free, daily maintenance.	Use daily check lists	Daily inspections/rodeo inspected prior to each usage
Facility Lighting	Lighting levels maintained for safe adequate viewing.	Daily inspections with facility checklist	Daily inspections with facility checklist are imperatives prior to each usage.
Safe Walk and Seating Surfaces	Areas are kept cleaned, and safe	Daily cleaning, swept, and functional	Daily inspections by use of safety checklists
Safe Clean Restrooms and Building Structures	Buildings cleaned and structure is sound	Daily inspections, checklist completed	Check at least once per day/as needed during special events
Special Features Maintained	Kept clean, functional and safe	Daily inspections, checklist completed	Kept clean, functional and safe

**FISCAL YEAR 2012**  
**Human Resources Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS/OBJECTIVES</b>	<b>STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
<p><b>A. Employment and Recruitment:</b> Continue to recruit and select the most highly qualified candidates in the most cost effective manner while embracing and benefiting from the cultural diversity of our community.</p>	<p>Providing a highly qualified and efficient workforce that will assist in accomplishing Town wide strategic priorities (SP #1,2,&amp;4)</p>	<ul style="list-style-type: none"> <li>- Conduct needs assessment to determine the current and future human resource requirements of the organization.</li> <li>-Ensure that all new hires receive their New Hire Orientation within two weeks of employment.</li> <li>- Continue to review and revise current class specifications to ensure they are in line with actual duties.</li> </ul>	<ul style="list-style-type: none"> <li>-Employment applications processed</li> <li>-% new hires achieving 12 months of service</li> <li>-% new hires achieving satisfactory appraisal at first assessment</li> <li>-For 100% of new hires to receive their New Hire Orientation within two weeks of hire.</li> </ul>
<p><b>B. Compensation and Benefits Administration</b> Implement a total compensation philosophy to attract and retain the most qualified employees</p>	<ul style="list-style-type: none"> <li>-Ensure the Towns compensation practices are competitive with the market and related industry</li> <li>- Ensure competitive benefits packages are being offered and will continue to be sustainable.</li> </ul> <p>(SP# 1,2)</p>	<ul style="list-style-type: none"> <li>-Continue to conduct and participate in labor market salary surveys and benefit surveys.</li> <li>- Review, revise and manage Town's benefits program.</li> <li>-Explore all options available concerning health insurance.</li> </ul>	<ul style="list-style-type: none"> <li>- Internal and external surveys</li> <li>-Investigate 100% of Employee reported issues</li> <li>- Request for Proposal for Network Providers, Insurance Carriers, and TPA</li> </ul>
<p><b>C. Employee Health and Wellness</b> To promote personal wellness in order to create and sustain a healthy and productive workplace</p>	<ul style="list-style-type: none"> <li>- Expand the Town-wide wellness initiative which will significantly reduce health care cost, sick leave and absenteeism, while increasing morale, productivity and work performance</li> </ul> <p>(SP# 1,2,&amp;5)</p>	<ul style="list-style-type: none"> <li>- Effectively keep Town employees informed of events, activities, progress and meetings.</li> <li>- Conduct a survey among employees to identify health and wellness attitudes, interests and needs</li> <li>- Targeting programs, activities and incentives to build employee involvement</li> <li>-Organize and administer annual employee health fair</li> </ul>	<ul style="list-style-type: none"> <li>- Employee survey</li> <li>- Number of wellness classes offered</li> <li>- Health Fair</li> </ul>
<p><b>D. Employee Development and Training</b></p>	<ul style="list-style-type: none"> <li>- Improve service through in-house training</li> </ul>	<ul style="list-style-type: none"> <li>-Orient all new employees on Town policies and</li> </ul>	<ul style="list-style-type: none"> <li>- For 100% of new hires to receive their New Hire</li> </ul>

<b>GOALS/OBJECTIVES</b>	<b>STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
<p>Ensure all Town employees receive training necessary to achieve development of skills, knowledge, abilities and attitudes related to their job duties</p>	<p>and outside training</p> <ul style="list-style-type: none"> <li>- Provide employees with the opportunity for individual growth</li> <li>- Ensure employees are informed about the Towns overall strategic priorities.</li> </ul> <p>(SP# 1,2,&amp;4)</p>	<p>procedures.</p> <ul style="list-style-type: none"> <li>-Work with departments to ensure new employees are taught the skills, knowledge, abilities and attitudes necessary to safely and efficiently perform their jobs.</li> <li>- Keep current Town employees up to date on policy and procedure changes.</li> <li>- Provide supervisory, management, and human relations skills training. so that supervisors can effectively work with the employees they supervise and accomplish department/Town goals and objectives.</li> <li>- Provide all Town employees with human relations skills so they can courteously and effectively serve the public and work efficiently with other Town employees.</li> </ul>	<p>Orientation.</p> <ul style="list-style-type: none"> <li>-Number of trainings provided</li> <li>-Employee Survey</li> </ul>
<p><b>E. Labor and Employee Relations</b></p> <p>Ensure morale is high among employees by supporting them in achieving their goals and providing a safe, pleasant, and satisfying work environment</p>	<p>Make certain employees are both satisfied with their working environment and that they are receiving equitable compensation and benefits.</p> <p>(SP# 1,2, &amp;4)</p>	<p>-Ensure all employees receive evaluations on an annual basis.</p>	<p>-% of employees receiving their annual evaluation</p> <p>-Internal/external survey</p>
<p><b>F. Risk Management and Safety</b></p> <p>Reduce the financial exposure for the Town of Davie and promote a safer working environment</p>	<p>Reduce Insurance cost</p> <p>(SP# 1,2,&amp;5)</p>	<p>-Continue to expand safety program.</p> <p>-Increase training for all departments</p> <p>-Reporting quarterly updates to Department Heads</p>	<p>- Safety related trainings</p> <p>-Provide quarterly reports to Department Heads.</p>
<p><b>G. Legal Compliance and Litigation Avoidance</b></p> <p>Administer, review, and revise all personnel policies and procedures; Communicate these policies and</p>	<p>Ensuring consistency and compliance with all federal, state, and local employment laws.</p>	<p>-Stay up-to-date on current laws, establish appropriate policies and communicate them to town employees.</p> <p>-Provide training to Human</p>	<p>- Trainings attended</p> <p>- 100% Distribution and acknowledgement of Employee Handbook</p>

<b>GOALS/OBJECTIVES</b>	<b>STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
procedures to Town employees, along with expectations for adherence and the consequences for non adherence.	(SP# 1,2,&5)	Resources personnel to make certain they are up to date on all federal, state, and local employment laws. -Distribute Employee Handbook/Policy Manual to all Town of Davie employees. - Review policy manual with each Department Director. Make sure they understand that they must uphold expected standards and be role models for other Town employees	- Review Employee/Policy Handbook with 100% of Department Directors.
<b>H. Records Management</b> Revise the Human Resources Record Management system in order to ensure compliance and increase efficiency.	Streamline customer service and reduce the cost associated with filing, archiving and long term storage of records. (SP# 1,2)	- Perform internal file audits to ensure all required documentation is filed properly. - Respond to all questions and/or request for service within 24 hours	-Respond to all questions and/or request for service within twenty-four hours.
<b>I. Customer Service:</b> Provide unparalleled customer service.	-Strengthen our reputation for excellent customer service. (SP# 1,2,&4)	- Clearly communicate information and maintain a positive attitude throughout the entire work day. - Raise employee awareness of information that is available on department homepage. - Review and revise department website to ensure accurate information and links are provided. - Work with the Technology and Information Management Systems Dept. and the IT Committee in developing an Intranet system.	-Employee/Citizen survey -Complaints received

**FISCAL YEAR 2012**  
**Budget & Finance Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS/OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
<p><b>GENERAL ACCOUNTING:</b> Coordinate with the Town's auditors, provide account reconciliations, and audit schedules to expedite the audit process and reduce the time needed to complete the Comprehensive Annual Financial Report.</p> <p>Continue to provide timely financial information and analyses to facilitate the proper administration of the Town.</p> <p>Assist departments with their budget questions in a timely and comprehensive manner.</p> <p>Ensure financial liquidity to meet normal operating and contingent obligations.</p>	<p>Maintain or improve the Town's current bond ratings (Strategic Priority#2, #4).</p> <p>Maintain financial reserves of 25% of General Fund budgeted expenditures (Strategic Priority#2, #4).</p> <p>Maintaining Current Certification/State Licenses and Professional Memberships (Strategic Priority#2, #4).</p>	<p>Manage Townwide expenses and maintain accurate records.</p> <p>Gather and report financial information timely.</p> <p>Provide training/education opportunities to Town accounting personnel.</p> <p>Respond timely and accurately to questions and comments from our stakeholders</p>	<p>Maintain or improvement of the Town's current bond ratings</p> <p>Maintain General Fund Reserves at 25% of Budgeted Expenditures – Per Approved Council Resolution</p> <p>Maintaining Current Certification/State Licenses and Professional Memberships</p>
<p><b>BUDGET:</b> Coordinate the preparation of the annual operating budget document and adopt the final budget in compliance with State statutory requirements and deadlines.</p> <p>Provide informative and timely information to departments.</p> <p>Provide training/educational opportunities to Town budget personnel.</p>	<p>Adopt the Annual Budget in compliance with all TRIM requirements (Strategic Priority #2, #4).</p> <p>Produce Monthly Financial Statements (Strategic Priority #2, #4).</p>	<p>Review TRIM requirements to ensure compliance</p> <p>Preparation of annual Budget</p> <p>Work closely with Council, Departments and Administration</p> <p>Schedule training opportunities to appropriate budget personnel</p>	<p>Adopting Annual Budget in compliance with all TRIM requirements</p> <p>Produce Monthly Financial Statements</p> <p>Number of Budget Transfer Requests – Under \$1,000</p> <p>Number of Budget Transfer/Amendment Requests – Over \$1,000</p>
<p><b>PROCUREMENT:</b> To ensure timely coordination of all procurement functions in compliance with Federal, State and local rules and regulations Town.</p> <p>Educate Town employees on the</p>	<p>Employees are educated on</p>	<p>To create, update and follows the rules of a purchasing manual</p> <p>Train employees in the</p>	<p>Employees are educated</p>

<b>GOALS/OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOME</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATOR (KPI)</b>
Procurement Process	<p>the Procurement Process (Strategic Priority #2, #4).</p> <p>Maintaining Current Certification and Professional Memberships (Strategic Priority #2, #4).</p>	<p>Procurement Process and distribute a Purchasing Manual</p> <p>Attend relevant trainings/seminars to ensure updated rules and regulations are implemented</p> <p>Respond timely and accurately to questions and comments from stakeholders</p>	<p>on the Procurement Process</p> <p>Maintaining Current Certification and Professional Memberships</p>
<p><b>PAYROLL:</b></p> <p>To ensure timely coordination of all payroll functions in compliance with Federal, State and local rules and Town regulations.</p> <p>Educate Town employees on the Payroll Process</p>	<p>Minimal percentage of payroll corrections (Strategic Priority #2, #4).</p> <p>Employees are educated on the Payroll Process (Strategic Priority #2, #4).</p>	<p>Ensure system setup correctly in accordance with current Town Policies/Contracts</p> <p>Train employees in the Payroll Process</p> <p>Respond timely and accurately to questions and comments from stakeholders</p> <p>Coordinate deadlines with Human Resources when appropriate</p>	<p>Percentage of Payroll Corrections Due to Payroll Errors</p> <p>Employees are educated on the Payroll Process</p>
<p><b>UTILITIES CUSTOMER SERVICE:</b></p> <p>Coordinate the preparation of the monthly bills and ensure timely and accurate distribution of bills to customers.</p>	<p>Coordinate the preparation of the monthly utility bills and ensure timely and accurate distribution of bills to customers (Strategic Priority #1, #4).</p>	<p>Collect revenue timely and accurately</p> <p>Respond timely and accurately to questions and comments from stakeholders</p> <p>Ensure that appropriate employees are trained.</p>	<p>Coordinate the preparation of the monthly utility bills and ensure timely and accurate distribution of bills to customers</p>

**FISCAL YEAR 2012**  
**Town Clerk's Office**

**Department's Goals, Objectives and Key Performance Indicators**

GOALS / OBJECTIVES	2011-2012 STRATEGIC OUTCOMES	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
<p><b>A. Town Council Agenda:</b> Provide timely information to all stakeholders to ensure informed decisions are made in a participative process.</p>	<p>1. Publish and post agenda for ample review (min. 5 days) by Town Council and the public (<b>SP:</b> excellence in service delivery).</p>	<p>a) Ensure all agenda submittals have been received by the pre set agenda deadline. b) Review EasyAgenda for items that have not been approved by the Town Administrator. c) Begin publishing agenda not later than Wednesday before Town Council meeting. d) After publishing and distribution, post agenda on web and e-mail those on subscriber list.</p>	<p>1. % of agendas published and posted on Town website three business days before Town Council Meeting:  FY 2011: 100%  Projected FY 2012: 100%</p>
<p><b>B. Records Management:</b> Maintain and provide access to public records as mandated by Florida Statute, and the Florida Administrative Code.</p>	<p>1. Promptly route and respond to public records requests (<b>SP:</b> commitment to customer satisfaction, and excellence in service delivery). 2. Process and complete all records management requests (<b>SP:</b> commitment to customer satisfaction, and excellence in service delivery). 3. Process lien requests within 6 business days for regular requests, and within 24 hours for rush requests.</p>	<p>1a) Log in records requests and route to applicable departments. b) Upon completion log in completion date. 2 a) Review all requests for off-site storage for accuracy. b) Schedule pickup/delivery with offsite storage facility. c) Contact applicable department. 3a) Log in lien request. b) Look up folio and legal description of property to ensure accuracy. c) Review GIS system to determine if property is located within Davie service area. d) Contact Utilities area to determine if any pre development agreements are in place or any balances are owed. e) Check internal database to see if there are any Code Compliance or special assessment liens on file. f) Provide written response to requestor on status of property.</p>	<p>1. % of Town Clerk's Office records requests completed within 3 business days:  FY 2011: 70%  Projected FY 2012: 75%  2. % of records sent offsite eligible for destruction:  FY 2011: 13%  Projected FY 2012: 10%  3. a) % of lien requests completed within 6 business days for regular searches:  FY 2011: 99%  Projected FY 2012: 100%  b) % of lien requests completed within 24 hours for expedited searches:  FY 2011: 100%  Projected FY 2012: 100%</p>
<p><b>C. Legal Opinions:</b> Ensure the provision of legal opinions</p>	<p>1. Process Town Attorney requests and</p>	<p>a) Review control number requests (internal work</p>	<p>% of Town Attorney control number requests processed</p>

GOALS / OBJECTIVES	2011-2012 STRATEGIC OUTCOMES	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
requested of the Town Attorney by other departments and Town Council.	distribute completed responses in a timely manner. <b>(SP:</b> commitment to customer satisfaction, and excellence in service delivery).	order form)to ensure proper authorization. b) Issue control # and forward to Town Attorney within one business day. c) Route completed responses back to requesting department, and/or Council. d) Scan in responses into imaging system within two days of receipt.	within 1 business day:  FY 2011: 12%  Projected FY 2012: 15%
<b>D. Elections:</b> Ensure democratic process of representing the public interest by conducting municipal elections in compliance with State Law and Town Charter.	1. Conduct cost effective March elections in compliance with State law. <b>(SP:</b> commitment to customer satisfaction, excellence in service delivery, creating an environment that is conducive to innovation, creativity, and collaboration, and nurturing the health, safety, and welfare of the community).  2. Promptly provide election related information via the web. <b>(SP:</b> commitment to customer satisfaction, excellence in service delivery, creating an environment that is conducive to innovation, creativity, and collaboration, and nurturing the health, safety, and welfare of the community).	1. a) Sign agreement with Supervisor of Elections to hire pollworkers. b) Secure polling locations. c) Qualify candidates. d) Place legal ads. e) Monitor election day activities. f) Secure certified results from SOE. 2. a) Upon qualification, review documentation for exempt/confidential material. b) Post candidate information on department webpage. c) Review Division of Elections and Supervisor of Elections websites for new content that may be placed online.	1. a) Average cost per vote cast:  FY 2011: No Election Data  Projected FY 2012: \$18.39  b) % of approved budget expended for March election:  FY 2011: No Election Data  Projected FY 2012: 98%  2. % of election related reports posted on the web within 2 business days of receipt:  FY 2011: 95%  Projected FY 2012: 100%

**FISCAL YEAR 2012**  
**Housing and Community Development**

**Department's Goals, Objectives and Key Performance Indicators**

GOALS / OBJECTIVES	STRATEGIC OUTCOME	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
<p>A. Grant Management: Manage the Town's housing and community development grant resources effectively and efficiently to ensure that they are maintained to provide the maximum benefit to the Town and its residents</p>	<p>1. Secure existing grant funds (SP 2# and 4#)</p> <p>2. Leverage grant funds (SP 2# and 4#)</p> <p>3. Submit timely reports and grant applications (SP 2# and 4#)</p>	<p>a. Ensure all grant applications and reports are submitted before their deadlines.</p> <p>b. Utilize grant funds for eligible activities and projects</p> <p>c. Monitor performance of grant funded projects</p> <p>d. Maintain the appropriate documentation</p>	<p>1. Grant funds secured</p> <p>2. Grant funds leveraged</p> <p>3. Percentage of timely grant reports submitted</p> <p>4. Percentage of timely grant application submitted</p> <p>5. Number of grant funded audits completed</p>
<p>B. Community Development</p> <p>Improve the quality of life of Davie residents through community development programs that rehabilitate, construct and/or expand public facilities, single-family homes, infrastructure and provide direct public services to Davie residents such as transportation, youth scholarships, emergency assistance grants, sewer connection grant, etc.</p>	<p>1. Complete capital improvements projects (SP 1#,2#, 3# and 5#)</p> <p>2. Provide direct public service grants to Davie residents (SP 1#,2#, 3# and 5#)</p>	<p>a. Meet with residents to identify community needs</p> <p>b. Match community needs with funding sources and leverage funds if possible</p> <p>c. Prepare projects and activities to undertake improvements</p> <p>d. Oversee the implementation or construction of community development programs or projects</p> <p>e. Document the impact on the community</p>	<p>1. Number of capital projects completed</p> <p>2. Number of grant funded programs</p> <p>3. Number of emergency assistance grant awarded</p> <p>4. Number of home repair grants provided</p> <p>5. Number of youth scholarships provided</p> <p>6. Number of clients accessing transportation</p>
<p>C. Expand Affordable Housing: Expand affordable rental housing and homeownership opportunities for Davie residents, especially housing for low and very low-income families and individuals, and Davie's workforce.</p>	<p>1. Increase affordable homeownership opportunities (SP 1#,2#, 3# and 5#)</p> <p>2. Increase affordable rental housing opportunities (SP</p>	<p>a. Educate all stakeholders on the importance of affordable housing</p> <p>b. Market programs</p> <p>c. Provide funding to eligible clients and developers to purchase and construct affordable</p>	<p>1. Number of down payment assistance grant provided</p> <p>2. Number of new affordable housing units built (81% - 120% of the Area Median Income)</p> <p>3. Number of very low income units built (At or below 50% of the Area Median Income)</p>

GOALS / OBJECTIVES	STRATEGIC OUTCOME	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
	1#,2#, 3# and 5#)  3. Provide direct housing grants(SP 1#,2#, 3# and 5#)	units.	
D. Upgrade Existing Housing Stock: Upgrade the existing housing stock and provide loans and/or grants to income-eligible homeowners to make home repairs and replace existing substandard/leaking roofs, or “harden” the structures to protect them from Hurricanes.	1. Rehabilitate the existing housing stock(SP 1#,2#, 3# and 5#)  2. Harden homes to protect them from hurricanes(SP 1#,2#, 3# and 5#)  3. Rehabilitate homes to improve accessibility for disabled Davie residents(SP 1#,2#, 3# and 5#)	a. Identify housing units in need of repair or hardening  b. Market housing programs to areas of greatest need  c. Provide funding to eligible clients to repair or harden homes	1. Number of home repair grants provided  2. Number of homes made hurricane resistant (harden)
E. Improve Citizen’s Access to Social Services: Improve access to social services such financial assistance, health care, case management, etc. for Davie residents	1. Improved access to social services (SP 1#,2#, 3#, 4# and 5#)  2. Expand social services resources SP 1#,2#, 3#, 4# & 5#	a. Identify local and state services that serve Davie residents  b. Create resource guides and web based tools to educate Davie residents on available services  3.Create centralized locations for Davie residents to access services	1. Number of social service referrals provided  2. Number of clients served at Neighborhood Service Center  3. Number of resource guides created

**FISCAL YEAR 2012**  
**Davie Community Redevelopment Agency**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
1. Help new and existing businesses to improve the exterior and interior of their businesses through the Commercial Property Improvement Grant Program.	A. Encourage businesses to improve their storefronts and parking areas in an effort to improve the streetscape of Davie Road.  B. Improvements must be found to enhance the CRA Redevelopment Area by making improvements which are visible to the public. (SP#3 and #4)	1) Contact business owners and operators through various means such as presentations at public meetings and sending mailings to make businesses aware of the program. 2) Assist interested applicants in completing the grant application.	a) Attempt to approve three commercial grants in FY 2012. b) The total dollar amount of commercial grant funds during the year at \$250,000.
2. Help businesses to improve their properties through the use of the Commercial Loan Subsidy Program.	A. Provide Loan Subsidies to business owners that will assist them to reduce the cost of improvements to their business. (SP #3 & 4)	1) Inform business owners about the loan subsidy program through meetings, presentations and mailings. 2) Assist interested applicants to complete the grant application properly.	a) Approve two businesses for a loan subsidy from the CRA in FY 2012. b) The total amount of loan subsidy interest to be paid in FY 2012 is \$100,000.
3. Attract New Businesses To the CRA through various means.	A. Seek new development and business projects to the Town by increasing awareness of what the CRA can do through presentations at meetings, Town events, and participating in meetings with	1) Participate in networking events such as EDC , DMIA, Chamber of Commerce through networking and partnerships.	a) Attend seven meetings to be held with prospective development entrepreneurs in FY 2012. b) Distribute information about the CRA such as a PowerPoint presentation of "What Does The CRA Do".

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
	prospective business developers. (SP #4)		
4. Attract prospective businesses to locate to the CRA with incentives such as the Job Incentive Program which offers \$2,000 for each job which pays 115% of the average wage in Broward County.	A. Meet with prospective new businesses and make them aware of the program.	1) Make new business aware of the possibility of obtaining a grant to encourage new jobs.	a) Make at least one grant for at least 10 jobs in FY 2012.
5. Assist homeowners on the Eastside with the costs of connecting to the sanitary sewer lines by approving Residential Property Improvement Grants which will pay ½ of the cost of the new sewer line from the front property line into the house and demolishing the existing septic field.	A. Provide homeowners with information about the potential grant to help pay for the connection to the new sewer line.	1) Provide information at a public meeting to inform homeowners of the program. 2) Send a letter to homeowners informing them of the program.	a) Provide grants to homeowners which will average approximately \$2,500 per grant to pay ½ of the connection cost. It is a goal to approve at least 30 such grants which would be about \$75,000.
6. Construction of surface public parking lot on SW 41 Street on land owned by the CRA.	A) Provide approximately 40 parking spaces to provide overflow parking for businesses along Davie Road. (SP#2, 4 and 5)	1) The parking spaces have been designed and is being approved by government agencies.	The parking lot improvements need to go out to bid and a contractor needs to be selected. The lot should be completed by September 30, 2012.
7. Start the construction of various infrastructure improvements as outlined in the Capital Improvements Plan. These improvements include Phases 2 and 3 of the Eastside Infrastructure Improvements as well as the storm sewer improvements on the Westside.	A. Begin the construction of these improvements by means of awarding a contract for the various activities. (SP#3,#4 and #5)	1) After the bid is awarded by Town Council the contractor can begin work. 2) The work is monitored by the CRA, consulting engineer, and TOD engineering during the construction.	a) Substantial work is completed during the course of the year. b) This work consists of more than 3 miles of streets, 10,000 linear feet of storm sewers, 8,500 linear feet of sanitary sewers, 8,500 linear feet of water mains. The work will probably be completed after 18 months.
8. Attend professional conferences to maintain certification and increase knowledge through training courses.	1) Profession personnel will attend at least one conference to improve their knowledge base. (SP#1)	1) Will attend the annual conference of the Florida Redevelopment Association. 2 Will attend local seminars and meetings to obtain information to perform better on the job.	a) The goal is to attend one conference during the year. b) The goal is to attend at least four local meetings and seminars.
9. Increase traffic to downtown	A. Promote	1) Help sponsor	a) Provide sponsorships to

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
businesses by helping support special events within the downtown area.	special events within the downtown area . B. Increase community involvement to bring people to the downtown area.	events such as the Orange Blossom Festival and the Southeastern Circuit Finals Rodeo, Concerts, etc. 2) Provide vouchers to encourage attendees to these events to patronize local businesses. 3) Promote opportunities through new releases and flyers.	the Orange Blossom Festival and the Southeastern Circuit Rodeo Finals for \$30,000 apiece. b) Provide a voucher program for the Orange Blossom Festival which results in at least 1,500 vouchers being redeemed and which generates at least \$25,000 worth of business to local merchants.

**FISCAL YEAR 2012  
Utilities Department**

**Department's Goals, Objectives and Key Performance Indicators**

<b>GOALS / OBJECTIVES</b>	<b>2011-2012 STRATEGIC OUTCOMES</b>	<b>ACTION STEPS</b>	<b>KEY PERFORMANCE INDICATORS (KPI)</b>
Promote consumer confidence and satisfaction	<ol style="list-style-type: none"> <li>1. 100% customer Satisfaction (SP #1)</li> <li>2. No complaints (SP #1)</li> </ol>	<ol style="list-style-type: none"> <li>1. Operator training and education</li> <li>2. Customer service training for all personnel</li> </ol>	<ol style="list-style-type: none"> <li>1. Currently 75% of operators are licensed.</li> <li>2. Billing complaints have seen an increase (+40%) due to accuracy of AMR meters.</li> <li>3. Customer service and odor complaints overall have seen a decrease (-30%)</li> </ol>
Achieve safe drinking water thru Advanced technology (Advances in Wastewater Treatment)	<ol style="list-style-type: none"> <li>1. 100% customer satisfaction (SP #1)</li> <li>2. Consumer Confidence Report (SP #2)</li> </ol>	<ol style="list-style-type: none"> <li>1. Progress toward reverse osmosis for water treatment</li> <li>2. Advanced wastewater treatment for re-charge and re-use</li> </ol>	<ol style="list-style-type: none"> <li>1. Operators in process of training in advanced processes for both water and wastewater.</li> <li>2. Timely distribution to all customers of Consumer Confidence Report for 2010</li> </ol>
Water and Wastewater infrastructure and lift station upgrades	<ol style="list-style-type: none"> <li>1. Replacement of old infrastructure (SP #5)</li> <li>2. Repair and replacement of aging pumps and stations (SP #5)</li> </ol>	<ol style="list-style-type: none"> <li>1. Maintenance and replacement of lines</li> <li>2. Repair and replacement of aging pumps and stations.</li> </ol>	<ol style="list-style-type: none"> <li>1. Increased capacity at WWTP being sought through grouting of aging lines.</li> <li>2. Rebuild of LS #1 and LS #8 being bid-25 % complete.</li> </ol>
Automated Meter Reading (AMR)	<ol style="list-style-type: none"> <li>1. Accurate billing (SP #1)</li> <li>Improved customer service (SP #1 and SP #2)</li> <li>3. Provide accurate information to customers (SP #1)</li> </ol>	<ol style="list-style-type: none"> <li>1. Installation of automated meters (AMR)</li> <li>2. Replacement of aged meters</li> <li>3. Training of personnel in the AMR system</li> </ol>	<ol style="list-style-type: none"> <li>1. AMR installation is 60% complete.</li> <li>2. Aged meters are being replaced along with the AMR installation</li> <li>3. Accuracy of information provided to customers is improving with AMR installation.</li> </ol>

**Fiscal Year 2012**  
**Technology and Information Management Systems**

**Department's Goals, Objectives and Key Performance Indicators**

GOALS / OBJECTIVES	2011-2012 STRATEGIC OUTCOMES	ACTION STEPS	KEY PERFORMANCE INDICATORS (KPI)
<p>Maintain an infrastructure and architecture that are reliable, adaptable, scalable and driven by changing business and technological requirements.</p>	<p>1. Develop and implement an investment strategy to maintain a reliable and current technical infrastructure.</p> <p>2. Maintain operational reliability and stability.</p> <p>3. Provide a flexible infrastructure capable of supporting the many locations of the Town offices.</p>	<p>1. Review and update the future proofing plan for IT every six months.</p> <p>2. Invest in training in current &amp; innovative technology education to stay current with ever changing trends.</p> <p>3. Design, test, and maintain the network architecture such that redundancy is built in from the ground up.</p>	<p>Availability (excluding planned downtime)</p> <p>% of outage due to incidents (unplanned unavailability)</p> <p>% Critical-time outage</p> <p>% Network Uptime</p> <p>% of servers located in data centers</p>
<p>Promote an IT security program that proactively assures integrity, confidentiality and availability of information.</p>	<p>1. Maintain a strong risk management program through a continuous cycle of assessing and mitigating potential risks.</p> <p>2. Ensure alignment of organizational policies with the National Institute of Standards and Technology and appropriate laws, regulations and standards.</p> <p>3. Securing the Town's information and critical data through proper</p>	<p>1. Utilize Spam &amp; Malware firewalls and software.</p> <p>2. Utilize multiple firewalls to ensure security and FDLE compliance.</p> <p>3. Maintain proper patch levels on all servers and workstations throughout organization.</p> <p>4. Ensure all servers and workstations are running proper antivirus and malware software that is updated daily.</p>	<p>% of systems covered by antivirus &amp; antispymware software</p> <p>% of systems not to policy patch level</p> <p>% of downtime due to security incidents</p> <p>% of virus incidents requiring manual cleanup</p> <p>% of email spam messages stopped and/or detected</p> <p>% Spam detection failure</p> <p>% of systems with latest antivirus/antispymware signatures</p> <p># of outgoing viruses/spymware caught</p>

	<p>establishment and administration of security policies and procedures. This involves such items as:</p> <ul style="list-style-type: none"> <li>•Effective backup and restore procedures,</li> <li>•Disaster recovery,</li> <li>•Physical security for all IT equipment,</li> <li>•Enforced adherence to the Town's security policy,</li> <li>•Appropriate password control systems,</li> <li>•Accurately configured firewalls,</li> <li>•Correctly administered authority rights,</li> <li>•Robust and redundant virus protection systems,</li> <li>•Effective and timely patch management,</li> <li>•High-level data encryption schemes,</li> <li>•Intrusion detection systems, etc.</li> </ul>	<p>5. Employ intrusion detection systems at all network perimeters.</p> <p>6. Maintain an effective and redundant backup routine utilizing both on-site and off-site backup strategies.</p> <p>7. Test the backup and recovery strategies every 90 days.</p> <p>8. Ensure proper user security is in place and users are taught how to secure the data.</p>	<p>% of viruses &amp; spyware detected in email</p>
<p>Use IT to provide cost-effective means to achieve business results and improve operating efficiency.</p>	<p>1. Increase electronic communication internally and externally to promote a paperless environment.</p> <p>2. Enhance enterprise use of business systems.</p> <p>3. Manage effective systems development and</p>	<p>1. Enable end users electronic abilities through the use of email, network faxing, and mobile connected devices.</p> <p>2. Converge the dual network setup into a single, but redundant failover network topology to ensure blended systems.</p> <p>3. Maintain strict</p>	<p># Desktops/Laptops supported</p> <p># Work Orders Submitted</p> <p># Servers supported</p> <p># Routers &amp; Switches supt.</p> <p># Thin Clients supported</p> <p># Telephones supported</p> <p># BlackBerrys/Cell Phones supported</p>

	investment planning and control processes.	hardward/software compliance standards.	# AirCard/AVLs supported # MFPs/Printers Supported
Provide enabling technologies to improve the way in which the Town of Davie accomplishes its business.	<p>1. Increase ability to quickly deliver new functionality and/or systems in response to business changes.</p> <p>2. Improve management and dissemination of timely and reliable information to all stakeholders.</p> <p>3. Promote an environment where IT research and innovation activities support business strategies.</p>	<p>1. Maintain and update the VMWare cloud computing farm to allow for faster rollout times on major projects.</p> <p>2. Implement the Dot Net ERP system to allow for better reporting tools and better communication enterprise wide.</p> <p>3. Continue the ITG Committee forums on a regular basis.</p>	<p>Frequency of review of IT continuity plan</p> <p>% of projects meeting stakeholder expectations</p> <p>% IT Budget of Total Revenues</p> <p>IT to Total Employees Ratio</p> <p>% of spent on IT maintenance</p> <p>% of projects on budget</p> <p>% of projects on time</p>